

# ESTIMATES

FOR THE YEAR

2013

## VOLUME I

GOVERNMENT EXPENDITURE AND REVENUE PLANS

Adopted by the National Assembly on 9th April 2013.

### St. Christopher and Nevis

# Expenditure and Revenue Plan for the Year 2013

Volume 1

#### St. Christopher and Nevis

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#### Section 1: Introduction

#### 1.1 Minister of Finance Message

It gives me great pleasure to present the 2013 Estimates of St. Christopher and Nevis in the activity based and performance budgeting format that is intended to make the budget process more transparent and improve Government's accountability to the citizens of the Federation with respect to the use of public funds.

The 2013 Estimates provides details on Government Programs including quantitative indicators that will be used to measure the extent to which Ministries have achieved their goals for the fiscal year. It would also facilitate discussions on the Estimates by focusing primarily on performance results rather than on just budget dollars.

It is my expectation that the packaging of the budget information would bring greater clarity and understanding of the budget to readers and would assist the public in better assessing Government's performance. The budget documents will also be used by Government Departments as a tool to monitor and improve the activities they perform as well as the efficiency of the services they execute and deliver to the people of the Federation

Rt. Hon. Dr Denzil L. Douglas Minister of Finance

#### 1.2 Budget Presentation Documents

The Estimates of Revenue and Expenditure for the Federal Government's operations for the fiscal year ending 31 December 2013 are presented in this document. It provides details of Government's expenditure intentions and revenue projections, reflecting the presentation of the state budget to the Parliament and the Public.

This activity based and performance budget provides information through two volumes:

- Volume 1 Government Expenditure and Revenue Plan
- Volume 2 Ministry Reports on Plans and Priorities

Volume 1 consists of a broad presentation of the Government Expenditure Plan and aims at providing a global and strategic view to the reader of where most of the Government's resources are allocated. It highlights total spending by Ministry, by Expenditure Type (i.e. Recurrent, Transfer and Capital) and by Expenditure Category (i.e. Personal Emoluments and Wages, Goods and Services, Interest, etc.).

It also covers the Government Consolidated Revenue which provides an overview of the revenue projections for the Government of St. Christopher and Nevis. It summarizes Total Government Revenue – Recurrent and Capital Revenue by Ministry (portfolio) as well as Budgetary Grants for the fiscal year. It compares the projected revenue at the Ministry and Department level for the fiscal year and the previous year's estimates, to allow for year-over-year comparisons. It shows over time the share of Government Revenue derived from recurrent proceeds, loans and development aid (grants).

Volume 2 is a detailed report on plans and priorities for each Ministry, prepared to assist Members of Parliament in their review of the expenditure estimates. A separate chapter of

Volume 2 is prepared for each portfolio, so that there are eighteen (18) chapters. Specifically, each chapter of Volume 2 includes an overview of the Ministry – Minister's message, Mission Statement, summary of the portfolio planning for the voted year and an update on the major capital projects within the portfolio. It provides an active summary sheet for each program.

The framework of these two volumes offers the advantages of a modular approach to government budget presentation. A global perspective can be derived from Volume 1 (Expenditure and Revenue) and more detailed expenditure information at the Ministry level can be obtained from a set of concise documents in Volume 2.

#### 1.3 Definition and Structure of the Government Expenditure Plan

The Government Expenditure plan for 2013 is aimed at prioritizing expenditure to critical programs in order to produce a Current Account surplus. Capital Revenue from the sale of lands, loan funds and grant funds will contribute to the development of Capital Projects that will spur economic growth in the Federation.

The Government has projected Total Expenditure of \$539M in 2013 which includes projected expenditure of \$47M for Debt Principal Repayments. Therefore the projected Total Expenditure excluding Debt Principal Repayments is \$492M. Of this amount, \$408M will be on Recurrent Programs, \$65M will be on Capital Programs and \$1M for Net Lending. Of the amount for Recurrent Programs, \$166M will cover Personal Emoluments, Wages and Allowances, \$94M will cover Goods and Services, \$65M will cover Debt Interest Payments and \$82M will cover Transfers and Subsidies.

The Government has projected Total Revenue of \$546M in 2013 of which \$464M will be collected from Recurrent Revenue, \$21M from Sale of Lands and Property, \$24M from Capital Grants and \$36M from Budgetary Grants.

#### 1.4 Presentation by Portfolio, Ministry and Autonomous Departments

There are eighteen (18) portfolios in fifteen (15) Ministries and three (3) autonomous Departments in the government.

The Autonomous Departments are:

The Governor General which covers the portfolio of representing Her Majesty's role.

Parliament which covers providing legislative support and governance.

Audit Office which reports to Parliament on the government accounts and operations.

The Ministries and their respective portfolios are:

Ministry of Justice and Legal Affairs covering all matters of the delivery of justice.

The Office of the Prime Minister covering the functions of the Prime Minister, human resources, promoting investments, police services and military defence.

Ministry of Homeland Security and Labour covering providing fire services, prison services, disaster management services, immigration and managing labour relations.

Ministry of International Trade, Industry, Commerce and Consumer Affairs covering the portfolios of managing international trade, industry, commerce and consumer affairs.

Ministry of Finance covering the portfolios of managing the Financial Secretary's Office, Accountant General, Customs, Inland Revenue and Financial Intelligence Unit.

Ministry of Social and Community Development, Culture and Gender Affairs covers the portfolios of the management of social protection, community development, culture and gender affairs.

Ministry of Agriculture, Marine Resources and Constituency Empowerment covers the portfolio of the management of agriculture, fisheries, cooperatives and constituency empowerment.

Ministry of Tourism and International Transport covers the portfolio of promoting and developing tourism and managing maritime affairs and civil aviation.

Ministry of Housing, Public Works, Energy and Public Utilities covers the portfolio for the management of housing solutions, the delivery of common works services, administration of local transport and the delivery of water services.

Ministry of Education and Information covers the portfolio of managing education services, government printing services and the St. Kitts Nevis Information Service.

Ministry of Health covers the portfolio of managing health care and environmental services

Ministry of Youth Empowerment, Sports, Information Technology, Telecommunications and Posts covers the portfolios of the development of youth, sports, information technology and telecommunications and the delivery of postal services.

Ministry of Sustainable Development covers the portfolios of Economic Affairs and the Public Sector Investment Program (PSIP), Statistics, Physical Planning and Environment, Lands and Surveys.

Ministry of Foreign Affairs covers managing Foreign Affairs.

The Office of the Attorney General which deals with representing the government in all legal matters.

#### 1.5 Definition of the Standard Objects of Expenditure

#### RECURRENT EXPENDITURE OBJECT CODES

- 01 Personal Emoluments Salaries, Social Security Contributions and Overtime
- 02 Wages Wages, Bonuses, Social Security Contributions and Overtime
- 03 Allowances Allowances and Social Security Contributions
- 04 Retiring Benefits Gratuities, Pensions, Ex-Gratia Awards
- 05 Travel and Subsistence Mileage, Travel Expenses, Subsistence
- 06 Office and General Expenses Stationery, Uniforms, Books and Publications
- 07 Supplies and Materials Consumable Supplies and Materials
- 08 Communications Expenses Telephones, Facsimile, Internet and Postage
- 09 Operating and Maintenance Services Fuel, Repairs and Servicing Expenses
- 10 Grants and Contributions Grants, Contributions and Subsidies
- 11 Commissions To Agents, Vendors of Stamps and Crown Agents

- 12 Rewards and Incentives
- 13 Public Assistance Includes Casual Relief
- 14 Purchase of Tools, Instruments, Furniture and Equipment
- 15 Rental of Assets Land, Buildings, Furniture, Equipment and Vehicles
- 16 Hosting and Entertainment National Celebrations, Local Hosting and Entertainment
- 17 Training Local and Overseas Training
- 18 Domestic Interest Payments and other charges
- 19 Foreign Interest Payments and other charges
- 20 Refunds Refunds, Rebates and Drawbacks
- 21 Professional and Consultancy Services
- 22 Insurance Vehicle, Medical, Property, Travel and Indemnity Insurance
- 23 Allowance to Unofficial Members
- 24 Constituency Allowance to Elected Members
- 25 Student Education Learning Fund (SELF) Includes Exam Fees, Books, etc. for Students
- 26 Claims Against Government
- 27 Production and Marketing Expenses Promotion, Production and Marketing Expenses
- 28 Sundry Expenses
- 29 Contingency Fund Reserve Account under the Ministry of Finance
- 33 Election Expenses
- 34 Fuel Electricity Department
- 36 Utilities Electricity
- 37 Utilities Water

#### CAPITAL EXPENDITURE OBJECT CODES

- 40 Consultancy, Feasibility and Tendering Costs
- 41 Wages
- 42 Supplies and Materials
- 43 Rental of Equipment/Vehicles
- 44 Purchase of Equipment/Vehicles
- 45 Acquisition/Construction of Physical Assets
- 46 Other Costs

#### **Section 2: Financial Summaries**

- 2.1 Financial Summary by Economic Classification
- 2.2 Fiscal Operations
- 2.3 Reconciliation of Financial Statements and Fiscal Data

Section 2: Financial Summaries
2.1: Financial Summary by Economic Classification

2013 Estimates Financial Summary Economic Classification

	2015 Estimates	2014 Estimates	2013 Estimates \$	2012 Approved Estimates	2013/2012 INCREASE/ (DECREASE)	2011 Actual \$
TOTAL REVENUE AND GRANTS	557,732,826	513,294,357	550,902,306	456,892,137	94,010,169	608,013,861
TOTAL REVENUE AND GRANTS EXCL LAND SALES	552,732,826	508,294,357	529,567,306	451,892,137	77,675,169	599,879,563
RECURRENT REVENUE	485,270,273	454,630,359	464,370,444	401,312,666	63,057,778	530,490,976
Tax Revenue Taxes on Income	391,345,389 81,905,467	363,021,480 76,686,232	338,966,248	327,251,810 66.370,591	11,714,438	316,850,697 73.745.459
Income Tax	38,503,869	36,102,422	35,305,740	31,176,706	4,129,034	33,696,889
Withholding Tax	4,523,201	4,227,905	3,964,215	6,419,603	(2,455,388)	10,030,892
Housing and Social Development Levy	38,878,397	36,355,905	34,103,393	28,774,282	5,329,111	30,017,678
Taxes on Property	10,507,840	9,821,840	9,209,261	8,636,990	572,271	6,592,463
House Tax	7,976,794	7,456,033	6,991,007	6,296,242	694,765	5,840,683
Condominium Tax	2,531,046	2,365,807	2,218,254	2,340,748	(122,494)	751,780
Taxes on Domestic Goods & Consumption	111,973,912	104,621,281	98,107,104	94,843,599	3,263,505	91,397,415
Value Added Tax (IRD)	67,351,913	62,954,871	59,028,439	55,416,666	3,611,773	51,364,134
Wheel Tax	5,328,128	4,980,283	4,669,668	4,570,427	99,241	4,411,016
Traders Tax	0	0	0	0	0	159,120
Hotel Room Tax	0	0	0	0	0	292,523
Stamp Duty Unclassified	17,885,730	16,718,068	15,675,379	14,860,944	814,435	16,746,358
Licences	9,852,474	9,196,364	8,610,478	8,218,303	392,175	7,305,434
of which: Banks Licence	218,480	218,480	218,480	350,000	(131,520)	416,000
Drivers Licence	2,149,672	1,816,817	1,781,193	1,722,721	58,472	1,661,701
Business & Occupation	2,306,037	1,948,491	1,863,473	1,863,473	0	1,683,300
Telecommunications	3,579,108	3,579,108	3,579,108	3,024,182	554,926	3,098,190
Vehicle Rental Tax	0	0	0	0	0	1,999
Insurance Fees	2,932,569	2,741,117	2,570,156	2,470,269	99,887	2,377,323
I.D.D. Overseas Calls	0	0	0	0	0	8,703
Consumption Tax	0	0	0	0	0	137,144
Island Enhancement Fund	4,538,183	4,212,430	3,972,903	5,220,542	(1,247,639)	4,836,988
Vacation Time Share	12,938	12,009	11,327	46,002	(34,675)	16,500
Unincorporated Business Tax	4,071,977	3,806,139	3,568,754	4,040,446	(471,692)	3,740,173

2013 Estimates Financial Summary Economic Classification

				2012	2013/2012	
	2015	2014	2013	Approved	INCREASE/	2011
	Estimates	Estimates	Estimates	Estimates	(DECREASE)	Actual
	↔	€	€9	↔	₩	₩
Taxes on Int'l Trade and Transactions	186,958,170	171,892,127	158,276,535	157,400,630	875,905	145,115,360
Import Duty	55,457,144	50,983,800	46,934,416	46,277,114	657,302	38,786,196
Export / Excise Duty	36,644	34,251	32,115	30,778	1,337	104,484
Excise Duty on Alcohol & Tobacco	0	0	0	0	0	1,375,596
Consumption Tax	0	0	0	0	0	1,539,246
Non Refundable Duty Free Store Levy	4,455,808	3,969,754	3,508,839	3,760,401	(251,562)	3,794,319
Dutyfree Shop Tax	0	0	0	0	0	1,706,069
Customs Service Charge	37,761,799	34,715,816	31,958,515	30,196,742	1,761,773	25,044,013
Travel Tax	3,080,406	2,859,292	2,696,708	3,075,041	(378,333)	2,840,472
Environmental Levy	1,295,235	1,190,757	1,096,182	1,303,969	(207,787)	1,232,189
Excise Tax	7,366,738	6,885,804	6,456,343	6,187,592	268,751	5,009,544
Value Added Tax (CED)	77,504,396	71,252,653	65,593,417	66,568,993	(975,576)	63,683,232
Non Tax Revenue	93,924,884	91,608,879	125,404,196	74,060,856	51,343,340	213,640,279
Fees / Fines / Forfeitures	8,377,351	7,830,440	7,342,062	6,289,308	1,052,754	7,141,489
Rent of Government Property	836,556	781,941	733,174	920'669	34,118	620,924
Water Services	7,878,960	7,364,585	6,905,263	8,255,277	(1,350,014)	6,165,606
Electricity	0	0	0	0	0	48,772,048
Post Office	2,628,969	2,457,338	2,304,076	1,865,528	438,548	1,654,029
Interest, Dividends & Profits	7,917,750	7,917,750	3,786,750	7,917,750	(4,131,000)	16,404,887
Stone Crusher	1,964,619	1,871,066	1,781,968	2,100,656	(318,688)	1,778,947
Hospital Fees	3,205,388	2,996,125	2,809,260	2,493,727	315,533	2,489,985
Citizenship by Investment	40,000,000	40,000,000	70,000,000	25,000,000	45,000,000	88,812,489
Maritime Fees	2,257,440	2,110,064	1,978,462	1,827,629	150,833	1,297,856
Other Revenue	18,857,851	18,279,570	27,763,181	17,611,925	10,151,256	38,502,019

2013 Estimates Financial Summary Economic Classification

	2015	2014	2013	2012 Approved	2013/2012 INCREASE/	2011
	Estimates	Estimates	Estimates	Estimates	(DECREASE)	Actual
	₩	€	↔	↔	€	↔
TOTAL EXPENDITURE	500,485,227	489,869,152	480,630,159	460,028,609	20,601,550	529,247,492
RECURRENT EXPENDITURE	418,828,885	414,760,523	409,283,516	400,920,309	8,363,207	483,933,751
Personal Emoluments and Wages	176,420,372	172,808,843	165,893,832	168,582,681	(2,688,849)	166,725,401
Personal Emoluments	130,829,284	128,242,059	123,123,969	126,315,128	(3,191,159)	124,845,847
Wages	33,154,538	32,330,234	30,808,068	31,258,234	(450,166)	31,363,426
Allowances	12,436,550	12,236,550	11,961,795	11,009,319	952,476	10,516,128
Goods and Services	95,560,935	94,521,725	93,635,179	69,806,500	23,828,679	155,943,662
Supplies and Materials	15,000,848	14,248,241	13,596,606	12,090,414	1,506,192	9,853,757
Operating and maintenance	11,709,377	11,422,774	11,196,968	8,124,732	3,072,236	29,260,369
Fuel - Electricity Department	0	0	0	0	0	70,747,298
Other	68,850,710	68,850,710	68,841,605	49,591,354	19,250,251	46,082,238
Interest Payments	61,315,475	64,293,868	65,378,895	97,712,599	(32,333,704)	101,064,845
Domestic	45,434,798	46,167,282	46,893,015	74,162,215	(27,269,200)	71,168,373
Foreign	15,880,677	18,126,586	18,485,880	23,550,384	(5,064,504)	29,896,472
Transfers & Subsidies	85,532,103	83,136,087	84,375,610	64,818,529	19,557,081	60,199,843
Pensions and Gratuities	34,191,136	33,520,720	32,863,450	30,317,800	2,545,650	31,458,331
Regional and Int'l Contributions	44,883,732	43,317,566	45,362,485	29,741,418	15,621,067	25,193,694
Public Assistance	2,596,661	2,596,661	2,596,661	2,053,000	543,661	1,146,688
Expenses on Overseas Missions	3,860,574	3,701,140	3,553,014	2,706,311	846,703	2,401,130

Section 2: Financial Summaries
2.1: Financial Summary by Economic Classification

2013 Estimates Financial Summary Economic Classification

				2012	2013/2012	
	2015	2014	2013	Approved	INCREASE/	2011
	Estimates	Estimates	Estimates	Estimates	(DECREASE)	Actual
	€	₩	₩	↔	€	€
Current Account Surplus / (Deficit)	66,441,388	39,869,836	55,086,928	392,357	54,694,571	46,557,225
Capital Revenue	5,000,000	2,000,000	21,335,000	5,000,000	16,335,000	9,273,573
Land and Property Sales	5,000,000	5,000,000	21,335,000	5,000,000	16,335,000	8,134,298
Other	0	0	0	0	0	1,139,275
Grants	67,462,553	53,663,998	65,196,862	50,579,471	14,617,391	68,249,312
Budgetary Grants	33,337,980	22,200,750	36,153,000	27,977,304	8,175,696	61,250,444
Capital Grants	34,124,573	31,463,248	29,043,862	22,602,167	6,441,695	898'866'9
Capital Expenditure and Net Lending	81,656,342	75,108,629	71,346,643	59,108,300	12,238,343	45,313,741
Overall Balance including Land Sales	57,247,599	23,425,205	70,272,147	(3,136,472)	73,408,619	78,766,369
Overall Balance excluding Land Sales	52,247,599	18,425,205	48,937,147	(8,136,472)	57,073,619	70,632,071
Primary Balance including Land Sales	118,563,074	87,719,073	135,651,042	94,576,127	41,074,915	179,831,214
Primary Balance excluding Land Sales	113,563,074	82,719,073	114,316,042	89,576,127	24,739,915	171,696,916
Principal Payments	120,761,541	57,548,172	47,488,700	177,157,874	(129,669,174)	178,679,332
Domestic	10,334,545	10,199,818	10,071,840	58,675,579	(48,603,739)	82,009,405
Foreign	110,426,996	47,348,354	37,416,860	118,482,295	(81,065,435)	96,669,927

#### 2013 Estimates Fiscal Operations Economic Classification

	2013 Estimates \$	2012 Projections \$	2011 Actuals \$
TOTAL REVENUE AND GRANTS	550,902,306	598,140,945	608,013,861
TOTAL REVENUE AND GRANTS EXCL LAND SALES	529,567,306	588,491,426	599,879,563
RECURRENT REVENUE	464,370,444	531,387,569	530,490,976
Tax Revenue Taxes on Income Income Tax Withholding Tax Housing and Social Development Levy	338,966,248 73,373,348 35,305,740 3,964,215 34,103,393	314,358,138 68,366,291 30,521,165 7,381,869 30,463,257	<b>316,850,697</b> <b>73,745,460</b> 33,696,890 10,030,892 30,017,678
Taxes on Property House Tax Condominium Tax	<b>9,209,261</b> 6,991,007 2,218,254	<b>10,768,040</b> 7,714,772 3,053,268	<b>6,592,463</b> 5,840,683 751,780
Taxes on Domestic Goods & Consumption  Value Added Tax  Wheel Tax  Traders Tax  Hotel Room Tax  Stamp Duty Unclassified Licences  of which: Banks Licence  Drivers Licence  Business & Occupation  Telecommunications  Vehicle Rental Tax Insurance Fees I.D.D. Overseas Calls Consumption Tax Island Enhancement Fund Vacation Time Share Unincorporated Business Tax	98,107,104 59,028,439 4,669,668 - 15,675,379 8,610,477 218,480 1,781,193 1,863,473 3,579,108 - 2,570,156 - 3,972,903 11,327 3,568,754	89,188,563 48,936,059 4,449,252 73,001 487,093 17,666,484 7,249,998 218,480 1,687,464 1,537,437 3,186,158 5,220 3,012,791 - 62,264 3,599,924 9,838 3,636,639	91,397,415 51,364,134 4,411,016 159,120 292,523 16,746,358 7,305,434 416,000 1,661,701 1,683,300 3,098,190 1,999 2,377,323 8,703 137,144 4,836,988 16,500 3,740,173
Taxes on Int'l Trade and Transactions Import Duty Export / Excise Duty Excise Duty on Alcohol & Tobacco Consumption Tax Non Refundable Duty Free Store Levy Duty Free Shop Tax Customs Service Charge Travel Tax Environmental Levy Value Added Tax Excise Tax	158,276,535 46,934,415 32,115 - 3,508,839 - 31,958,515 2,696,708 1,096,182 65,593,417 6,456,343	146,035,244 37,725,423 61,767 - 872,841 2,939,693 315,812 29,090,692 2,641,112 1,160,755 63,988,966 7,238,183	145,115,359 38,786,196 104,484 1,375,596 1,539,246 3,794,319 1,706,068 25,044,013 2,840,472 1,232,189 63,683,232 5,009,544

#### Section 2: Financial Summaries

2.2: Fiscal Operations

#### 2013 Estimates Fiscal Operations Economic Classification

	2013 Estimates \$	2012 Projections \$	2011 Actuals \$
Non Tax Revenue	125,404,195	217,029,431	213,640,279
Fees / Fines / Forfeitures	7,342,065	6,901,074	7,141,489
Rent of Government Property	733,171	653,636	620,924
Water Services	6,905,263	10,755,483	6,165,606
Electricity	=	-	48,772,048
Post Office	2,304,076	2,925,114	1,654,029
Interest, Dividends & Profits	3,786,750	10,171,586	16,404,887
Stone Crusher	1,781,968	1,871,349	1,778,947
Hospital Fees	2,809,260	2,528,857	2,489,985
Citizenship by Investment	70,000,000	141,002,887	88,812,489
Maritime Fees	1,978,462	1,391,603	1,297,856
Other Revenue	27,763,181	38,827,842	38,502,019
TOTAL EXPENDITURE	480,630,159	485,811,952	529,247,492
RECURRENT EXPENDITURE	409,283,516	431,236,909	483,933,751
Personal Emoluments and Wages	165,893,832	166,149,712	166,725,401
Personal Emoluments	123,123,969	125,498,183	124,845,847
Wages	30,808,068	29,419,714	31,363,426
Allowances	11,961,795	11,231,815	10,516,128
Goods and Services	93,635,179	103,208,079	155,943,662
Supplies and Materials	13,596,606	11,291,034	9,853,757
Operating and maintenance	11,196,968	13,279,445	29,260,369
Fuel - Electricity Department	-	1,809,927	70,747,298
Other	68,841,605	76,827,673	46,082,238
Interest Payments	65,378,895	96,437,255	101,064,845
Domestic	46,893,015	58,265,188	71,168,373
Foreign	18,485,880	38,172,067	29,896,472
Transfers & Subsidies	84,375,610	65,441,863	60,199,843
Pensions and Gratuities	32,863,450	32,065,266	31,458,331
Regional and Int'l Contributions	45,362,485	29,122,021	25,193,694
Public Assistance	2,596,661	1,080,686	1,146,688
Expenses on Overseas Missions	3,553,014	3,173,890	2,401,130

#### Section 2: Financial Summaries

2.2: Fiscal Operations

#### 2013 Estimates Fiscal Operations Economic Classification

	2013 Estimates \$	2012 Projections \$	2011 Actuals \$
Current Account Surplus / (Deficit)	55,086,928	100,150,660	46,557,225
Capital Revenue Land and Property Sales Other	<b>21,335,000</b> 21,335,000 -	<b>9,895,605</b> 9,649,519 246,086	<b>9,273,573</b> 8,134,298 1,139,275
Grants Budgetary Grants Capital Grants	<b>65,196,862</b> 36,153,000 29,043,862	<b>56,857,771</b> 53,819,389 3,038,382	<b>68,249,312</b> 61,250,444 6,998,868
Capital Expenditure and Net Lending	71,346,643	54,575,043	45,313,741
Overall Balance	70,272,147	112,328,993	78,766,369
Overall Balance excluding Land Sales	48,937,147	102,679,474	70,632,071
Primary Balance	135,651,042	208,766,248	179,831,214
Primary Balance excluding Land Sales	114,316,042	199,116,729	171,696,916
Principal Payments  Domestic  Foreign	<b>47,488,700</b> 10,071,840 37,416,860	<b>107,353,698</b> 18,515,192 88,838,506	178,679,332 82,009,405 96,669,927

#### 2.3: Reconciliation of Financial Statements and Fiscal Data

# 2013 ESTIMATES RECONCILIATION OF FINANCIAL STATEMENTS AND FISCAL DATA FOR THE YEAR ENDED 31 DECEMBER 2011

	Financial	
	Statements	Fiscal Data
	\$	\$
RECURRENT ACCOUNT		
Revenue	527,431,391	530,490,976
Expenditure	449,308,967	483,933,751
Recurrent Account Surplus/(Deficit)	78,122,424	46,557,225
Recurrent Revenue per Financial Statements	527,431,391	
A divistre enter		
Adjustments:	2 050 505	
Adjustments from Below the Line activity	3,059,585	
Recurrent Revenue per Fiscal Data	530,490,976	
	300,100,010	
Recurrent Expenditure per Financial Statements	449,308,967	
The same of the same state of		
Adjustments:		
Interest Payments Arrears	18,494,645	
Expenditure on Goods and Services recorded Below the Line	40,608,986	
Net Clearance of Prior Years' Expenditure Arrears re Transfers	(24,478,847)	
Recurrent Expenditure per Fiscal Data	483,933,751	
1	,,	

# 2013 ESTIMATES RECONCILIATION OF FINANCIAL STATEMENTS AND FISCAL DATA FOR THE YEAR ENDED 31 DECEMBER 2011

	Financial Statements \$	Fiscal Data \$
CAPITAL ACCOUNT		
Revenue and Grants Expenditure and Net Lending	167,425,704 50,223,392	69,388,587 45,313,741
Capital Revenue per Financial Statements	167,425,704	
Adjustments: Budgetary Grants recorded Below the Line Capital Revenue recorded Below the Line Capital Grants recorded Below the Line Capital Revenue re direct payments per PSIP report Loan Proceeds classified as Financing Land and Property Sales classified as Financing Capital Revenue per Fiscal Data	7,762,771 1,139,275 327,018 4,554,716 (103,686,599) (8,134,298) 69,388,587	
Capital Expenditure and Net Lending per Financial Statements	50,223,392	
Adjustments: Net Clearance of Prior Years' Expenditure Arrears Capital Expenditure recorded Below the Line Direct payments per PSIP report Net Lending recorded Below the Line	(4,880,285) 846,895 9,696,798 (10,573,059)	
Capital Expenditure and Net Lending per Fiscal Data	45,313,741	

#### 2.4 Total Revenue

		Revenue (in thousands)		
Portfolio	Vote Supply 2013	Main Estimates 2012	Variation Amount	%
Portfolio				
R.04 - Revenue collected by Justice and Legal Affairs	1,268	1,007	261	25.9
R.05 - Revenue collected by the Office of the Prime Minister	171	234	-63	-26.8
R.06 - Revenue collected by Homeland Security and Labour	5,582	4,682	900	19.2
R.07 - Revenue collected by International Trade, Industry, Commerce and Consumer Affairs	94	99	-5	-4.6
R.08 - Revenue collected by Finance	438,292	375,708	62,584	16.7
R.10 - Revenue collected by Agriculture, Marine Resources and Cooperatives	994	962	32	3.4
R.11 - Revenue collected by Tourism and International Transport	2,524	2,173	350	16.1
R.12 - Revenue collected by Housing, Public Works, Energy and Public Utilities	8,869	10,564	-1,695	-16.0
R.13 - Revenue collected by Education and Information	310	433	-123	-28.4
R.14 - Revenue collected by Health	3,528	3,174	354	11.1
R.15 - Revenue collected by Youth Empow erment, Sports, Info Technology, Telecommunications and Posts	2,415	2,003	413	20.6
R.16 - Revenue collected by Sustainable Development	86,855	55,854	31,001	55.5
Total	550,902	456,892	94,010	20.6

#### 2.5 Total Revenue by Type of Revenue

	Vote Supply 2013 - Revenue (in thousands)			
Portfolio	(iii iiiododiido)		Budgetary	Total
	Recurrent	Capital	Budgetary Grant	
Portfolio				
R.04 - Revenue collected by Justice and Legal Affairs	1,268			1,268
R.05 - Revenue collected by the Office of the Prime Minister	171			171
R.06 - Revenue collected by Homeland Security and Labour	5,582			5,582
R.07 - Revenue collected by International Trade, Industry, Commerce and Consumer Affairs	94			94
R.08 - Revenue collected by Finance	438,292			438,292
R.10 - Revenue collected by Agriculture, Marine Resources and Cooperatives	994			994
R.11 - Revenue collected by Tourism and International Transport	2,524			2,524
R.12 - Revenue collected by Housing, Public Works, Energy and Public Utilities	8,869			8,869
R.13 - Revenue collected by Education and Information	310			310
R.14 - Revenue collected by Health	3,528			3,528
R.15 - Revenue collected by Youth Empow erment, Sports, Info Technology, Telecommunications and Posts	2,415			2,415
R.16 - Revenue collected by Sustainable Development	323	50,379	36,153	86,855
Total	464,370	50,379	36,153	550,902

#### 2.6 Total Expenditure

	Expe	enditures (in thousands)		
Portfolio / Autonomous Department	Vote Supply 2013	Main Estimates 2012	Variation Amount	%
Portfolio				
E.01 - Represent the Queen	1,388	1,253	135	10.8
E.02 - Provide Legislative Services for the Federation	1,389	1,291	98	7.6
E.03 - Audit the Public Accounts	813	515	298	57.9
E.04 - Facilitate Justice and Manage the Country's Legal Affairs	6,533	5,921	612	10.3
E.05 - Manage the Affairs of the Federation	65,683	48,389	17,294	35.7
E.06 - Provide Homeland Security Services and Manage Labour Relations	12,597	16,828	-4,230	-25.1
E.07 - Support Small Business Development, Industry and Consumer Affairs	3,296	2,974	321	10.8
E.08 - Manage Finance	216,249	349,029	-132,781	-38.0
E.09 - Promote Social and Community Development and Gender Equity and Manage Culture	11,369	14,694	-3,325	-22.6
E.10 - Manage Agriculture, Marine Resources and Cooperatives	8,890	6,092	2,798	45.9
E.11 - Promote and Develop Tourism and Manage International Transport	18,374	18,419	-45	-0.2
E.12 - Manage Housing, Public Works, Energy and Public Utilities	23,750	32,359	-8,609	-26.6
E.13 - Manage Education Services and Information	66,626	61,820	4,806	7.8
E.14 - Manage Health Care and Health Environmental Services	43,881	35,800	8,081	22.6
E15 - Manage Youth Empowerment, Sports, Information Technology, Telecommunications and Posts	11,270	11,173	97	0.9
E.16 - Manage Sustainable Development	13,978	11,965	2,012	16.8
E.17 - Manage the Foreign Policy of the Federation	14,734	12,482	2,252	18.0
E.18 Attornery General	7,300	6,181	1,119	18.1
Total	528,119	637,186	-109,068	-17.1

#### 2.7 Total Expenditure by Type of Expenditure

	Vote Supply 2013 - Expenditur			
	(in thousands)			
Portfolio / Autonomous Department			Budgetary	
	Recurrent	Capital	Transfer	Budgetary Grant
Portfolio				
E.01 - Represent the Queen	890	498		
E.02 - Provide Legislative Services for the Federation	1,275	73	41	
E.03 - Audit the Public Accounts	804		9	
E.04 - Facilitate Justice and Manage the Country's Legal Affairs	4,732	217	1,584	
E.05 - Manage the Affairs of the Federation	47,457	13,694	4,532	
E.06 - Provide Homeland Security Services and Manage Labour Relations	10,887	1,500	210	
E.07 - Support Small Business Development, Industry and Consumer Affairs	2,777	519		
E.08 - Manage Finance	154,801	6,221	6,737	
E.09 - Promote Social and Community Development and Gender Equity and Manage Culture	6,961	3,906	502	
E.10 - Manage Agriculture, Marine Resources and Cooperatives	6,073	2,359	459	
E.11 - Promote and Develop Tourism and Manage International Transport	5,504	609	12,261	
E.12 - Manage Housing, Public Works, Energy and Public Utilities	15,054	8,563	33	100
E.13 - Manage Education Services and Information	56,356	9,864	406	
E.14 - Manage Health Care and Health Environmental Services	33,181	9,200	1,500	
E15 - Manage Youth Empowerment, Sports, Information Technology, Telecommunications and Posts	7,710	3,220	340	
E.16 - Manage Sustainable Development	4,661	9,317		
E.17 - Manage the Foreign Policy of the Federation	8,418	387	5,929	
E.18 Attornery General	7,300			
Total	374,839	70,147	34,545	100

	Vote Supply 2013 - Expenditur		
	(in thousands)		
Portfolio / Autonomous Department			Total
	Principal Repayment	Net Lending	
Portfolio			
E.01 - Represent the Queen			1,388
E.02 - Provide Legislative Services for the Federation			1,389
E.03 - Audit the Public Accounts			813
E.04 - Facilitate Justice and Manage the Country's Legal Affairs			6,533
E.05 - Manage the Affairs of the Federation			65,683
E.06 - Provide Homeland Security Services and Manage Labour Relations			12,597
E.07 - Support Small Business Development, Industry and Consumer Affairs			3,296
E.08 - Manage Finance	47,489	1,000	216,249
E.09 - Promote Social and Community  Development and Gender Equity and Manage  Culture			11,369
E.10 - Manage Agriculture, Marine Resources and Cooperatives			8,890
E.11 - Promote and Develop Tourism and Manage International Transport			18,374
E.12 - Manage Housing, Public Works, Energy and Public Utilities			23,750
E.13 - Manage Education Services and Information			66,626
E.14 - Manage Health Care and Health Environmental Services			43,88
E15 - Manage Youth Empowerment, Sports, Information Technology, Telecommunications and Posts			11,270
E.16 - Manage Sustainable Development			13,978
E.17 - Manage the Foreign Policy of the Federation			14,734
E.18 Attornery General			7,300
Total	47,489	1,000	528,119

# 2.8 Total Expenditure by Object of Expenditure

Responsibility Centre: 01 - Governor General

Activity Name: E.01 - Represent the Queen

	Expenditures 2013 by 2 - Category (in thousands)					
Programme	Compensation of employees	Interest	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2012
01001-Manage General Administration	492	0	183	0	675	713
00743- Host Official Events	0	0	215	0	215	140
01001- Invest in Government's house	0	0	0	498	498	400
Total	492	0	398	498	1,388	1,253
Authorised/Estimated Positions					0	0

Responsibility Centre: 02 - Parliament

Activity Name: E.02 - Provide Legislative Services for the Federation

	Expenditures 2013 by 2 - Category (in thousands)					
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2012
02011 Provide Administrative and Support	25	4	71	73	211	162
00964 Remunerate Members of Parliament	486	0	650	0	1,136	1,086
01484 Support the Office of the Leader of	29	0	13	0	42	43
Total	540	41	735	73	1,389	1,291
Authorised/Estimated Positions					0	0

Responsibility Centre: 03 - Audit Office

Activity Name: E.03 - Audit the Public Accounts

	Expenditures 2013 by 2 - Category (in thousands)				
Programme	Compensation of employees	Grants	Use of Goods and Services	Total	Main Estimates 2012
03021- Provide Administrative, Logistics	136	0	51	196	115
03022- Conduct Audits on Government	519	0	86	617	400
Total	655	6	149	813	515
Authorised/Estimated Positions				0	0

Responsibility Centre: 04 - Ministry of Justice and Legal Affairs

Activity Name: E.04 - Facilitate Justice and Manage the Country's Legal Affairs

	Expenditures 2013 by 2 - Category (in thousands)					
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2012
04031 Administer Justice and Legal Affairs	619	35	101	0	754	992
04032 Provide Legal Services to the	433	88	267	217	1,006	497
04033 Provide Legal Services to the Public	205	0	47	0	252	256
04034 Manage Office of the Ombudsman	06	0	7	0	26	86
04059 Register Legal Documents	1,074	360	386	0	1,820	1,454
04060 Support the Judiciary	1,149	1,397	25	0	2,604	2,850
Total	3,571	1,880	865	217	6,533	5,921
Authorised/Estimated Positions					0	0

Responsibility Centre: 05 - Office of the Prime Minister

Activity Name: E.05 - Manage the Affairs of the Federation

	Expenditures 2013 by 2 - Category (in thousands)						
Programme	Social Benefits	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Other Expenses	Fixed Assets
05041- Manage General Administration	0	1,593	0	0	2,795	0	175
05041- Provide Bectoral Services	0	485	0	0	22	0	0
05041- Manage Regional Integration and	0	198	0	0	65	0	0
05041- Manage the National Archives and	0	129	0	0	29	0	0
05041 - Manage the Citizenship by	0	524	0	0	7,258	0	0
05042- Manage the Human Resources of	0	3,284	0	3,386	873	0	0
05044 - Manage the Anti Crime Unit	526	22,859	0	2,725	3,986	0	12,562
05087- Promote Investments	0	374	0	0	842	0	857
Total Authorised/Estimated Positions	526	29,447	0	6,111	15,905	0	13,594

Programme	Memorandum Items	Total	Main Estimates 2012
05041- Manage General Administration	0	4,563	4,164
05041- Provide Bectoral Services	100	642	626
05041- Manage Regional Integration and	0	263	263
05041- Manage the National Archives and	0	158	158
05041 - Manage the Citizenship by	0	7,782	444
05042- Manage the Human Resources of	0	7,543	5,564
05044 - Manage the Anti Crime Unit	0	42,658	36, 193
05087- Promote Investments	0	2,073	926
Total	100	65,683	48,389
Authorised/Estimated Positions		0	0

Responsibility Centre: 06 - Ministry of Homeland Security and Labour

Activity Name: E.06 - Provide Homeland Security Services and Manage Labour Relations

	Expenditures 2013 by 2 - Category (in thousands)						
Programme	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Total
06051- Manage the Ministry and Provide	0	1,123	148	1,270	0	0	2,542
06053- Provide Fire and Rescue Services	50	3,711	0	475	9	1,500	5,742
06055- Provide Prison Services	9	1,841	0	884	0	0	2,730
06056- Enhance Disaster Management in	0	388	0	43	0	0	432
06058- Program to Prevent and Reduce	0	110	0	39	0	0	150
06061- Enhance Labour and Industrial	0	848	0	155	0	0	1,003
Total Authorised/Estimated Positions	22	8,021	148	2,866	<b>ω</b>	1,500	12,597

Programme Main	Main Estimates 2012
06051- Manage the Ministry and Provide	6,692
06053- Provide Fire and Rescue Services	5,909
06055- Provide Prison Services	2,783
06056- Enhance Disaster Management in	417
06058- Program to Prevent and Reduce	06
06061- Enhance Labour and Industrial	937
Total	16,828
Authorised/Estimated Positions	0

Responsibility Centre: 07 - Ministry of International Trade, Industry, Commerce and Consumer Affairs Activity Name: E.07 - Support Small Business Development, Industry and Consumer Affairs

	Expenditures 2013 by 2 - Category (in thousands)					
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2012
07074- Provide Administrative Support	754	252	371	0	1,377	1,369
07075- Establish and Monitor Standards	367	0	153	0	520	553
07075- Promote Small Business	174	0	23	0	197	87
07117- Manage Consumer Affairs	588	0	98	0	682	996
07074- Invest in Trade	0	0	0	519	519	0
Total	1,882	252	642	519	3,296	2,974
Authorised/Estimated Positions					0	0

Responsibility Centre: 08 - Ministry of Finance Activity Name: E.08 - Manage Finance

	Expenditures 2013 by 2 - Category (in thousands)						
Programme	Social Benefits	Compensation of employees	Interest	Grants	Use of Goods and Services	Other Expenses	Fixed Assets
08081- Administer Government Finances	0	2,680	0	6,594	9,234	10,683	0
08082- Manage Government Accounts	32,637	2,596	62,379	0	16,892	0	950
08083- Manage the Administration and	0	3,947	0	26	2,449	20	1,571
08084- Manage Collection of Customs	0	5,532	0	31	2,094	180	3,700
08086- Register Entities and Regulate Non-	0	0	0	0	0	0	0
08090- Provide Counter Measures to Money	0	416	0		139	0	0
08081- Net Lending	0	0	0	0	0	0	0
Total Authorised/Estimated Positions	32,637	15,172	65,379	6,661	30,807	10,883	6,221

Responsibility Centre: 09-Ministry of Social and Community Development, Quiture and Gender Affairs

101 - Permanent Secretary's Office

Activity Name: E.09 - Promote Social and Community Development and Gender Equity and Manage Culture

	Expenditures 2013 by 2 - Category (in thousands)						
Programme	Social Benefits	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Fixed Assets	Total
09101- Provide General Administration	0	089	0	18	258	0	955
09102-Manage Social and Community	1,840	866	0	0	74	3,906	6,818
09104- Provide Care and Protection for	140	611	0	35	27	0	813
00349- Facilitate Gender Aw areness	0	244	0	0	09	0	304
09104- Provide Probationary Services	30	491	0	0	414	0	935
09124 Organise, support and promote	0	341	0	393	810	0	1,544
Total Authorised/Estimated Positions	2,010	3,365	0	446	1,643	3,906	11,369

926
10,821
687
229
744
1,288
14,694
0

Responsibility Centre: 10 - Ministry of Agriculture, Marine Resources and Cooperatives

111 - Permanent Secretary's Office

Activity Name: E.10 - Manage Agriculture, Marine Resources and Cooperatives

	Expenditures 2013 by 2 - Category (in thousands)					
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2012
10111- Provide General Administration	860	0	229	0	1,089	934
10112- Support the Development of	2,798	579	420	1,268	5,065	3,233
00055- Promote and regulate the	175	0	31	0	205	157
10115- Manage Marine Resources	929	66	716	1,091	2,531	1,768
Total	4,459	229	1,395	2,359	8,890	6,092
Authorised/Estimated Positions					0	0

Responsibility Centre: 11 - Ministry of Tourism and International Transport

# 121 Permanent Secretary's Office

Activity Name: E.11 - Promote and Develop Tourism and Manage International Transport

	Expenditures 2013 by 2 - Category (in thousands)						
Programme	Compensation of employees	Grants	Use of Goods and Other Expenses Services	Other Expenses	Fixed Assets	Total	Main Estimates 2012
11121- Manage General Administration	565	300	649	0	0	1,514	1,255
11122- Promote and develop Tourism	1,247	12,100	2,327	0	546	16,221	16,522
11125- Manage International Transport	263	161		0	63	639	643
Total	2,075	12,561	3,129	0	609	18,374	18,419
Authorised/Estimated Positions						0	0

Responsibility Centre: 12 - Ministry of Housing, Public Works, Energy and Public Utilities

131 -Permanent Secretary's Office

Activity Name: E.12 - Manage Housing, Public Works, Energy and Public Utilities

<u>a</u> :i)	Expenditures 2013 by 2 - Category (in thousands)						
Programme	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Total	Main Estimates 2012
12131- Manage General Administration	494	0	207	0	0	701	10,945
12113- Provide and Monitor Housing	156	0	12	0	0	167	143
12133- Maintain and Develop Infrastructure	6,465	0	3,313	0	6,115	15,893	14,317
12134- Generate and Distribute Bectricity	0	0	0	0	0	0	0
12135- Supply and Manage Water	3,108	33	1,262	0	2,548	6,951	6,874
12136- Monitor and Regulate Transportation	38	0	0	0	0	38	80
Total	10,261	33	4,794	0	8,663	23,750	32,359
Authorised/Estimated Positions						0	0

Responsibility Centre: 13 - Ministry of Education and Information Activity Name: E.13 - Manage Education Services and Information

	Expenditures 2013						
	by 2 - Category (in thousands)						
Programme	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Total
13141- Provide Administrative support for	3,828	0	577	1,040	550	0	5,995
13141- Invest in Education	0	0	0	0	0	5,684	5,684
13142- Promote and support Early	4,932	0	0	65	0	2,934	7,930
13143- Deliver Primary Education	12,100	0	0	1,901	0	0	14,001
13144- Deliver Secondary Education	18,020	0	0	320	0	321	18,661
13145- Deliver Post Secondary Education	1,109	0	0	188	0	0	1,298
13146 - Deliver Special Education Services	1,150	0	0	62	0	0	1,212
13147 - Deliver Tertiary Education through	1,081	0	7,680	0	0	1,025	9,786
13148- Provide Public Library Services	538	0	151	64	0	0	752
13088- Inform the Public on Government	643	0	0	85	0	0	727
13043 Provide Printing Services for the	434	0	0	144	0	0	829
Total	43,837	0	8,408	3,867	550	9,964	929'99
Authorised/Estimated Positions							0

13141- Provide Administrative support for       5,921         13141- Invest in Education       4,118         13142- Promote and support Early       4,907         13143- Deliver Pimary Education       13,674         13144- Deliver Post Secondary Education       20,139         13145- Deliver Post Secondary Education Services       1,237         13146 - Deliver Tertiary Education through       1,101         13148- Provide Public Library Services       9,003
- Deliver Post Secondary Education - Deliver Special Education Services - Deliver Tertiary Education through - Provide Public Library Services
- Deliver Special Education Services - Deliver Tertiary Education through - Provide Public Library Services
- Deliver Tertiary Education through - Provide Public Library Services
- Provide Public Library Services
13088- Inform the Public on Government
13043 Provide Printing Services for the
Total 61,820
Authorised/Estimated Positions

Responsibility Centre: 14 - Ministry of Health

Activity Name: E.14 - Manage Health Care and Health Environmental Services

	Expenditures 2013 by 2 - Category	<b>m</b>					
Programme	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Total
14151 Provide Ministry Management and	0	734	218	369	0	3,200	4,520
14152 Monitor Health and Environmental	0	647	0	104	0	0	751
14152 Promote Good Health and Illness	0	308	0	114	0	0	422
14152 Deliver Health Care in Communities	0	8,799	1,500	486	0	3,050	13,836
14153 Provide Health Care through	5	15,477	0	2,267	0	2,950	20,699
14153 Provide Health Support Services,	0	533	0	3,120	0	0	3,653
Total	5	26,498	1,718	6,460	0	9,200	43,881
Authorised/Estimated Positions							0

Responsibility Centre: 15 - Ministry of Youth Empowerment, Sports, Information Technology, Telecommunications and Posts

Activity Name: E15 - Manage Youth Empowerment, Sports, Information Technology, Telecommunications and Posts

	Expenditures 2013 by 2 - Category (in thousands)						
Programme	Compensation of employees	Grants	Use of Goods and Other Expenses Services	Other Expenses	Fixed Assets	Total	Main Estimates 2012
15161- Administer Youth Empow erment,	453	0	166	0	0	619	401
15149- Support Youth Development	314	66	202	0	0	615	584
15123- Develop Sports and people through	1,397	526	793	0	2,578	5,293	4,937
15089- Provide Telecommunications	1,023	140	687	0	142	1,992	2,326
15132 Provide Postal Services	1,778	220	251	_	200	2,750	2,925
Total	4,966	982	2,098	-	3,220	11,270	11,173
Authorised/Estimated Positions						0	0

Responsibility Centre: 16 - Ministry of Sustainable Development Activity Name: E.16 - Manage Sustainable Development

	Expenditures 2013 by 2 - Category (in thousands)						
Programme	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Memorandum Items	Total
16171- Provide general administration	494	336	256	100	4,026	0	5,212
16172- Develop and maintain strategic	720	0	8	0	200	0	1,428
16173- Manage Physical Planning and the	1,190	9	215	0	20	0	1,461
16174- Collect, compile and dessiminate	899	0	15	0	400	75	1,158
16176- Register and Manage Land Stock	208	0	146	0	4,066	0	4,719
Total	3,580	342	640	100	9,242	75	13,978
Authorised/Estimated Positions							0

Programme	Main Estimates 2012
16171- Provide general administration	4,316
16172- Develop and maintain strategic	2,301
16173- Manage Physical Planning and the	1,533
16174- Collect, compile and dessiminate	1,971
16176- Register and Manage Land Stock	1,845
Total	11,965
Authorised/Estimated Positions	0

Responsibility Centre: 17 - Ministry of Foreign Affairs

Activity Name: E.17 - Manage the Foreign Policy of the Federation

	Expenditures 2013 by 2 - Category (in thousands)						
Programme	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2012
17071- Manage General Administration	0	1,348	4,728	286	387	6,748	6,083
17072- Represent the Federation Abroad	227	4,206	0	3,553	0	7,986	6,399
Total	227	5,554	4,728	3,839	387	14,734	12,482
Authorised/Estimated Positions						0	0

Responsibility Centre: 18 - Office of the Attorney General

Activity Name: E.18 Attornery General

	Expenditures 2013 by 2 - Category (in thousands)					
Programme	Compensation of employees	Grants	Use of Goods and Other Expenses Services	Other Expenses	Total	Main Estimates 2012
Manage General Administration/Represent	1,656	363	1,498	3,783	7,300	6,181
Total	1,656	363	1,498	3,783	7,300	6,181
Authorised/Estimated Positions					0	0

2.9a Capital Estimates by Ministry

2.9b Capital Estimates by Source of Funds

#### 2.9a Capital Estimates by Ministry

		Capital	Expenditu	re (in thou	sands)
	Portfolio / Autonomous Department		Estimates	Variat	ion
		2013 \$	2012 \$	\$	%
01	Represent the Queen	498	400	98	24.5
02	Provide Legislative Services for the Federation	73	-	73	-
03	Audit the Public Accounts	-	-	-	-
04	Facilitate Justice and Manage the Country's Legal Affairs	217	627	(410)	(65.4)
05	Manage the Affairs of the Federation	13,694	7,026	6,668	94.9
06	Provide Homeland Security Services and Manage Labour Relations	1,500	7,136	(5,636)	(79.0)
07	7 Support Small Business Development, Industry and Consumer Affairs		-	519	-
08	Manage Finance	6,221	6,054	167	2.8
09	Promote Social and Community Development and	3,906	8,403	(4,497)	(53.5)
	Gender Equity and Manage Culture				
10	Manage Agriculture, Marine Resources and Constituency	2,359	940	1,419	151.0
	Empowerment				
11	Promote and Develop Tourism and Manage International Transport	609	600	9	1.5
12	Manage Housing, Public Works, Energy and Public Utilities	8,663	6,406	2,257	35.2
13	Manage Education Services and Information	9,964	7,493	2,471	33.0
14	Manage Health Care and Health Environmental Services	9,200	1,700	7,500	441.2
15	Manage Youth Empowerment, Sports, Information Technology,	3,220	3,574	(354)	(9.9)
	Telecommunications and Posts				
16	Manage Sustainable Development	9,317	7,572	1,745	23.0
17	Manage the Foreign Policy of the Federation	387	177	210	118.6
	TOTAL CAPITAL EXPENDITURE	70,347	58,108	12,239	21.1

#### 2.9b Capital Estimates by Source of Funds

	Portfolio / Autonomous Department		tal Expe	enditure (	in thousands
			Loans \$	Grants	TOTAL \$
01	Represent the Queen	498	-	-	498
02	Provide Legislative Services for the Federation	-	-	73	73
03	Audit the Public Accounts	-	-	-	-
04	Facilitate Justice and Manage the Country's Legal Affairs	217	-	-	217
05	Manage the Affairs of the Federation	4,487	-	9,207	13,694
06	Provide Homeland Security Services and Manage Labour Relations	1,500	-	-	1,500
07	Support Small Business Development, Industry and Consumer Affairs	58	-	461	519
08	Manage Finance	5,221	-	1,000	6,221
09	Promote Social and Community Development and	1,455	365	2,086	3,906
	Gender Equity and Manage Culture				
10	Manage Agriculture, Marine Resources and Constituency	1,468	-	891	2,359
	Empowerment				
11	Promote and Develop Tourism and Manage International Transport	609	-	-	609
12	Manage Housing, Public Works, Energy and Public Utilities	2,663	4,300	1,700	8,663
13	Manage Education Services and Information	2,230	-	7,734	9,964
14	Manage Health Care and Health Environmental Services	5,300	-	3,900	9,200
15	Manage Youth Empowerment, Sports, Information Technology,	2,928	-	291	3,219
	Telecommunications and Posts				
16	Manage Sustainable Development	7,641	-	1,676	9,317
17	Manage the Foreign Policy of the Federation	363	-	24	387
	TOTAL CAPITAL EXPENDITURE	36,638	4,665	29,043	70,346

# Revenue

#### Section 3: Government Revenue Overview

#### 3.1 Summary of Total Estimated Revenue

#### **Section 3: Government Revenue Overview**

#### 3.1 Summary of Total Estimated Revenue

#### **SUMMARY OF TOTAL ESTIMATED REVENUE FOR THE YEAR 2013**

	Estimates 2013 \$ '000	Estimates 2012 \$ '000	Increase / (Decrease) 2013 - 2012 \$ '000	Actual 2011 (per Financial Statements) \$ '000
Capital Revenue	21,335	5,000	16,335	8,134
Capital Loans	=	=	-	103,687
Capital Development Aid	29,044	22,602	6,442	2,117
Revenue on Capital Account	50,379	27,602	22,777	113,938
Revenue from Budgetary Grants	36,153	27,977	8,176	53,488
Capital Revenue/Budgetary Grants  Revenue on Recurrent Account	86,532 464,370	55,579 401,313	30,953 63,057	167,426 527,431
TOTAL REVENUE	550,902	456,892	124,963	694,857

#### 3.2 Revenue Summary by Revenue Type

	Vote Supply 2013 - Revenue			
	(in thousands)			
Portfolio			Budgetary	Total
	Recurrent	Capital	Budgetary Grant	
Portfolio				
R.04 - Revenue collected by Justice and Legal Affairs	1,268			1,268
04031 - Collect Administration Revenue	37			37
04033 - Collect Legal Aid Clinic Revenue	0			0
04059 - Collect Registrar's Office Revenue	481			481
04060 - Collect Magistrate's Department Revenue	749			749
R.05 - Revenue collected by the Office of the Prime Minister	171			171
05044 - Collect Anti Crime Unit Revenue	171			171
05087 - Collect St. Kitts Investment Promotion Agency Revenue	0			0
R.06 - Revenue collected by Homeland Security and Labour	5,582			5,582
06051 - Collect Administration Revenue	5,379			5,379
06053 - Collect Fire and Rescue Services Revenue	195			195
06055 - Collect Prison Department Revenue	7			7
R.07 - Revenue collected by International Trade, Industry, Commerce and Consumer Affairs	94			94
07074 - Collect International Trade Revenue	9			9
07075 - Collect Industry, Commerce and Consumer Affairs Revenue	85			85
R.08 - Revenue collected by Finance	438,292			438,292
08081 - Collect Financial Secretary's Office Revenue	91,192			91,192
08082 - Collect Accountant General's Department Revenue	7,798			7,798
08083 - Collect Inland Revenue Department Revenue	183,340			183,340
08084 - Collect Customs Department Revenue	155,962			155,962
R.10 - Revenue collected by Agriculture, Marine Resources and Cooperatives	994			994
10112 - Collect Department of Agriculture Revenue	305			305
10114 - Collect Department of Cooperatives Revenue	0			C
10115 - Collect Department of Marine Resources Revenue	689			689
R.11 - Revenue collected by Tourism and International Transport	2,524			2,524
11121 - Collect Tourism Revenue	536			536

	Vote Supply 2013 - Revenue			
	(in thousands)			
Portfolio			Budgetary	Total
	Recurrent	Capital	Budgetary Grant	
11125 - Collect International Transport	1,987			1,987
R.12 - Revenue collected by Housing, Public Works, Energy and Public Utilities	8,869			8,869
12113 - Collect Department of Housing Revenue	82			82
12133 - Collect Public Works Department Revenue	1,882			1,882
12134 - Collect Electricity Department Revenue	0			C
12135 - Collect Water Department Revenue	6,905			6,905
R.13 - Revenue collected by Education and Information	310			310
13141 - Collect Administration Revenue	279			279
13147 - Collect Clarence Fitzroy Bryant College Revenue	24			24
13088 - Collect Information Department Revenue	6			6
13148 - Collect Public Library Revenue	0			C
R.14 - Revenue collected by Health	3,528			3,528
14151 - Collect Administration Revenue	37			37
14152 - Collect Community Health Services Revenue	325			325
14153 - Collect Institution Health Services Revenue	3,167			3,167
R.15 - Revenue collected by Youth Empowerment, Sports, Info Technology, Telecommunications and Posts	2,415			2,415
15089 - Collect Technology Department Revenue	10			10
15123 - Collect Sports Department Revenue	101			101
15132 - Collect Postal Services Revenue	2,304			2,304
R.16 - Revenue collected by Sustainable Development	323	50,379	36,153	86,855
16173 - Collect Physical Planning and the Environment Department Revenue	323			323
16176 - Collect Lands and Surveys Department Revenue	0	21,335		21,335
16172 - Multilateral and Bilateral Grants			36,153	36,153
16172 - Capital Revenue - Loans		0		0
16172 - Capital Revenue - Grants		29,044		29,044
Total	464,370	50,379	36,153	550,902

#### 3.3 Revenue Summary Compared to Last Year

	Revenue (in thousands)						
Portfolio	Vote Supply Ma 2013		Main Estimates 2012	Variation Amount	%		
Portfolio							
R.04 - Revenue collected by Justice	1,268		1,007	261	25.9		
and Legal Affairs							
04031 - Collect Administration Revenue		37	30	8	25.3		
04033 - Collect Legal Aid Clinic Revenue		404	2		-100.0		
04059 - Collect Registrar's Office		481	453	28	6.2		
Revenue 04060 - Collect Magistrate's Department		749	522	227	43.5		
Revenue		7 40	522	221	70.0		
R.05 - Revenue collected by the Office	171		234	-63	-26.8		
of the Prime Minister			20-1	00			
05044 - Collect Anti Crime Unit Revenue		171	182	-11	-6.0		
05087 - Collect St. Kitts Investment			52	-52	-100.0		
Promotion Agency Revenue							
R.06 - Revenue collected by Homeland	5,582		4,682	900	19.2		
Security and Labour							
06051 - Collect Administration Revenue		5,379	4,488	891	19.9		
06053 - Collect Fire and Rescue Services		195	193	3	1.4		
Revenue							
06055 - Collect Prison Department		7	1	6	490.7		
Revenue				_			
R.07 - Revenue collected by	94		99	-5	-4.6		
International Trade, Industry, Commerce and Consumer Affairs							
07074 - Collect International Trade		9	21	-11	-54 3		
Revenue		5	21	11	07.0		
07075 - Collect Industry, Commerce and		85	78	7	8.4		
Consumer Affairs Revenue							
R.08 - Revenue collected by Finance	438,292		375,708	62,584	16.7		
08081 - Collect Financial Secretary's		91,192	35,938	55,254	153.7		
Office Revenue							
08082 - Collect Accountant General's		7,798	12,210	-4,412	-36 1		
Department Revenue		100 0 10	474.007	44040	0.4		
08083 - Collect Inland Revenue		183,340	171,997	11,343	6.6		
Department Revenue 08084 - Collect Customs Department		155,962	155,564	399	0.3		
Revenue		133,802	155,504	399	0.0		
R.10 - Revenue collected by	994		962	32	3.4		
Agriculture, Marine Resources and	334		302	32	J		
Cooperatives							
10112 - Collect Department of Agriculture		305	259	46	18.0		
Revenue							
10114 - Collect Department of			1	-1	-100.0		
Cooperatives Revenue							
10115 - Collect Department of Marine		689	703	-14	-1.9		
Resources Revenue	0.504		0.470		40.4		
R.11 - Revenue collected by Tourism	2,524		2,173	350	16.1		
and International Transport  11121 - Collect Tourism Revenue		536	339	197	58.0		
		1,987	1,834	154	8 4		
11125 - Collect International Transport Revenue		1,907	1,034	104	0.4		
R.12 - Revenue collected by Housing,	8,869		10,564	-1,695	-16.0		
Public Works, Energy and Public	0,000		. 0,00-	1,000			
Utilities							
12113 - Collect Department of Housing		82	56	26	46.0		

		Reven	ue (in thousands)			
Portfolio	Vote Supply 2013	ľ	Wain Estimates 2012	Variation Amount	%	
12133 - Collect Public Works Department Revenue		1,882	2,253	-371	-16.5	
12135 - Collect Water Department Revenue		6,905	8,255	-1,350	-16.4	
R.13 - Revenue collected by Education and Information	310		433	-123	-28.4	
13141 - Collect Administration Revenue		279	414	-135	-32.6	
13147 - Collect Clarence Fitzroy Bryant College Revenue		24	12		101.5	
13088 - Collect Information Department		6	6	0	4.5	
13148 - Collect Public Library Revenue			1	-1	-100.0	
R.14 - Revenue collected by Health	3,528		3,174	354	11.1	
14151 - Collect Administration Revenue		37	31	6	19.9	
14152 - Collect Community Health Services Revenue		325	209	116	55.7	
14153 - Collect Institution Health Services Revenue		3,167	2,935	231	7.9	
R.15 - Revenue collected by Youth	2,415		2,003	413	20.6	
Empowerment, Sports, Info Technology, Telecommunications and Posts						
15089 - Collect Technology Department Revenue		10	12	-2	-17.4	
15123 - Collect Sports Department Revenue		101	125	-24	-19.0	
15132 - Collect Postal Services Revenue		2,304	1,866	439	23.5	
R.16 - Revenue collected by	86,855		55,854	31,001	55.5	
Sustainable Development 16173 - Collect Physical Planning and the		323	274	49	17.9	
Environment Department Revenue 16176 - Collect Lands and Surveys		21,335	5,000	16,335	326.7	
Department Revenue		00.450	07.077	0.470	00.0	
16172 - Multilateral and Bilateral Grants 16172 - Capital Revenue - Grants		36,153 29,044	27,977 22,602	8,176 6,442	29.2 28.5	
Total	550,902		456,892	94,010	20.6	

#### Section 4: Revenue Details

#### 4.1 Revenue Details by Ministry

#### Portfolio R.04 - Revenue collected by Justice and Legal Affairs

#### Responsibility Centre

#### 04 - Ministry of Justice and Legal Affairs

Officer in Charge Attorney General/Minister

#### Goals/Global Objectives

To provide legal advice to the Government of St. Kitts and Nevis within the confines of the authority of the laws of St. Kitts and Nevis and the constitution or order to endure that fundamental rights and freedom of all citizens are protected.

Program m e	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013 (in thousands)	Revenue Projected 2014	Revenue Projected 2015
04031 - Collect Administration Revenue	26	30	37	40	43
04033 - Collect Legal Aid Clinic Revenue		2			
04059 - Collect Registrar's Office Revenue	369	453	481	513	549
04060 - Collect Magistrate's Department Revenue	570	522	749	799	854
Total	965	1,007	1,268	1,352	1,446

Portfolio	R.05 - Revenue collected by the Office of the Prime
	Minister

#### Responsibility Centre

05 - Office of the Prime Minister

Officer in Charge	Prime Minister		
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#### Goals/Global Objectives

To govern the affairs of the nation in order to improve the quality of life of its citizens.

Program m e	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013 (in thousands)	Revenue Projected 2014	Revenue Projected 2015
05044 - Collect Anti Crime Unit Revenue	155	182	171	182	195
05087 - Collect St. Kitts Investment Promotion Agency Revenue		52			
Total	155	234	171	182	195

Portfolio	R.06 - Revenue collected by Homeland Security and
	Labour

#### Responsibility Centre

06 - Ministry of Homeland Security and Labour

Officer in Charge	Permanent Secretary	
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#### Goals/Global Objectives

To provide public safety and security through the development of policies that are fair and accessible to the citizens and investors of St. Kitts and Nevis. To foster and safeguard without prejudice, amicable employment relationships between employer and employees, endeavouring to promote general welfare and harmony with the Federation.

Pr o gramme	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013 (in thousands)	Revenue Projected 2014	Revenue Projected 2015
06051 - Collect Administration Revenue	4,180	4,488	5,379	5,737	6,138
06053 - Collect Fire and Rescue Services Revenue	177	193	195	208	223
06055 - Collect Prison Department Revenue	4	1	7	8	8
Total	4,360	4,682	5,582	5,953	6,369

Portfolio	R.07 - Revenue collected by International Trade,
	Industry, Commerce and Consumer Affairs

#### Responsibility Centre

 ${\bf 07}$  - Ministry of International Trade, Industry, Commerce and Consumer Affairs

Officer in Charge	Permanent Secretary	
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#### Goals/Global Objectives

To provide opportunities for economic development through small business formulation and industrial development. To provide a range of programs aimed at promoting fair and accessible trade. To develop a competitive consumer sensitive domestic market and economy.

Program m e	Revenue Actual 2011	Revenue Estim ated 2012	Revenue Planned 2013 (in thousands)	Revenue Projected 2014	Revenue Projected 2015
07074 - Collect International Trade Revenue	9	21	9	10	11
07075 - Collect Industry, Commerce and Consumer Affairs Revenue	77	78	85	91	97
Total	85	99	94	101	108

Portfolio R.08 - Revenue collected by Finance

#### Responsibility Centre

08 - Ministry of Finance

Officer in Charge Financial Secretary

#### Goals/Global Objectives

To take leadership in the development and implementation of an overall economic and fiscal strategy aimed at promoting financial and economic stability and growth towards the improvement of the standard of living and well being of all citizens of St. Kitts and Nevis.

Pr o gramme	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013 (in thousands)	Revenue Projected 2014	Revenue Projected 2015
08081 - Collect Financial Secretary's Office Revenue	119,778	35,938	91,192	51,271	51,360
08082 - Collect Accountant General's Department Revenue	20,029	12,210	7,798	12,196	12,495
08083 - Collect Inland Revenue Department Revenue	179,109	171,997	183,340	193,954	207,326
08084 - Collect Customs Department Revenue	138,077	155,564	155,962	169,426	184,403
Total	456,993	375,708	438,292	426,847	455,583

## Portfolio R.10 - Revenue collected by Agriculture, Marine Resources and Cooperatives

#### Responsibility Centre

10 - Ministry of Agriculture, Marine Resources and Cooperatives

#### 111 - Permanent Secretary's Office

Officer in Charge Permanent Secretary

#### Goals/Global Objectives

To significantly increase agriculture production, to provide employment opportunities within the marine sector in a competitive and sustainable manner, to provide regulatory and technical support for the cooperatives and to provide support structures and mechanisms for empowerment of constituencies.

Program m e	Revenue Actual 2011	Revenue Estim ated 2012	Revenue Planned 2013 (in thousands)	Revenue Projected 2014	Revenue Projected 2015
10112 - Collect Department of Agriculture Revenue 10114 - Collect Department of Cooperatives	230	259 1	305	325	348
Revenue 10115 - Collect Department of Marine Resources Revenue	623	703	689	735	786
Total	854	962	994	1,060	1,134

# Portfolio R.11 - Revenue collected by Tourism and International Transport

#### Responsibility Centre

11 - Ministry of Tourism and International Transport

121 Permanent Secretary's Office

Officer in Charge Permanent Secretary

#### Goals/Global Objectives

To provide a quality tourism product that is sustainable and to manage maritime and civil aviation safety issues.

Program m e	Revenue Actual 2011	Revenue Estim ated 2012	Revenue Planned 2013 (in thousands)	Revenue Projected 2014	Revenue Projected 2015
11121 - Collect Tourism Revenue	454	339	536	572	612
11125 - Collect International Transport Revenue	1,306	1,834	1,987	2,120	2,268
Tota	1,760	2,173	2,524	2,691	2,879

#### Portfolio R.12 - Revenue collected by Housing, Public Works, Energy and Public Utilities

#### Responsibility Centre

12 - Ministry of Housing, Public Works, Energy and Public Utilities

131 -Permanent Secretary's Office

Officer in Charge Permanent Secretary

#### Goals/Global Objectives

To coordinate the formulation, implementation and monitoring of Government policies and regulations in relation to housing, public works, electricity and water in order to deliver the best quality services to all customers, and to enhance the national economic landscape thus improving the quality of life.

Program m e	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013 (in thousands)	Revenue Projected 2014	Revenue Projected 2015
12113 - Collect Department of Housing Revenue	86	56	82	88	94
12133 - Collect Public Works Department Revenue	1,869	2,253	1,882	1,978	2,079
12134 - Collect Electricity Department Revenue	48,669				
12135 - Collect Water Department Revenue	6,215	8,255	6,905	7,365	7,879
Total	56,840	10,564	8,869	9,430	10,051

#### Portfolio

#### R.13 - Revenue collected by Education and Information

#### Responsibility Centre

#### 13 - Ministry of Education and Information

Officer in Charge

Minister

#### Goals/Global Objectives

To provide all persons of the state with access and developmental opportunities to satisfy their developmental needs through the provision of quality education which will equip them to achieve their full potential and make a meaningful contribution to national development. To inform and educate the public on government activities.

Program m e	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013 (in thousands)	Revenue Projected 2014	Revenue Projected 2015
13141 - Collect Administration Revenue	212	414	279	298	318
13147 - Collect Clarence Fitzroy Bryant College Revenue	21	12	24	26	28
13088 - Collect Information Department Revenue	6	6	6	7	7
13148 - Collect Public Library Revenue	1	1			
Tot	al 239	433	310	330	353

Portfolio

#### R.14 - Revenue collected by Health

#### Responsibility Centre

14 - Ministry of Health

Officer in Charge

Permanent Secretary

#### Goals/Global Objectives

To ensure healthy population development by sustaining a cost effective, optimal level of health care which is appropriate, accessible, affordable and acceptable to the citizens and residents of St. Kitts and Nevis.

Program m e	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013 (in thousands)	Revenue Projected 2014	Revenue Projected 2015
14151 - Collect Administration Revenue	26	31	37	39	42
14152 - Collect Community Health Services Revenue	257	209	325	346	370
14153 - Collect Institution Health Services Revenue	2,813	2,935	3,167	3,377	3,613
Total	3,096	3,174	3,528	3,763	4,026

## Portfolio R.15 - Revenue collected by Youth Empowerment, Sports, Info Technology, Telecommunications and Posts

#### Responsibility Centre

15 - Ministry of Youth Empowerment, Sports, Information Technology, Telecommunications and Posts

Officer in Charge	Permanent Secretary	
- Cilicol III Cilai go	1 official education	

#### Goals/Global Objectives

To implement youth and sports programmes, strengthen relationships with private and public sector sponsors, ensure that the public service is provided with the necessary telecommunication infrastructure and provide affordable and modern postal services.

Program m e	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013 (in thousands)	nned Projected 013 2014	Revenue Projected 2015
15089 - Collect Technology Department Revenue	11	12	10	11	11
15123 - Collect Sports Department Revenue	86	125	101	108	116
15132 - Collect Postal Services Revenue	1,747	1,866	2,304	2,457	2,629
Total	1,844	2,003	2,415	2,576	2,756

Portfolio R.16 - Revenue collected by Sustainable Development

#### Responsibility Centre

#### 16 - Ministry of Sustainable Development

Officer in Charge Permanent Secretary

#### Goals/Global Objectives

To provide the necessary policy advice, technical expertise, information, management of the environment, physical planning and distribution of land resources to provide for economic growth and improved standard of living for St.Kitts and Nevis.

Program m e	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013 (in thousands)	Revenue Projected 2014	Revenue Projected 2015
16173 - Collect Physical Planning and the Environment Department Revenue	242	274	323	345	369
16176 - Collect Lands and Surveys Department Revenue	8,134	5,000	21,335	5,000	5,000
16172 - Multilateral and Bilateral Grants	53,488	27,977	36,153	22,201	33,338
16172 - Capital Revenue - Loans	103,687				
16172 - Capital Revenue - Grants	2,117	22,602	29,044	31,463	34,125
Total	167,668	55,854	86,855	59,009	72,831

#### 4.2 Revenue Details by Object Codes

Org Unit Name: 04 - Ministry of Justice and Legal Affairs

031 Permanent Secretary's Office

Activity Type:Programme

Activity Name: R.04 - Revenue collected by Justice and Legal Affairs

04031 - Collect Administration Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected	
		2011	2012	2013	2014	2015	
		(in thousands)					
Recurrent							
Revenue		26	30	37	40	43	
54 Fees, Fines and Forfeiture		26	19	37	39	42	
54-03 Fees - Public Institutions		26	19	37	39	42	
61 Other Revenue		1	11	1	1	1	
61-13 Sale of Acts, etc.		1	1	1	1	1	
61-50 Unclassified			10				
	Total	26	30	37	40	43	
	Total	26	30	37	40	43	

# Org Unit Name: 04 - Ministry of Justice and Legal Affairs 031 Permanent Secretary's Office

## 033 Legal Aid Clinic

Activity Type: Programme

Activity Name: R.04 - Revenue collected by Justice and Legal Affairs

04033 - Collect Legal Aid Clinic Revenue

		Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands	)	
Recurrent						
Revenue			2			
54 Fees, Fines and Forfeiture			2			
54-03 Fees - Public Institutions			2			
	Total		2			
	Total		2			

# Org Unit Name: 04 - Ministry of Justice and Legal Affairs 031 Permanent Secretary's Office

## 059 Registrar's Office

Activity Type: Programme

Activity Name: R.04 - Revenue collected by Justice and Legal Affairs

04059 - Collect Registrar's Office Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2011	2012	2013	2014	2015
				(in thousands)		
Recurrent						
Revenue		369	453	481	513	549
54 Fees, Fines and Forfeiture		318	431	426	454	486
54-01 Fees - Judicial Stamps		271	399	360	384	410
54-21 Fines and Forfeiture		48	32	66	70	75
61 Other Revenue		50	22	56	59	63
61-31 Sale of Forms		25	22	28	30	32
61-33 Miscellaneous Fees		25		27	29	31
	Total	369	453	481	513	549
	Total	369	453	481	513	549

Org Unit Name: 04 - Ministry of Justice and Legal Affairs
031 Permanent Secretary's Office

## 060 Magistrates Department

Activity Type: Programme

Activity Name: R.04 - Revenue collected by Justice and Legal Affairs

## 04060 - Collect Magistrate's Department Revenue

		Revenue Actual 2011	Revenue Es timated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands)		
Recurrent						
Revenue		570	522	749	799	854
54 Fees, Fines and Forfeiture		570	522	749	799	854
54-02 Fees - Magistrates Court		7	6	7	8	8
54-21 Fines and Forfeiture		563	516	742	791	846
	Total	570	522	749	799	854
	Total	570	522	749	799	854

Org Unit Name: 05 - Office of the Prime Minister

## 044 Anti Crime Unit

Activity Type: Programme

Activity Name: R.05 - Revenue collected by the Office of the Prime Minister

05044 - Collect Anti Crime Unit Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2011	2012	2013	2014	2015
			(in thousands)		
Recurrent					
Revenue	155	182	171	182	195
61 Other Revenue	155	182	171	182	195
61-24 Sale of Books	6	5	7	7	8
61-25 Police Certificates and Reports	85	92	94	100	107
61-26 Contributions to Police Constable	49	49	54	58	62
Wages					
61-50 Unclassified		8			
61-59 Police Escort Services	14	29	16	17	18
Total	155	182	171	182	195
Total	155	182	171	182	195

Org Unit Name: 05 - Office of the Prime Minister

087 St. Kitts Investment Promotion Agency

Activity Type: Programme

Activity Name: R.05 - Revenue collected by the Office of the Prime Minister

05087 - Collect St. Kitts Investment Promotion Agency Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2011	2012	2013	2014	2015
				(in thousands	)	
Recurrent						
Revenue			52			
61 Other Revenue			52			
61-58 SKIPA Revenue			52			
	Total		52			
	Total		52			

Org Unit Name: 06 - Ministry of Homeland Security and Labour

# 051 Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.06 - Revenue collected by Homeland Security and Labour

06051 - Collect Administration Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2011	2012	2013	2014	2015
			(in thousands)		
Recurrent					
Revenue	4,180	4,488	5,379	5,737	6,138
54 Fees, Fines and Forfeiture	3,525	3,881	4,655	4,964	5,311
54-16 Fees - Certificate of Citizenship	278	490	367	392	419
54-17 Fees - Work Permits	1,913	2,022	2,526	2,694	2,882
54-18 Fees - Visa Extensions	969	979	1,278	1,362	1,458
54-19 Fees - Ordinances	365	390	485	517	553
61 Other Revenue	655	607	724	773	827
61-11 Gains on Exchange	1	2	1	1	1
61-14 Passports	643	596	711	758	811
61-33 Miscellaneous Fees	2		2	2	2
61-34 Flags	9	9	10	11	12
61-35 Maps					
Total	4,180	4,488	5,379	5,737	6,138
Total	4,180	4,488	5,379	5,737	6,138

Org Unit Name: 06 - Ministry of Homeland Security and Labour

## 053 Fire and Rescue Services

Activity Type: Programme

Activity Name: R.06 - Revenue collected by Homeland Security and Labour

06053 - Collect Fire and Rescue Services Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2011	2012	2013	2014	2015
			(in thousands)		
Recurrent					
Revenue	177	193	195	208	223
61 Other Revenue	177	193	195	208	223
61-27 Hire of Fire Brigade Equipment	15	1	17	18	19
61-47 Vehicle Registration	161	192	178	190	203
61-50 Unclassified					
Total	177	193	195	208	223
Total	177	193	195	208	223

Org Unit Name: 06 - Ministry of Homeland Security and Labour

# 055 Prison Department

Activity Type: Programme

Activity Name: R.06 - Revenue collected by Homeland Security and Labour

06055 - Collect Prison Department Revenue

		Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands	)	
Recurrent						
Revenue		4	1	7	8	8
54 Fees, Fines and Forfeiture		4	1	7	8	8
54-20 Fees - Prison Services		4	1	7	8	8
	Total	4	1	7	8	8
	Total	4	1	7	8	8

**Org Unit Name:** 07 - Ministry of International Trade, Industry, Commerce and Consumer Affairs

#### 074 International Trade

Activity Type:Programme

Activity Name: R.07 - Revenue collected by International Trade, Industry, Commerce and

Consumer Affairs

#### 07074 - Collect International Trade Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2011	2012	2013	2014	2015
				(in thousands)		
Recurrent						
Revenue		9	21	9	10	11
61 Other Revenue		9	21	9	10	11
61-50 Unclassified			9			
61-56 CARICOM Skills Certificate		9	11	9	10	11
	Total	9	21	9	10	11
	Total	9	21	9	10	11

**Org Unit Name:** 07 - Ministry of International Trade, Industry, Commerce and Consumer Affairs

#### 075-293 Bureau of Standards

Activity Type:Programme

Activity Name: R.07 - Revenue collected by International Trade, Industry, Commerce and

Consumer Affairs

07075 - Collect Industry, Commerce and Consumer Affairs Revenue

		Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands	)	
Recurrent						
Revenue		77	78	85	91	97
61 Other Revenue		77	78	85	91	97
61-39 Multi-Purpose Laboratory		77	78	85	91	97
	Total	77	78	85	91	97
	Total	77	78	85	91	97

081 Financial Secretary's Office

Activity Type: Programme

Activity Name: R.08 - Revenue collected by Finance

08081 - Collect Financial Secretary's Office Revenue

	Revenue Actual 2011	Revenue Es tim ated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
			(in thousands)		
Recurrent					
Revenue	119,778	35,938	91,192	51,271	51,360
54 Fees, Fines and Forfeiture	88,812	25,000	70,000	40,000	40,000
54-15 Fees - Citizenship by Investment	88,812	25,000			
54-34 Citizenship by Investment			62,000	35,200	35,200
(Application Fees)					
54-35 Citizenship by Investment			8,000	4,800	4,800
(Background Checks)					
61 Other Revenue	30,966	10,938	21,192	11,271	11,360
61-37 Centralised Purchasing Unit	1,078	938	1,192	1,271	1,360
61-50 Unclassified		10,000			
61-61 Investment Proceeds	29,888		20,000	10,000	10,000
Total	119,778	35,938	91,192	51,271	51,360
Total	119,778	35,938	91,192	51,271	51,360

# 082 Accountant General's Department

Activity Type: Programme

Activity Name: R.08 - Revenue collected by Finance

08082 - Collect Accountant General's Department Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2011	2012	2013	2014	2015
		-	(in thousands)	-	_51.5
Recurrent			<u> </u>		
Revenue	20,029	12,210	7,798	12,196	12,495
55 Rent of Government Property	50	264	59	63	68
55-02 Rent - Land and Houses	50	264	59	63	68
57 Interest, Dividends and Currency Profits	16,405	7,918	3,787	7,918	7,918
57-01 Interest on Advances and Deposits	2,868	333			
57-02 Currency Profits	1,144	2,180			
57-03 Dividends and Royalties	12,393	5,405	3,787	7,918	7,918
61 Other Revenue	3,573	4,028	3,952	4,215	4,509
61-03 Overpayments Recovered	2,622	2,552	2,899	3,092	3,308
61-04 Commission on Insurance	71	251	78	84	89
61-06 Pension Contributions - Legislators	24	62	27	29	31
61-07 Trademarks and Patents	428	394	473	505	540
61-08 Insurance Claims Settlements	37		41	43	47
61-11 Gains on Exchange					
61-12 Commissions on Airlines Pay Later	79	204	87	93	99
Plan					
61-33 Miscellaneous Fees	25	275	28	29	32
61-50 Unclassified	288	290	318	339	363
Total	20,029	12,210	7,798	12,196	12,495
Total	20,029	12,210	7,798	12,196	12,495

# 083 Inland Revenue Department

Activity Type: Programme

Activity Name: R.08 - Revenue collected by Finance

08083 - Collect Inland Revenue Department Revenue

	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013 (in thous ands)	Revenue Projected 2014	Revenue Projected 2015
Recurrent					
Revenue	179,109	171,997	183,340	193,954	207,326
50 Taxes on International Trade and	5,184	3,075	3,519	3,736	4,018
Transactions					
50-08 Travel Tax	2,840	3,075	2,697	2,859	3,080
50-14 Duty Free Shops	1,706				
50-16 Excise Tax	638		822	877	938
51 Taxes on Domestic Goods and Consumption	93,556	93,834	97,204	103,673	110,855
51-01 Consumption Tax - Inland Revenue	137				
51-02 Wheel Tax	4,411	4,570	4,670	4,980	5,328
51-04 Traders Tax	159				
51-05 Hotel Rooms and Restaurant Tax	293				
51-07 Stamp Duty Unclassified	16,746	14,861	15,675	16,718	17,886
51-08 Licenses - Agents and Peddlars	8	26	22	30	29
51-09 Licenses - Arms	81	115	212	296	290
51-11 Licenses - Dogs	1	2	3	4	3
51-12 Licenses - Liqour and Tobacco	142	256	372	520	509
51-13 Licenses - Banks	416	350	218	218	218
51-14 Licenses - Motor Car Drivers	1,662	1,723	1,781	1,817	2,150
51-16 Licenses - Businesses and	876	865	970	1,015	1,201
Occupations					
51-17 Licenses - Gaming Machines	2	175	5	7	7
51-18 Licenses - Telecommunications	3,098	3,024	3,579	3,579	3,579
51-19 Licenses - Unclassified	208	674	546	763	747
51-20 Vehicle Rental Tax	2				
51-21 Insurance Fees	2,377	2,470	2,570	2,741	2,933
51-22 IDD Overseas Calls Tax	9				
51-23 Proceeds from Lotto					
51-24 Island Enhancement Fund	4,837	5,221	3,973	4,212	4,538
51-26 Vacation Time Share	17	46	11	12	13
51-27 Value Added Tax (VAT)	54,334	55,417	59,028	62,955	67,352
51-28 Unincorporated Business Tax	3,740	4,040	3,569	3,806	4,072
52 Taxes on Income	73,745	66,371	73,373	76,686	81,905
52-01 Income Tax	33,697	31,177	35,306	36,102	38,504
52-02 Withholding Tax	10,031	6,420	3,964	4,228	4,523
52-03 Housing and Social Development	30,018	28,774	34,103	36,356	38,878
Levy	_	_	_	_	
53 Taxes on Property	6,592	8,637	9,209	9,822	10,508
53-01 House Tax	5,841	6,296	6,991	7,456	7,977
53-02 Condominium Tax	752	2,341	2,218	2,366	2,531
54 Fees, Fines and Forfeiture	25	76	29	31	34
54-21 Fines and Forfeiture	25	76	29	31	34
61 Other Revenue	5	4	5	6	6
61-50 Unclassified	5	4	5	6	6

	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
Total	179,109	171,997	183,340	193,954	207,326
Total	179,109	171,997	183,340	193,954	207,326

# 084 Customs and Excise Department

Activity Type: Programme

Activity Name: R.08 - Revenue collected by Finance

08084 - Collect Customs Department Revenue

	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected
	2011		(in thousands)	2014	2015
Recurrent			(III tilousalius)		
Revenue	138,077	155.564	155,962	169,426	184,403
50 Taxes on International Trade and	137,037	154.326	154.758	168,156	182,940
Transactions	137,037	134,320	104,730	100, 100	102,540
50-01 Consumption Tax - Customs	1,539				
50-02 Import Duties on Articles other than	35,423	45,912	46,320	50,316	54,731
Alcoholic Liquors	,	,	,	,	,
50-03 Import Duties on Alcoholic Liquors	469	366	615	668	726
50-04 Export Duty - Unclassified	58	31	32	34	37
50-05 Excise Duty on Rum	46				
50-06 Customs Service Charge	25,044	30,197	31,959	34,716	37,762
50-10 Environmental Levy	1,232	1,304	1,096	1,191	1,295
50-11 Excise Duty on Alcohol and Tobacco	1,376				
50-13 Nonrefundable Duty Free Stores	3,794	3,760	3,509	3,970	4,456
50-15 Input VAT	63,683	66,569	65,593	71,253	77,504
50-16 Excise Tax	4,372	6,188	5,634	6,009	6,429
51 Taxes on Domestic Goods and	811	1,009	903	948	1,119
Cons umption					
51-16 Licenses - Businesses and	807	998	893	934	1,105
Occupations					
51-19 Licenses - Unclassified	4	11	10	14	14
54 Fees, Fines and Forfeiture	230	228	301	321	343
54-06 Fees - Customs Officers	228	227	301	321	343
54-21 Fines and Forfeiture	3				
54-25 Fees - Yachts		1			
61 Other Revenue		1			
61-50 Unclassified		1			
Total	138,077	155,564	155,962	169,426	184,403
Total	138,077	155,564	155,962	169,426	184,403

**Org Unit Name:** 10 - Ministry of Agriculture, Marine Resources and Cooperatives

111 - Permanent Secretary's Office

## 112 Department of Agriculture

Activity Type:Programme

Activity Name: R.10 - Revenue collected by Agriculture, Marine Resources and

Cooperatives

10112 - Collect Department of Agriculture Revenue

	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
	2011		(in thousands)	-	2010
Recurrent			,		
Revenue	230	259	305	325	348
54 Fees, Fines and Forfeiture	157	186	213	227	243
54-08 Fees - Abattoire	154	180	206	219	235
54-11 Fees - Cemetary	3	6	7	8	8
55 Rent of Government Property	17	13	20	22	23
55-06 Rent - Agricultural Lands	17	13	20	22	23
61 Other Revenue	56	60	72	77	82
61-15 La Guerite Experimental Station	26	26	29	31	33
61-16 Public Markets	4	4	4	5	5
61-18 Veterinary Division	23	27	26	27	29
61-50 Unclassified	3	3	13	14	15
Total	230	259	305	325	348
Total	230	259	305	325	348

**Org Unit Name:** 10 - Ministry of Agriculture, Marine Resources and Cooperatives

111 - Permanent Secretary's Office

## 114 Department of Co-operatives

Activity Type:Programme

Activity Name: R.10 - Revenue collected by Agriculture, Marine Resources and

Cooperatives

## 10114 - Collect Department of Cooperatives Revenue

		Revenue Actual	Revenue Es tim ate d	Revenue Planned	Revenue Projected	Revenue Projected
		2011	2012	2013	2014	2015
				(in thousands	)	
Recurrent						
Revenue			1			
54 Fees, Fines and Forfeiture			1			
54-13 Fees - Co-operative Society			1			
	Total		1			
	Total		1			

**Org Unit Name:** 10 - Ministry of Agriculture, Marine Resources and Cooperatives

111 - Permanent Secretary's Office

## 115 Department of Marine Resources

Activity Type:Programme

Activity Name: R.10 - Revenue collected by Agriculture, Marine Resources and

Cooperatives

10115 - Collect Department of Marine Resources Revenue

	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
			(in thousands)		
Recurrent					
Revenue	623	703	689	735	786
61 Other Revenue	623	703	689	735	786
61-38 Basseterre Fisheries Complex	623	703	689	735	786
Tota	al 623	703	689	735	786
Tota	al 623	703	689	735	786

Org Unit Name: 11 - Ministry of Tourism and International Transport

# 121 Permanent Secretary's Office

Activity Type:Programme

Activity Name: R.11 - Revenue collected by Tourism and International Transport

## 11121 - Collect Tourism Revenue

		Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands)		
Recurrent						
Revenue		454	339	536	572	612
55 Rent of Government Property		454	339	536	572	612
55-08 Rent - Tourism Mall		399	302	471	502	537
55-09 Rent - Ferry Dock Booths		30	20	35	38	40
55-10 Rent - Amino Craft Market		26	17	30	32	35
61 Other Revenue						
61-08 Insurance Claims Settlements						
61-50 Unclassified						
	Total	454	339	536	572	612
	Total	454	339	536	572	612

Org Unit Name: 11 - Ministry of Tourism and International Transport

# 121 Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.11 - Revenue collected by Tourism and International Transport

11125 - Collect International Transport Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2011	2012	2013	2014	2015
			(in thousands)		
Recurrent					
Revenue	1,306	1,834	1,987	2,120	2,268
61 Other Revenue	1,306	1,834	1,987	2,120	2,268
61-51 Airport Permits and Licenses	8	6	9	9	10
61-55 Maritime Fees	1,298	1,828	1,978	2,110	2,257
Total	1,306	1,834	1,987	2,120	2,268
Total	1,306	1,834	1,987	2,120	2,268

Org Unit Name: 12 - Mnistry of Housing, Public Works, Energy and Public Utilities

131 -Permanent Secretary's Office

## 113 Department of Housing

Activity Type:Programme

Activity Name: R.12 - Revenue collected by Housing, Public Works, Energy and Public

Utilities

#### 12113 - Collect Department of Housing Revenue

		Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands)		
Recurrent						
Revenue		86	56	82	88	94
61 Other Revenue		86	56	82	88	94
61-41 Hurricane Relief Fund		86	56	82	88	94
	Total	86	56	82	88	94
	Total	86	56	82	88	94

Org Unit Name: 12 - Mnistry of Housing, Public Works, Energy and Public Utilities

131 -Permanent Secretary's Office

## 133 Public Works Department

Activity Type: Programme

Activity Name: R.12 - Revenue collected by Housing, Public Works, Energy and Public

Utilities

## 12133 - Collect Public Works Department Revenue

		Revenue Actual 2011	Revenue Es timated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands)		
Recurrent						
Revenue		1,869	2,253	1,882	1,978	2,079
55 Rent of Government Property			7			
55-12 Rent - Other			7			
61 Other Revenue		1,869	2,246	1,882	1,978	2,079
61-29 Government Repair Shop			8			
61-36 Sand Receipts		73	54	80	86	92
61-50 Unclassified		18	84	20	21	22
61-52 Stone Crusher Receipts		1,779	2,101	1,782	1,871	1,965
	Total	1,869	2,253	1,882	1,978	2,079
	Total	1,869	2,253	1,882	1,978	2,079

Org Unit Name: 12 - Mnistry of Housing, Public Works, Energy and Public Utilities

131 -Permanent Secretary's Office

## 134 Electricity Department

Activity Type:Programme

Activity Name: R.12 - Revenue collected by Housing, Public Works, Energy and Public

Utilities

## 12134 - Collect Electricity Department Revenue

	Revenue Actual	Revenue Es tim ate d	Revenue Planned	Revenue Projected	Revenue Projected
	2011	2012	2013	2014	2015
			(in thousands	)	
Recurrent					
Revenue	48,669				
59 Utilities (⊟ectricity)	48,669				
59-01 Current and Power	48,567				
59-02 New Services, Repairs, etc.	96				
59-04 Unclassified	6				
Tot	al 48,669				
Tot	al 48,669				

 $\textbf{Org Unit Name:} \ 12 - \ \text{Ministry of Housing, Public Works, Energy and Public Utilities}$ 

131 -Permanent Secretary's Office

## 135 Water Services Department

Activity Type:Programme

Activity Name: R.12 - Revenue collected by Housing, Public Works, Energy and Public

Utilities

#### 12135 - Collect Water Department Revenue

	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
	2011	-	(in thousands)	2014	2013
Recurrent					
Revenue	6,215	8,255	6,905	7,365	7,879
58 Utilities (Water)	6,215	8,255	6,905	7,365	7,879
58-01 Water Rates	6,212	8,247	6,902	7,361	7,875
58-02 Water Connections and Repairs	3	8	3	4	4
Total	6,215	8,255	6,905	7,365	7,879
Total	6,215	8,255	6,905	7,365	7,879

141 -Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.13 - Revenue collected by Education and Information

13141 - Collect Administration Revenue

		Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands)		
Recurrent						
Revenue		212	414	279	298	318
54 Fees, Fines and Forfeiture		212	414	279	298	318
54-05 Fees - College / University		212	414	279	298	318
	Total	212	414	279	298	318
	Total	212	414	279	298	318

141 -Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.13 - Revenue collected by Education and Information

13147 - Collect Clarence Fitzroy Bryant College Revenue

		Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands)	ı	
Recurrent						
Revenue		21	12	24	26	28
55 Rent of Government Property		21	12	24	26	28
55-02 Rent - Land and Houses		21	12	24	26	28
	Total	21	12	24	26	28
	Total	21	12	24	26	28

141 -Permanent Secretary's Office

## 088 Information Department

Activity Type: Programme

Activity Name: R.13 - Revenue collected by Education and Information

13088 - Collect Information Department Revenue

		Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands)		
Recurrent						
Revenue		6	6	6	7	7
61 Other Revenue		6	6	6	7	7
61-13 Sale of Acts, etc.		6	6	6	7	7
	Total	6	6	6	7	7
	Total	6	6	6	7	7

141 -Permanent Secretary's Office

148 Public Library

Activity Type: Programme

Activity Name: R.13 - Revenue collected by Education and Information

13148 - Collect Public Library Revenue

		Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands	)	
Recurrent						
Revenue		1	1			
54 Fees, Fines and Forfeiture		1	1			
54-21 Fines and Forfeiture		1	1			
	Total	1	1			
	Total	1	1			

Org Unit Name: 14 - Ministry of Health

151 -Office of Policy Development and Information Management

Activity Type: Programme

Activity Name: R.14 - Revenue collected by Health

14151 - Collect Administration Revenue

	Revenue Actual	Revenue Es tim ate d	Revenue Planned	Revenue Projected	Revenue Projected
	2011	2012	2013	2014	2015
			(in thousands)		
Recurrent					
Revenue	26	31	37	39	42
54 Fees, Fines and Forfeiture	26	31	37	39	42
54-04 Fees - Registrar General	26	30	37	39	42
54-28 Pharmacutical Prescription Fees					
61 Other Revenue					
61-50 Unclassified					
Total	26	31	37	39	42
Total	26	31	37	39	42

Org Unit Name: 14 - Ministry of Health

151 -Office of Policy Development and Information Management

152 Community Health Services

Activity Type:Programme

Activity Name: R.14 - Revenue collected by Health

14152 - Collect Community Health Services Revenue

	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
			(in thousands)		
Recurrent					
Revenue	257	209	325	346	370
54 Fees, Fines and Forfeiture	196	142	257	274	293
54-04 Fees - Registrar General	1	1			
54-22 Fees - Dental Services	107	37	139	149	159
54-28 Pharmacutical Prescription Fees	75	84	103	110	117
54-29 Fees - Vaccines for Adults	12	19	15	16	17
61 Other Revenue	61	67	68	72	77
61-21 Precast Private Latrines					
61-44 Registration of Doctors	3	2	3	3	3
61-45 Food Handlers Permits	44	43	49	52	56
61-46 Rental of Chemical Toilets	5	14	5	5	6
61-50 Unclassified	1		1	1	1
61-60 Donation to Upkeep of Roundabouts	8	8	9	10	11
Total	257	209	325	346	370
Total	257	209	325	346	370

Org Unit Name: 14 - Ministry of Health

151 -Office of Policy Development and Information Management

153 Institution Health Services

Activity Type:Programme

Activity Name: R.14 - Revenue collected by Health

14153 - Collect Institution Health Services Revenue

		Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands)		
Recurrent						
Revenue		2,813	2,935	3,167	3,377	3,613
54 Fees, Fines and Forfeiture		2,490	2,494	2,809	2,996	3,205
54-23 Fees - Hospital		2,490	2,494	2,809	2,996	3,205
55 Rent of Government Property		10	8	11	12	13
55-11 Rent - Space at JNF Hospital		10	8	11	12	13
61 Other Revenue		313	433	346	369	395
61-49 Supply Department		313	433	346	369	395
61-50 Unclassified						
	Total	2,813	2,935	3,167	3,377	3,613
	Total	2,813	2,935	3,167	3,377	3,613

Org Unit Name: 15 - Ministry of Youth Empowerment, Sports, Information Technology,

Telecommunications and Posts

## 089 Technology Department

Activity Type: Programme

Activity Name: R.15 - Revenue collected by Youth Empowerment, Sports, Info

Technology, Telecommunications and Posts

15089 - Collect Technology Department Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2011	2012	2013	2014	2015
				(in thousands)		
Recurrent						
Revenue		11	12	10	11	11
54 Fees, Fines and Forfeiture		2	6			
54-31 Fees - Tuition		2	6			
55 Rent of Government Property		8	6	10	11	11
55-12 Rent - Other		8	6	10	11	11
	Total	11	12	10	11	11
	Total	11	12	10	11	11

Org Unit Name: 15 - Ministry of Youth Empowerment, Sports, Information Technology,

Telecommunications and Posts

## 123 Sports Department

Activity Type: Programme

Activity Name: R.15 - Revenue collected by Youth Empowerment, Sports, Info

Technology, Telecommunications and Posts

15123 - Collect Sports Department Revenue

	Revenue Actual	Revenue Es tim ate d	Revenue Planned	Revenue Projected	Revenue Projected
	2011	2012	2013	2014	2015
			(in thousands)		
Recurrent					
Revenue	86	125	101	108	116
54 Fees, Fines and Forfeiture	25	75	29	31	34
54-33 Sport Fees	25	75	29	31	34
55 Rent of Government Property	61	50	72	77	82
55-14 Rent - Warner Park Corporate Boxes	61	50	72	77	82
Total	86	125	101	108	116
Total	86	125	101	108	116

Org Unit Name: 15 - Ministry of Youth Empowerment, Sports, Information Technology,

Telecommunications and Posts

#### 132 Postal Services

Activity Type:Programme

Activity Name: R.15 - Revenue collected by Youth Empowerment, Sports, Info

Technology, Telecommunications and Posts
15132 - Collect Postal Services Revenue

	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
			(in thousands)		
Recurrent					
Revenue	1,747	1,866	2,304	2,457	2,629
60 Postal Services	1,747	1,866	2,304	2,457	2,629
60-02 Commission on Money Orders	5	6	7	7	8
60-03 Commission on Postal Orders		1			1
60-04 Gain on Exchange	7	11	9	10	10
60-05 Parcel Post	14	5	19	20	21
60-06 Rent of P. O. Boxes	189	209	249	266	284
60-07 Sale of Postage Stamps	952	1,200	1,256	1,339	1,433
60-08 Receipts from Unpaid and					
Surcharged Letters					
60-09 Terminal Dues - Letter Mail	288	166	380	406	434
60-11 Franking Machine Licenses	2	3	3	3	3
60-12 Express Mail Services	149	145	197	210	224
60-13 Receipts from Philatelic Operations	101	80	133	142	152
60-14 Unclassified	32	33	42	45	48
60-15 Internet Cafe	5	2	7	8	8
60-16 Commission on E-Topups	2	3	2	2	2
Total	1,747	1,866	2,304	2,457	2,629
Total	1,747	1,866	2,304	2,457	2,629

**Org Unit Name:** 16 - Ministry of Sustainable Development

173 Physical Planning and the Environment Department

Activity Type: Programme

Activity Name: R.16 - Revenue collected by Sustainable Development

16173 - Collect Physical Planning and the Environment

De partment Revenue

		Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				$(in\ thous  and s)$		
Recurrent						
Revenue		242	274	323	345	369
54 Fees, Fines and Forfeiture		242	274	323	345	369
54-07 Fees - Building Board		242	274	323	345	369
	Total	242	274	323	345	369
	Total	242	274	323	345	369

Org Unit Name: 16 - Ministry of Sustainable Development

176 Lands and Survey Department

Activity Type: Programme

Activity Name: R.16 - Revenue collected by Sustainable Development

16176 - Collect Lands and Surveys Department Revenue

	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
			(in thousands)		
Recurrent					
Revenue					
61 Other Revenue					
61-35 Maps					
Total					
Capital					
Revenue	8,134	5,000	21,335	5,000	5,000
71 Capital Revenue - Sale of Lands	7,729	5,000	21,335	5,000	5,000
71-00 Capital Revenue - Sale of Lands	7,729	5,000	21,335	5,000	5,000
72 Capital Revenue - Sale of Property	405				
72-00 Capital Revenue - Sale of Property	405				
Total	8,134	5,000	21,335	5,000	5,000
Total	8,134	5,000	21,335	5,000	5,000

Org Unit Name: 16 - Ministry of Sustainable Development

# 172 Economic Affairs and Public Sector Investment Program Department

Activity Type:Programme

Activity Name: R.16 - Revenue collected by Sustainable Development

16172 - Multilateral and Bilateral Grants

	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
			(in thousands)		
Budgetary Grant					
Revenue	53,488	27,977	36,153	22,201	33,338
80 Grants and Donations	53,488	27,977	36,153	22,201	33,338
80-03 From International Organisations	53,488	27,977	36,153	22,201	33,338
Total	53,488	27,977	36,153	22,201	33,338
Total	53,488	27,977	36,153	22,201	33,338

**Org Unit Name:** 16 - Ministry of Sustainable Development

# 172 Economic Affairs and Public Sector Investment Program Department

Activity Type:Programme

Activity Name: R.16 - Revenue collected by Sustainable Development

16172 - Capital Revenue - Loans

		Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands	)	
Capital						
Revenue		103,687				
73 Capital Revenue - Loans		103,687				
73-00 Capital Revenue - Loans		103,687				
	Total	103,687				
	Total	103,687				

Org Unit Name: 16 - Ministry of Sustainable Development

# 172 Economic Affairs and Public Sector Investment Program Department

Activity Type:Programme

Activity Name: R.16 - Revenue collected by Sustainable Development

16172 - Capital Revenue - Grants

		Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013	Revenue Projected 2014	Revenue Projected 2015
				(in thousands)	ı	
Capital						
Revenue		2,117	22,602	29,044	31,463	34,125
74 Capital Revenue - Grants		2,117	22,602	29,044	31,463	34,125
74-00 Capital Revenue - Grants		2,117	22,602	29,044	31,463	34,125
	Total	2,117	22,602	29,044	31,463	34,125
	Total	2,117	22,602	29,044	31,463	34,125

# Section 5: Revenue by Source of Funds

# 5.1 Revenue Summary by Source of Funds

Source of Funds	Revenue Actual 2011	Revenue Estimated 2012	Revenue Planned 2013 (in thousands)	Revenue Projected 2014	Revenue Projected 2015
Development Aid	55,605	50,579	65,197	53,664	67,463
Loans	103,687				
Revenues	535,566	406,313	485,705	459,630	490,270
Total	694,857	456,892	550,902	513,294	557,733

# Appendices

#### LIST OF APPENDICES

		LIOT OF ALL ENDIGES
No.	1	Listing of Accounting Officers
	2	Schedule of Estimated Debt Service Charges for 2013
	3	Approved Salary and Increment Schedule as at January 1st, 2008
	4	Approved Salary Scales and Grades as at January 1st, 2008

#### **ACCOUNTING OFFICERS**

	MINISTRIES	OFFICERS
01	Governor General	Comptroller and Private Secretary
02	Parliament	Clerk of the National Assembly
03	Audit Office	Director of Audit
04	Ministry of Justice and Legal Affairs	Permanent Secretary
05	Office of the Prime Minister Human Resources Management Department	Chief Secretary Chief Personnel Officer
06	Ministry of Homeland Security and Labour	Permanent Secretary
07	Ministry of International Trade, Industry, Commerce and Consumer Affairs	Permanent Secretary
08	Ministry of Finance	Financial Secretary
09	Ministry of Social and Community Development, Culture and Gender Affairs	Permanent Secretary
10	Ministry of Agriculture, Marine Resources and Constituency Empowerment	Permanent Secretary
11	Ministry of Tourism and International Tranport	Permanent Secretary
12	Ministry of Housing, Public Works, Energy and Public Utilities	Permanent Secretary
13	Ministry of Education and Information	Permanent Secretary
14	Ministry of Health	Permanent Secretary
15	Ministry of Youth Empowerment, Sports, Information Technology, Telecommunications and Posts	Permanent Secretary
16	Ministry of Sustainable Development	Permanent Secretary
17	Ministry of Foreign Affairs	Permanent Secretary

# **DEBT SERVICE CHARGES**

	Principal	Interest	Other	TOTAL
Domestic Debt - Government	\$	\$	\$	\$
\$55M Social Security Loan - NACO	1,620,816	1,497,234	0	
Purchase of Equipment Loan from PSKN @ 1%	457,070	124,162	0	
USD 15.5Mn BNS Loan for 3.9 MW Generator Sets @ 8.05%	7,323,817	2,614,977	0	
\$16.5M Development Bond @ 7.5%	0	1,237,500	0	
\$3.74M Development Bond @ 5%	0	187,000	0	
Domestic portion of EC Dollar Par Bond @ 1.5%	0	1,687,734	27,134	
Domestic portion of US Dollar Discount Bond @ 6%	670,136	469,547	0	
Overdraft Interest	0	5,015,474	0	
Treasury Bills - Over the counter	0	20,861,781	0	
National Savings Scheme	0	1,620,871	0	
National Savings Scheme Bonus	0	272,000	0	
Treasury Savings Certificate Interest	0	63,000	0	
Dividend @ 3.5%	0	11,214,602	0	
TOTAL DOMESTIC DEBT SERVICE PAYMENTS	10,071,839	46,865,880	27,134	56,964,853
Foreign Debt - Government				
Agency for International Development Loan	0	122,609	0	
Petroleos de Venezuela S.A. Loan	3,517,451	853,860	0	
Caribbean Development Bank Loan	10,326,092	4,542,848	231,850	
European Investment Bank Loan	122,346	17,282	0	
International Development Association Loan	226,017	22,460	0	
Int'l Bank for Reconstruction and Dev Loan	3,913,270	208,908	0	
Republic Finance and Merchant Bank Ltd Loan	251,974	124,377	0	
Ex-Im Bank of Republic of China Loan	5,936,015	1,819,689	0	
IMF - ENDA Loan	4,642,351	59,301	0	
IMF (SBA) Loan	0	3,687,822	55,204	
\$15M Development Bond @ 3.5%	0	283,500	0	
External portion of US Dollar Discount Bond @ 6%	8,481,344	5,942,661	185,146	
External portion of EC Dollar Par Bond @ 1.5%	0	328,363	0	
TOTAL FOREIGN DEBT SERVICE PAYMENTS	37,416,860	18,013,681	472,200	55,902,741
TOTAL DEBT SERVICE PAYMENTS	47,488,699	64,879,561	499,334	112,867,594

# Approved Salary and Increment Schedule as at January 1st, 2008

Salary	Monthly	Annual	Annual
Scale	Salary	Salary	Increment
	\$	\$	\$
K 1	940	11,280	-
K 2	990	11,880	600
K 3	1,045	12,540	660
K 4	1,110	13,320	780
K 5	1,185	14,220	900
K 6	1,260	15,120	900
K 7	1,335	16,020	900
K 8	1,410	16,920	900
K 9	1,485	17,820	900
K 10	1,560	18,720	900
K 11	1,635	19,620	900
K 12	1,710	20,520	900
K 13	1,785	21,420	900
K 14	1,860	22,320	900
K 15	1,935	23,220	900
K 16	2,015	24,180	960
K 17	2,100	25,200	1,020
K 18	2,190	26,280	1,080
K 19	2,280	27,360	1,080
K 20	2,380	28,560	1,200
K 21	2,490	29,880	1,320
K 22	2,615	31,380	1,500
K 23	2,740	32,880	1,500
K 24	2,865	34,380	1,500

Colorre	Manthi	Annual	Annuel
Salary Scale	Monthly Salary	Annual Salary	Annual Increment
	\$	\$	\$
K 25	2,990	35,880	1,500
K 26	3,115	37,380	1,500
K 27	3,245	38,940	1,560
K 28	3,375	40,500	1,560
K 29	3,505	42,060	1,560
K 30	3,645	43,740	1,680
K 31	3,785	45,420	1,680
K 32	3,925	47,100	1,680
K 33	4,065	48,780	1,680
K 34	4,205	50,460	1,680
K 35	4,355	52,260	1,800
K 36	4,570	54,840	2,580
K 37	4,785	57,420	2,580
K 38	5,000	60,000	2,580
K 39	5,215	62,580	2,580
K 40	5,465	65,580	3,000
K 41	5,715	68,580	3,000
K 42	5,980	71,760	3,180
K 43	6,280	75,360	3,600
K 44	6,620	79,440	4,080
K 45	7,080	84,960	5,520
K 46	7,545	90,540	5,580
K 47	8,055	96,660	6,120

#### APPROVED SALARY SCALES AND GRADES WITH EFFECT FROM 1ST JANUARY, 2008

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
С	Governor General	132,480	
	Honourable Prime Minister	132,000	
	Honourable Attorney General	108,000	
	Honourable Minister	102,000	Deputy Prime Minister receives an annual
	Honourable Minister of State	96,000-102,000	allowance of \$9,000
K47	Head of Civil Service Cabinet Secretary Financial Secretary	96,660	
K45	Ambassador Ambassador/High Commissioner Chief Personnel Officer Deputy Financial Secretary Director of Audit Director of Public Prosecution Financial Advisor General Counsel Legal Advisor Permanent Secretary Solicitor General Special Advisor	84,960	
K44	Accountant General Comptroller of Customs Comptroller of Inland Revenue Commissioner of Police Chief Medical Officer Chief Fire Officer Director General, Financial Services Director of Technology Foreign Officer Lieutenant Colonel, Defence Force Senior Magistrate	79,440	

#### APPROVED SALARY SCALES AND GRADES - CONTINUED SALARY SCALE **GRADE AND POST** PER ANNUM **NOTES** \$ K43 75,360 Agricultural Development Advisor Agricultural Liaison - CARDI Anaesthetist Chief Education Officer Chief Engineer/Manager Chief Policy Analyst Clinical Psychologist Co-ordinator, National Council on Drug Abuse/Prevention Deputy Chief Personnel Officer Director of Agriculture **Director of Communications** Director, Bureau of Standards Director, Community Health Services Director, Economics and Public Sector Investment Planning Director, Education Planning Director, Financial Intelligence Unit Director, Gender Affairs Director, Health Institutions Director, Lands and Survey Director, Multi-Purpose Lab Director, Marketing and Development Director, Physical Planning & Environment Director, Public Works Director, Statistics **Emergency Specialist** General Surgeon ICT Policy Advisor Magistrate Manager/ Water Engineer Medical Chief of Staff Medical Specialist Nephrologist National Disaster Co-ordinator, NEMA Obstetrician/Gynecologist Opthamologist Orthopaedist Paediatrician Pathologist Planner - Health Resources Programs & Projects Principal, CFB College Psychiatrist Radiologist Registrar and Provost Marshall Registrar of Intellectual Property Senior Parliamentary Counsel Vascular Surgeon

#### APPROVED SALARY SCALES AND GRADES - CONTINUED SALARY SCALE **GRADE AND POST** PER ANNUM **NOTES** \$ K42-K43 Principal Nursing Officer 71,760-75,360 K35-K42 Counsel 51,260-71,760 K42 Assistant Director General, Financial Services 71,760 Debt Front and Middle Office Manager **Dental Surgeon** Deputy Chief Fire Officer Deputy Commissioner of Police Deputy Comptroller, Inland Revenue Deputy Comptroller, Customs **Deputy Director** Deputy Director of Audit Deputy Director, Community Health Services Director of Tourism Director, Legal Aid Clinic **Financial Controller** Labour Commissioner Legal Draftsman Major, Defence Force Manager of Procurement Manager, Printery Medical Officer of Health Personnel Officer Senior Administrative Officer Senior Budget Analyst Senior Crown Counsel Senior Development Control Officer Senior Economist Senior Environmental Officer Senior GIS Officer Senior Physical Planning Officer Senior Project Officer Superintendent, Electricity Superintendent of Prison Systems Manager K36-K41/ District Medical Officer 54,840-68,580

71,760

Medical Officer, Institutions & Psychiatry

K42

#### APPROVED SALARY SCALES AND GRADES - CONTINUED SALARY SCALE **GRADE AND POST** PER ANNUM **NOTES** \$ K41 Assistant Commissioner of Police 68,580 Assistant Controller of Inland Revenue Director, Curriculum Unit Director, Management Information System Principal, High School **TVET Principal Officer** Vice Principal, CFB College K39-K41 Audit Manager 62,580-68,580 Captain, Defence Force Chemist I Chief Engineer, PWD Chief Valuation Officer Co-ordinator - Networks Co-ordinator - Systems Debt Manager Director, Archives Director, Maritime Affairs Director of Trade Research Funds Manager Head of Division, CFB College National Examinations Registrar Postmaster General Registrar Senior Accountant Senior Assistant Secretary Senior Information Officer Senior Internal Auditor Systems Manager K39-K41/ Director, Consumer Affairs 62.580-68.580/ K42 71,760 K39-40/ Co-odinator, Community Nursing 62,580-65,580 / K41 Matron, Health 68,580 K38/ Chief Environmental Health Officer 60,000 / K39-K41 62,580-68,580 K35-K38/ Laboratory Manager - Health 52,260-60,000 / K39-K41 Occupational Therapist 62,580-68,580 Physiotherapist Chief Pharmacist K 36-40 **Assistant Comptroller of Customs** 54,840-65,580

		SALARY SCALE	
	GRADE AND POST	PER ANNUM	NOTES
		\$	
K33-K41	Animal Health Officer	48,780-68,580	
	Architect		
	Assistant Engineer, Water Services		
	Assistant Manager		
	Assistant Registrar		
	Chief Extension Officer		
	Chief Roads Supervisor		
	Deputy National Disaster Co-ordinator, NEMA		
	Engineer		
	Housing and Planning Officer		
	Systems Coordinator		
K33-38/	Accountant	48,780-60,000 /	
K39-K41	Administrative Officer	62,580-68,580	
	Administrative/Research Assistant	32,000 00,000	
	Budget Analyst I/Budget Analyst II		
	Business Analyst		
	Chief Electrical Inspector		
	Communicable/Non-Communicable Diseases		
	Programme Co-ordinator		
	Debt Analyst		
	Director of Youth		
	Economist I/Economist II		
	Epidemiologist		
	Financial Analyst		
	Financial Inspector		
	Financial Officer		
	Health Information Systems Administrator		
	Human Resource Manager		
	National AIDS Programme Coordinator		
	Nutrition Surveillance Coordinator		
	Operations Manager, JNF		
	Psychologist		
	Project Analyst I/Project Analyst II		
	Senior Assistant Secretary		
	Social Planner		
	Statistician I/Statistician II		
	Supervisor of CPU		
	Tax Specialist		
K3U K11	Assistant Engineer - Electricity Department	13 740 60 500	
K30-K41	Assistant Engineer - Electricity Department	43,740-68,580	
	Engineer - Electricity Department  Maintenance Co-ordinator		
	Surveyor		

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K40	Chief Veterinary Officer Co-ordinator, Measurement and Testing Director, AVEC Director, New Horizons Co-Ed Training Center Director, Training School Press Secretary Senior Tax Inspector III	65,580	
K38/ K39-K40	Deputy Chief Environmental Health Officer Deputy Coordinator Community Nursing Services	60,000 / 62,580-65,580	
	Assistant Matron Executive Director - Accreditation Services	52,260-60,000 / 62,580-65,580	
	Assistant Secretary Media Officer Senior Pharmacist Senior Environmental Health Officer	48,780-60,000 / 62,580-65,580	
K40 K30-K38	Librarian, CFB College Librarian, CFB College	65,580 43,740-60,000	
K33-K40	Agronomist Agricultural Officer Agricultural Engineer Co-ordinator Language Enrichment Deputy Principal Director, Community & Social Development Director, Non Formal Youth Skills Director of Probation and Child Protection Services Education Officer Education Officer, Secondary Subject Co-ordinator, Education Teacher Livestock Production Officer Quarry Manager Senior Lecturer Veterinary Officer	48,780-65,580	
K28-K32/ K33-K40	Senior Computer Technician/Specialist	40,500-47,100 / 48,780-65,580	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K30-K40	Adult & Continuing Education Officer Co-ordinator, Remedial Education Sports Co-ordinator Subject Co-ordinator, Special Education Teacher Venue Manager	43,740-65,580	
K39	Communications Officer, Police Divisional Fire Officer Senior Tax Inspector II Superintendent, Police	62,580	
K38-K39	Counsellor, New Horizons Co-Ed Training Center Deputy Director, New Horizons Co-Ed Training Center	60,000-62,580 er	
K38	Mental Health Programme Manager	60,000	
K35-K38	Chief Radiographer Dietitian Director of Culture Manager, Central Drug & Medical Stores Supervisor, Cardin Home	52,260-60,000	
	Physical Plant Maintenance Technician Biomedical Engineering Technician Senior Lab Technologist	48,780-52,260 / 54,840-60,000	
K33-K38	Accountant Administrative Assistant Administrative Assistant CLO (BNTF) Administrator, Returning Nationals Secretariat Administrative/Research Assistant Administrative Officer Agricultural Planner Assistant Comptroller of Customs Assistant Deputy Director of New Horizons Assistant Human Resources Manager Assistant to Secretary to PSC Assistant Secretary Audit Manager Chemist II Chief Production Officer	48,780-60,000	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K33-K38	Civil Aviation Officer Clinical Instructor Co-operatives Auditor Coordinator, Early Childhood Court Administrator Debt Analyst 1 Deputy Labour Commissioner Deputy Postmaster General Deputy Registrar Director of Marine Resources Director of Youth Entomologist Financial Inspector Force Finance Officer Forestry Officer Health Educator/Counsellor Health Service Administrative Officer Information Officer Intelligence Analyst Internal Auditor II Investment Officer Lecturer Librarian Marketing Research Officer Manager, Counselling Unit Medical Statistician Microbiologist Network Specialist Personal Assistant Planning Officer, NEMA Project Coordinator Project Officer Registrar Secretary to PSC Senior Administrative Officer Senior Tax Inspector I Sports Officer Statistician Systems Administrator Teacher	48,780-60,000	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K30-K38	Administrative Officer Assistant Librarian Assistant Registrar Conservation Officer II Environmental Education Officer Physical Planning Officer Technical Vocational Officer	43,740-60,000	
	Executive/Administrative Officer Case Worker, New Horizon Co-Ed Training Center Community Affairs & Social Development Officer Counsellor Human Resource Assistant Labour Officer Probation Officer/Investigation Probation/Truancy Officer Senior Tax Inspector Sports Officer Youth Officer 2	40,500-47,100 / 48,780-60,000	
K27-K32/ K33-K38	Project/Research Officer	38,940-47,100 / 48,780-60,000	
	Community Nurse Lab Technologist Pharmacist Staff Nurse	35,880-47,100 / 48,780-60,000	
K22-K27/ K28-K32/ K33-K38	Price Control Officer	31,380-38,940 / 40,500-47,100 / 48,780-60,000	
K12-K23/ K25-K32/ K33-K38	Environmental Health Officer	20,520-32,880 / 35,880-47,100 / 48,780-60,000	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K36-K37	Admission & Discharge Planning Nurse Administrative Night Co-ordinator Community Psychiatric Nurse Community Nurse Manager Infection Control Officer/Quality Assurance Officer Nurse Anaesthetist Nurse Manager	54,840-57,420	
K35-K37	Assistant Superintendent of Prisons	52,260-57,420	
K34-K37	Lieutenant, Defence Force	50,460-57,420	
K33-K37	ICU Nurse	48,780-57,420	
K33-K36	Clerk of Works Manager, Government Repair Shop Roads Supervisor	48,780-54,840	
K32-K36	Coordinator- Project Strong Coordinator- SELF Headteacher	47,100-54,840	
K33-K35	Assistant Nurse Manager Cleansing Supervisor Human Resource Cadet Medical Supplies Officer	48,780-52,260	
K32-K35	Clinical Instructor Inservice Coordinator Customs Officer 4	47,100-52,260	
K30-K35	Administrative Assistant Dance Specialist Drama Specialist Executive Director, National Festivals Secretariat Instructor/Trainee Music Specialist Research and Documentation Specialist	43,740-52,260	
K32-K34	Inspector, Police Warrant Officer Class I Fire Station Officer	47,100-50,460	
K30-K34	Craft Production Officer	43,740-50,460	
K34	Fisheries Law Enforcement Officer	50,460	
K29-K33	Chief Prison Officer	42,060-48,780	

	GRADE AND POST	SALARY SCALE PER ANNUM	NOTES
K28-K32	Accounts Officer Administrative Officer/Supply Officer Administrative Officer Administrative Supervisor Assistant Land Surveyor Assistant Lecturer Assistant Physical Planning Officer II Assistant Sports Co-ordinator Building Inspector Cameraman Chief Consumer Clerk Comptroller and Private Secretary Computer Technician Debt Officer I District Co-ordinator Electrical Inspector Engineer Executive Officer		NOTES
	Farm Manager Field Officer Finance Officer Fisheries Officer Funds Supervisor Inspectors/Surveyors Inspector of Pumps, Electrical Inspector of Pumps, Mechanical Inspector of Treatment Inspector of Works Internal Auditor I Laboratory Technician Lands Administrative Officer Manager, Abattoir and Public Markets		
	Matron, Prisons Payroll Supervisor Personal Assistant Personnel Secretary Public Relations Officer Research Assistant Secretary Senior Assistant Surveyor Senior Auditor Senior Foreman Mechanic Tax Inspector Teacher Technician - Electricity Department Technical Specialist Vetinary Assistant		

		SALARY SCALE	
	GRADE AND POST	PER ANNUM	NOTES
		\$	
K27-K32	Project Officer	38,940-47,100	
K25-K32	Agricultural Assistant	35,880-47,100	
	Agronomy Assistant		
	Dental Nurse		
	Extension Officer		
	Health Educator		
	Health Information Technician		
	Medical Records Technician		
	Public Health Inspector		
	Radiographer		
	Senior Customs Agent		
	School Attendance Officer		
	Teacher (Trained)		
	Teacher (TVET)		
K22-K27/	Accounts Supervisor	31,380-38,940 /	
K28-K32	Administrative Assistant	40,500-47,100	
	Customs Systems Technician		
	Sports Officer		
	Statistical Officer		
	Technician II		
K24-K32	Draughtsman	34,380-47,100	
	Laboratory Technician - PWD		
K12-K23/	Assistant Maintenance Technician	20,520-32,880	
K25-K32	Medical Equipment Mtce Technician	35,880-47,100	
K31	Warrant Officer Class II	45,420	
K30	Fire Sub-Station Officer II	43,740	
	Social Assistance Supervisor		
	Station Sergeant, Police		
	Staff Sergeant		
	Supervisor		
K27-K30	Shift Charge Supervisor	38,940-43,740	
	Chief Technical Assistant		
K26-K30	Customs Officer 3	37,380-43,740	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K22-K30	Court Stenographer	31,380-43,740	
K20-K30	Conservation Officer I Guidance Counsellor Job Development Specialist Resource Teacher School Broadcasting Officer Social Skills Trainer Supervisor of Billing, Electricity	28,560-43,740	
K26-K28	Fire Sub-Station Officer I Principal Prison Officer Sergeant Technician	37,380-40,500	
K23-K28	Secretary	32,880-40,500	
K22-K27	Accounts Clerk II Accounts Supervisor Administrative Assistant Assistant Fisheries Officer Auditor Central Accounts Officer Child Protection Officer Cleansing Foreman Community Affairs & Social Development Officer Co-operatives Officer Customer Service Officer/Cashier Draughtsman Electrical Inspector Engineering Assistant Financial Officer Foreman of Works	31,380-38,940	

		SALARY SCALE	
	GRADE AND POST	PER ANNUM	NOTES
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K22-K27	GIS Assistant	31,380-38,940	
	Home Care Managers	, ,	
	Human Resource Technician		
	Junior Labour Officer		
	Lab Assistant		
	Maintenance Technician		
	Quarantine Assistant Officer		
	Pump Operator		
	Roads Foreman		
	Senior Bailiff		
	Senior Clerk		
	Senior Foreman Mechanic		
	Senior Foreman Mechanic (Vehicles)		
	Senior Library Technician		
	Senior Tax Officer		
	Shop Technician		
	Social Assistance Officer		
	Supervisor of Commercial & Industrial Services		
	Supervisor of Emergency Maintenance		
	Supervisor of Operators/Dispatchers		
	Technical Assistant		
	Technical Officer		
	Technician		
	Treatment Plant Operator		
	Tree Crops Officer		
	Youth Officer		
	Assistant Personnel Secretary	18,720-29,880 /	
K22-K27	Junior Electrical Inspector	31,380-38,940	
	Youth Officer 1		
K19-K27	Matron	27,360-38,940	
K17-K27	Assistant Project Analyst	25,200-38,940	
	BNTF Project Inspector		
	Research Officer		
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K26	Clerk of Works	37,380	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K19-K26	Laboratory Technician	27,360-37,380	
K22-K25	Corporal Fire Sub-Officer Senior Prison Officer Supervisor of Meter Readers	31,380-35,880	
K18-K25	Customs Officer 2	26,280-35,880	
K17-K25	Administrative Assistant Payment Officer II Secretary Statistical Clerk II	25,200-35,880	
K10-K25	Electrician Grade I Library Technician Linesman Mechanic Grade I Meter Inspector Operator Grade I	18,720-35,880	
K12-K23	Dental Assistant Laboratory Assistant, PWD Student Dietary Assistant Student Lab Technician Student Pharmacy Technician Student X-Ray Technician	20,520-32,880	
K18-K21	Lance Corporal	26,280-29,880	
K15-K21	Civilian Worker Constable, Police Fire Officer Prison Officer	23,220-29,880	
K12-K21	Development Control Assistant Physical Planning Assistant Environmental Planning Assistant	20,520-29,880	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K10-K21	Accounts Clerk I Accounts Officer Administrative Officer Agricultural Trainee Archive Assistant Assistant Farm Manager Assistant Operator Assistant Technical Officer Audit Assistant Bailiff Bank Officer Binder Clerk Clerk Typist Clerk/Bailiff Clerk/Binder Clerk, MIS Community Nursing Assistant Composer Customs Assistant Data Entry Clerk Electrician Emergency Medical Technician Fisheries Assistant Housekeeper Human Resource Clerk Immigration Officer 1 Internal Auditor Assistant Junior Clerk/Stores Clerk Junior Tax Officer Laboratory Technician Market Keeper Mechanic Grade II Meter Reader Nursing Assistant Operator Grade II Payment Officer I Payroll Officier I Phlebotomist	18,720-29,880	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K10-K21	Programmer Pupil Draughtsman Registry Clerk Secretary Security Guard Senior Press Operator Statistical Clerk I Supernumerary Teacher Supervisor Supervisor, Kitchen Supervisor, Laundry Teacher Teacher Aides Teacher in Training Teaching Assistant Telecom Operator Telephone Operator Technician I Typist Vital Statistics Clerk Water Overseer Youth Officer		
K19	Registered Nurse	27,360	
K12-K19	Student of Nursing	20,520-27,360	
K10-K19	Nursing Assistant	18,720-27,360	
K8-K19	Office Attendant/Driver - CPU Telephone Operator	16,920-27,360	
K10-K17	Customs Officer 1 Home Care Officer Private/Recruit, Defence Force	18,720-25,200	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K7-K17	Assistant Binder Book Binder Driver/Attendant Forestry Guard Insect/Vector Control Officer Library Assistant Messenger, Postal Services Orderly Office Attendant / Maintenance Park Caretaker Postman Press Operator Repository Assistant Seamstress Sub-Postmistress Van Driver	16,020-25,200	
K1-K17	Attendant/Driver Attendant/Messenger Driver/Messenger Messenger/Janitor Office Attendant/Driver	11,280-25,200	
K15	Civilian Worker, Prisons	23,220	
K10-K15	Special Constable	18,720-23,220	
K1-K14	Attendant Janitor Messenger Messenger/Driver Office Attendant	11,280-22,320	