



ESTIMATES 2020

*Let's Keep Building a Stronger and
Safer Future for St Kitts and Nevis*

VOLUME ONE

Government Expenditure and Revenue Plans

Adopted by the National Assembly on 12th December 2019



ST. CHRISTOPHER AND NEVIS

ESTIMATES

FOR THE YEAR

2020

VOLUME I

St. Christopher and Nevis

Expenditure and Revenue Plan for the Year 2020

Volume 1

December 2019

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Section 1: Introduction

1.1 Minister of Finance Message

It is my pleasure to present the 2020 Estimates of the Government of St. Christopher and Nevis. The Estimates are arranged in an activity-based and performance-based budgeting format which is intended to create greater transparency and accountability to the citizens of the Federation.

The 2020 Estimates therefore provide details on programs of each Ministry along with indicators whereby Ministries can measure the extent to which they have achieved their goals and objectives for the fiscal year.

I am certain that the wealth of information provided in the Budget documents would bring greater awareness and understanding of the Government's plans for the upcoming fiscal year. They would also assist the public to assess performance during the year and hold the various Agencies accountable for delivery of services based on the stated commitments. The Budget documents will also be used by Government Ministries and Departments to assist them in monitoring and evaluating the quality and adequacy of the services they provide to meet the demands of our citizens and residents.

Dr. the Honourable Timothy Harris
Prime Minister and Minister of Finance

1.2 Budget Presentation Documents

The Estimates of Revenue and Expenditure for the Federal Government's operations for the fiscal year ending 31st December 2020 are presented in this document. It provides details of Government's expenditure intentions and revenue projections, reflecting the presentation of the state budget to the National Assembly and the Public.

This activity-based and performance-budget provides information through two volumes:

- Volume 1 – Government Expenditure and Revenue Plans
- Volume 2 – Ministry Expenditure Plans

Volume 1 consists of a broad presentation of the Government's plans for both revenue collection and expenditure. It highlights the total amounts proposed for spending by Ministry, by Expenditure Type (Recurrent, Transfer and Capital) and by Expenditure Category (Personal Emoluments and Wages, Goods and Services, Interest, etcetera).

It also covers the Government Consolidated Revenue which provides an overview of the revenue projections for the Federal Government. It summarizes Total Government Revenue – Recurrent and Capital Revenue by Ministry (portfolio) as well as Budgetary Grants for the fiscal year. It compares the projected revenue at the Ministry and Department level for the fiscal year and the previous year's estimates, to allow for year-over-year comparisons. It shows over time the share of Government Revenue derived from recurrent proceeds, loans and development aid (grants).

Volume 2 is a detailed report on plans and priorities for each Ministry. Generally, each Chapter

of Volume 2 includes an overview of the Ministry – Minister's Message, Mission Statement, Summary of the portfolio planning for the voted year and an update on the major capital projects within the portfolio. It provides an active summary sheet for each program.

The framework of these two Volumes offers the advantages of a modular approach to government budget presentation. A global perspective can be derived from Volume 1 (Expenditure and Revenue) and more detailed expenditure information at the Ministry level can be obtained from a set of concise documents in Volume 2.

1.3 Definition and Structure of the Government Expenditure Plan

The Government's Expenditure plan for 2020 is aimed at prioritizing expenditure in a manner that allows for all critical programmes to be adequately resourced while at the same time facilitating the objective of achieving a surplus position on all major accounts of the Government. Revenue generated by the Government as well as loan and grant funds will finance Capital Projects that will spur economic growth in the Federation.

In 2020, Total Expenditure is projected to reach \$848.9 million of which \$39.7 million is reserved for principal repayments on the public debt. The remaining \$809.2 million would be used to support Recurrent Expenditure in the amount of \$617.3 million, Capital Expenditure in the amount of \$191.5 million while \$0.5 million would be allocated to Net Lending. Of the amount allocated for Recurrent Expenditure, \$246.3 million would cover Personal Emoluments, Wages and Allowances, \$152.6 million would cover Goods and Services, \$19.8 million would cover Debt Interest Payments and \$198.6 million would cover Transfers and Subsidies.

Total Revenue is projected to be \$856.3 million in 2020. It is expected that \$821.1 million would be raised from Recurrent Revenue, and \$35.2 million from Budgetary and Capital Grants.

1.4 Presentation by Portfolio, Ministry and Autonomous Departments

The proposed Federal Government structure for the 2020 fiscal year provides for the inclusion of nineteen (19) portfolios covering sixteen (16) Ministries and three (3) autonomous Departments.

The Autonomous Departments are:

The Governor General which covers the portfolio of representing Her Majesty in the Federation.

Parliament which provides legislative support and governance..

Audit Office which reports to Parliament on the Government's accounts and operations.

The Ministries and their respective portfolios are:

Ministry of Justice, Legal Affairs and Communications facilitates all matters of the delivery of justice and telecommunications.

The Office of the Prime Minister manages the affairs of the Prime Minister, human resources, promoting investments, people empowerment and constituency empowerment, government printing services and the St. Kitts and Nevis Information Service.

Ministry of National Security covers fire services, prison services, police services, military defence, disaster management and immigration services.

Ministry of International Trade, Industry, and Commerce supports the portfolios of managing international trade, industry, commerce and consumer affairs.

Ministry of Finance covers the portfolios of managing the Financial Secretary's Office, Accountant General, Customs and Excise, Inland Revenue, Financial Intelligence Unit and Centralized Purchasing Unit.

Ministry of Community Development, Gender Affairs and Social Services covers the portfolios of the management of social protection, community development and gender affairs.

Ministry of Agriculture, Human Settlement, Cooperatives and Environment administers the portfolios of the management of agriculture, housing solutions, cooperatives, marine resources and environment.

Ministry of Tourism manages the portfolio of promoting and developing tourism.

Ministry of Public Infrastructure, Post, Urban Development and Transport manages the portfolio of urban development, the delivery of common works services, administration of local transport, the delivery of water services, managing maritime affairs and the delivery of postal services.

Ministry of Education covers the portfolio of managing education services.

Ministry of Health administers the portfolio of managing health care and environmental health services.

Ministry of Youth, Sports, and Culture covers the portfolios of the development of youth, sports, and culture.

Ministry of Sustainable Development manages the portfolios of Economic Affairs and the Public Sector Investment Program (PSIP), Statistics, Physical Planning, Lands and Surveys.

Ministry of Foreign Affairs and Aviation supports the management of Foreign Affairs and civil aviation.

The Office of the Attorney General deals with representing the Government in all legal matters and management of electoral services.

Ministry of Nevis Affairs, Labour, Social Security and Ecclesiastical Affairs covers the portfolio of managing labour industrial relations, social security and ecclesiastical services.

1.5 Definition of the Standard Objects of Expenditure

RECURRENT EXPENDITURE OBJECT CODES

- 01 Personal Emoluments - Salaries, Social Security Contributions and Overtime
- 02 Wages - Wages, Bonuses, Social Security Contributions and Overtime
- 03 Allowances - Allowances and Social Security Contributions
- 04 Retiring Benefits - Gratuities, Pensions, Ex-Gratia Awards
- 05 Travel and Subsistence - Mileage, Travel Expenses, Subsistence
- 06 Office and General Expenses - Stationery, Uniforms, Books and Publications

- 07 Supplies and Materials - Consumable Supplies and Materials
- 08 Communications Expenses - Telephones, Facsimile, Internet and Postage
- 09 Operating and Maintenance Services - Fuel, Repairs and Servicing Expenses
- 10 Grants and Contributions - Grants, Contributions and Subsidies
- 11 Commissions - To Agents, Vendors of Stamps and Crown Agents
- 12 Rewards and Incentives
- 13 Public Assistance - Includes Casual Relief
- 14 Purchase of Tools, Instruments, Furniture and Equipment
- 15 Rental of Assets - Land, Buildings, Furniture, Equipment and Vehicles
- 16 Hosting and Entertainment - National Celebrations, Local Hosting and Entertainment
- 17 Training - Local and Overseas Training
- 18 Domestic Interest Payments and other charges
- 19 Foreign Interest Payments and other charges
- 20 Refunds - Refunds, Rebates and Drawbacks
- 21 Professional and Consultancy Services
- 22 Insurance - Vehicle, Medical, Property, Travel and Indemnity Insurance
- 23 Allowance to Unofficial Members
- 24 Constituency Allowance to Elected Members
- 25 Student Education Learning Fund (SELF) - Includes Exam Fees, Books, etc. for Students
- 26 Claims Against Government
- 27 Production and Marketing Expenses - Promotion, Production and Marketing Expenses
- 28 Sundry Expenses
- 29 Contingency Fund - Reserve Account under the Ministry of Finance
- 33 Election Expenses
- 36 Utilities - Electricity
- 37 Utilities - Water

CAPITAL EXPENDITURE OBJECT CODES

- 40 Consultancy, Feasibility and Tendering Costs
- 41 Wages
- 42 Supplies and Materials
- 43 Rental of Equipment/Vehicles
- 44 Purchase of Equipment/Vehicles
- 45 Acquisition/Construction of Physical Assets
- 46 Other Costs

Section 2: Financial Summaries

2.1 Financial Summary by Economic Classification

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2.3 Reconciliation of Financial Statements and Fiscal Data

2.4 Total Revenue Excluding Land Sales and Loan Financing

2.5 Total Revenue by Type of Revenue Excluding Loan Financing

2.6 Total Expenditure

2.7 Total Expenditure by Type of Expenditure

2.8 Total Expenditure by Object Code of Expenditure

Section 2: Financial Summaries
 2.1: Financial Summary by Economic Classification

	2020 Estimates Financial Summary Economic Classification					2020/2019 INCREASE/ (DECREASE) \$	2018 Actual \$
	2022 Estimates \$	2021 Estimates \$	2020 Estimates \$	Approved 2019 Estimates \$			
TOTAL REVENUE AND GRANTS	783,104,604	762,586,728	856,315,870	784,065,934	72,249,936	932,312,012	
RECURRENT REVENUE	762,026,809	737,272,994	821,104,508	749,275,308	71,829,200	926,517,482	
Tax Revenue	507,000,223	484,266,609	464,883,778	455,205,340	9,678,438	436,045,382	
Taxes on Income	159,082,119	154,228,259	150,396,346	134,054,721	16,341,625	142,978,062	
Income Tax	84,562,422	82,919,153	81,783,688	67,133,338	14,650,350	81,398,517	
Withholding Tax	16,982,009	16,250,359	15,635,876	15,115,522	520,354	14,694,955	
Housing and Social Development Levy	50,212,622	48,049,272	46,232,360	44,693,770	1,538,590	40,535,433	
Unincorporated Business Tax	7,325,066	7,009,475	6,744,422	7,112,091	(367,669)	6,349,157	
Taxes on Property	16,628,137	15,911,733	15,310,055	16,590,349	(1,280,294)	13,692,232	
House Tax	12,243,738	11,716,231	11,273,199	12,732,887	(1,459,688)	10,356,774	
Condominium Tax	4,384,399	4,195,502	4,036,856	3,857,462	179,394	3,335,458	
Taxes on Domestic Goods & Consumption	109,344,201	104,516,817	100,440,959	101,582,281	(1,141,322)	91,705,648	
Value Added Tax (IRD)	63,864,633	61,113,103	58,802,202	62,258,515	(3,456,313)	54,182,926	
Wheel Tax	7,517,743	7,193,850	6,921,825	6,864,897	56,928	6,226,613	
Traders Tax	-	-	-	-	-	4,141	
Hotel Room Tax	449,393	430,031	413,770	-	413,770	847,915	
Stamp Duty Unclassified	14,162,512	13,552,338	13,039,876	12,372,002	667,874	12,770,583	
Licences	11,996,369	11,479,520	11,045,439	10,677,852	367,587	9,195,682	
of which: Drivers Licence	3,095,063	2,961,716	2,849,723	2,754,886	94,837	2,383,935	
Business & Occupation	3,179,038	3,042,073	2,927,041	2,829,631	97,410	2,484,420	
Telecommunications	5,218,421	4,993,591	4,804,766	4,644,866	159,900	3,681,314	
Insurance Fees	5,564,441	5,324,704	5,123,358	4,726,267	397,091	4,232,025	
Island Enhancement Fund	5,789,110	5,423,271	5,094,489	4,682,748	411,741	4,245,763	

2020 Estimates
Financial Summary
Economic Classification

	2022	2021	2020	Approved	2020/2019	2018
	Estimates	Estimates	Estimates	Estimates	(DECREASE)	Actual
	\$	\$	\$	\$	\$	\$
Taxes on Int'l Trade and Transactions	221,945,766	209,609,800	198,736,417	202,977,988	(4,241,571)	187,669,440
Import Duty	73,592,701	68,942,055	64,762,491	61,366,691	3,395,800	61,004,459
Consumption Tax	757,545	724,907	697,496	662,577	34,919	551,735
Non Refundable Duty Free Store Levy	8,088,259	7,577,126	7,117,768	7,446,668	(328,900)	6,383,486
Customs Service Charge	43,504,761	40,755,504	38,284,730	41,320,098	(3,035,368)	36,678,649
Travel Tax	5,326,770	4,990,148	4,687,624	3,697,721	989,903	4,206,432
Environmental Levy	7,409,845	6,941,584	6,520,755	5,828,718	692,037	5,450,104
Duty Free Shop Tax	-	-	-	-	-	163,329
Excise Tax	15,202,046	14,547,085	13,997,008	15,839,741	(1,842,733)	13,375,810
Value Added Tax (CED)	68,063,839	65,131,391	62,668,545	66,815,774	(4,147,229)	59,855,436
Non Tax Revenue	255,026,586	253,006,385	356,220,730	294,069,968	62,150,762	490,472,100
Fees/Fines/Forfeitures	11,299,777	10,434,657	9,848,764	11,762,339	(1,913,575)	9,305,213
Rent of Government Property	620,984	592,892	587,722	591,591	(3,869)	454,330
Water Services	8,985,793	8,984,395	8,644,663	9,199,201	(554,538)	8,366,808
Post Office	10,227,978	9,787,318	9,417,225	6,641,243	2,775,982	6,610,279
Interest, Dividends and Profits	9,715,211	9,494,409	9,264,201	10,900,000	(1,635,799)	15,695,458
Stone Crusher	3,854,138	3,688,087	3,548,628	2,918,213	630,415	2,712,971
Citizenship by Investment	189,300,000	189,300,000	295,000,000	230,000,000	65,000,000	417,779,651
Maritime Fees	1,716,062	1,642,127	1,580,033	1,527,450	52,583	1,219,755
Hospital Fees	5,116,928	4,896,471	4,711,318	4,189,058	522,260	3,826,155
Other Revenue	14,189,715	14,186,029	13,618,176	16,340,873	(2,722,697)	24,501,480

**2020 Estimates
Financial Summary
Economic Classification**

	2022 Estimates \$	2021 Estimates \$	2020 Estimates \$	Approved 2019 Estimates \$	2020/2019 INCREASE/ (DECREASE) \$	2018 Actual \$
TOTAL EXPENDITURE	742,630,785	751,838,039	809,233,222	743,007,891	66,225,331	872,966,890
RECURRENT EXPENDITURE	624,945,416	621,055,947	617,265,855	591,778,549	25,487,306	620,250,994
Personal Emoluments and Wages	254,001,038	250,125,116	246,325,191	237,070,824	9,254,367	231,421,710
Personal Emoluments	200,172,039	196,296,117	192,496,192	183,923,286	8,572,906	173,804,815
Salaries	197,672,039	193,796,117	189,996,192	181,423,286	8,572,906	173,804,815
Wages	37,305,502	37,305,502	37,305,502	36,831,201	474,301	40,660,342
Allowances	16,523,497	16,523,497	16,523,497	16,316,337	207,160	16,956,553
Goods and Services	154,216,725	153,392,781	152,584,996	147,264,793	5,320,203	181,965,730
Supplies and Materials	19,992,923	19,600,905	19,216,573	19,059,573	157,000	18,087,601
Operating and Maintenance	20,109,001	19,753,922	19,405,806	18,475,546	930,260	20,280,210
Utilities - Electricity	15,000,000	15,000,000	15,000,000	15,000,000	-	14,426,900
Other	99,114,801	99,037,954	98,962,617	94,729,674	4,232,943	129,171,019
Interest Payments	17,960,340	18,872,866	19,780,437	22,336,535	(2,556,098)	21,435,901
Domestic	11,077,866	11,274,008	11,610,497	13,806,322	(2,195,825)	13,890,272
Foreign	6,882,474	7,598,858	8,169,940	8,530,213	(360,273)	7,545,629
Transfers & Subsidies	198,767,313	198,665,184	198,575,231	185,106,397	13,468,834	185,427,653
Expenses on Overseas Missions	5,208,625	5,106,496	5,006,369	5,006,369	-	4,990,113
Grants and Contributions	121,286,665	121,286,665	121,296,839	107,954,055	13,342,784	123,357,994
Local	92,098,563	92,098,563	92,098,563	81,420,293	10,678,270	105,470,047
Regional	24,597,628	24,597,628	24,607,802	22,227,905	2,379,897	15,708,135
International	4,590,474	4,590,474	4,590,474	4,305,857	284,617	2,179,812
Public Assistance	32,233,550	32,233,550	32,233,550	32,107,500	126,050	11,967,949
Pensions and Gratuities	40,038,473	40,038,473	40,038,473	40,038,473	-	45,111,597
Pensions	27,553,412	27,553,412	27,553,412	27,553,412	-	31,797,349
Gratuities	11,285,061	11,285,061	11,285,061	11,285,061	-	12,464,711
Ex-Gratia Awards	1,200,000	1,200,000	1,200,000	1,200,000	-	849,537

**2020 Estimates
Financial Summary
Economic Classification**

	2022 Estimates \$	2021 Estimates \$	2020 Estimates \$	Approved 2019 Estimates \$	2020/2019 INCREASE/ (DECREASE) \$	2018 Actual \$
Current Account Surplus/(Deficit)	137,081,393	116,217,047	203,838,653	157,496,759	46,341,894	306,266,488
Grants	21,077,795	25,313,734	35,211,362	34,790,626	420,736	5,794,530
Budgetary Grants	-	4,387,307	10,225,159	9,900,000	325,159	274,316
Capital Grants	21,077,795	20,926,427	24,986,203	24,890,626	95,577	5,520,214
Capital Expenditure and Net Lending	117,685,369	130,782,092	191,967,367	151,229,342	40,738,025	252,715,896
Overall Balance	40,473,819	10,748,689	47,082,648	41,058,043	6,024,605	59,345,122
Primary Balance	58,434,159	29,621,555	66,863,085	63,394,578	3,468,507	80,781,023
Principal Payments	33,176,036	36,422,037	39,680,403	29,873,942	9,806,461	40,385,061
Domestic	4,651,978	8,453,163	8,438,618	10,625,147	(2,186,529)	22,507,280
Foreign	28,524,058	27,968,874	31,241,785	19,248,795	11,992,990	17,877,781
Land and Property Sales	5,000,000	5,000,000	5,000,000	6,500,000	(1,500,000)	35,450,182

Section 2: Financial Summaries
2.2: Fiscal Operations

2020 Estimates
Fiscal Operations
Economic Classification

	2020	2019	2019	2018
	Estimates	Projections	Approved	Actuals
	\$	\$	\$	\$
TOTAL REVENUE AND GRANTS	856,315,870	1,012,332,678	784,065,934	932,312,012
RECURRENT REVENUE	821,104,508	994,253,527	749,275,308	926,517,482
Tax Revenue	464,883,778	457,497,476	455,205,339	436,045,382
Taxes on Income	150,396,346	151,888,603	134,054,721	142,978,062
Income Tax	81,783,688	85,559,340	67,133,338	81,398,517
Withholding Tax	15,635,876	15,115,522	15,115,522	14,694,955
Housing and Social Development Levy	46,232,360	44,693,770	44,693,770	40,535,433
Unincorporated Business Tax	6,744,422	6,519,971	7,112,091	6,349,157
Taxes on Property	15,310,055	12,383,743	16,590,349	13,692,232
House Tax	11,273,199	10,898,033	12,732,887	10,356,774
Condominium Tax	4,036,856	1,485,710	3,857,462	3,335,458
Taxes on Domestic Goods & Consumption	100,440,959	102,863,221	101,582,281	91,705,648
Value Added Tax	58,802,202	56,845,294	62,258,515	54,182,926
Wheel Tax	6,921,825	6,691,470	6,864,897	6,226,613
Traders Tax	-	1,000	-	4,141
Hotel Room Tax	413,770	800,000	-	847,915
Stamp Duty Unclassified	13,039,876	18,212,002	12,372,002	12,770,583
Licences	11,045,439	10,677,852	10,677,852	9,195,682
of which: Drivers Licence	2,849,723	-	2,754,886	2,383,935
Business & Occupation	2,927,041	-	2,829,631	2,484,420
Telecommunications	4,804,766	-	4,644,866	3,681,314
Insurance Fees	5,123,358	4,952,855	4,726,267	4,232,025
Island Enhancement Fund	5,094,489	4,682,748	4,682,748	4,245,763
Taxes on Int'l Trade and Transactions	198,736,417	190,361,909	202,977,988	187,669,440
Import Duty	64,762,491	61,366,691	61,366,691	61,004,459
Consumption Tax	697,496	674,283	662,577	551,735
Non-Refundable Duty Free Store Levy	7,117,768	6,542,505	7,446,668	6,383,486
Customs Service Charge	38,284,730	35,190,527	41,320,098	36,678,649
Travel Tax	4,687,624	6,480,000	3,697,721	4,206,432
Environmental Levy	6,520,755	5,993,743	5,828,718	5,450,104
Duty Free Shop Tax	-	-	-	163,329
Excise Tax	13,997,008	13,531,195	15,839,741	13,375,810
Value Added Tax	62,668,545	60,582,966	66,815,774	59,855,436

Section 2: Financial Summaries
2.2: Fiscal Operations

2020 Estimates
Fiscal Operations
Economic Classification

	2020	2019	2019	2018
	Estimates	Projections	Approved	Actuals
	\$	\$	Estimates	\$
			\$	\$
Non Tax Revenue	356,220,730	536,756,051	294,069,968	490,472,100
Fees / Fines / Forfeitures	9,848,764	9,318,707	11,762,339	9,305,213
Rent of Government Property	587,722	469,557	591,591	454,330
Water Services	8,644,663	8,356,973	9,199,201	8,366,808
Post Office	9,417,225	9,103,824	6,641,243	6,610,279
Interest, Dividends and Profits	9,264,201	10,900,000	10,900,000	15,695,458
Stone Crusher	3,548,628	3,430,531	2,918,213	2,712,971
Citizenship by Investment	295,000,000	475,715,618	230,000,000	417,779,651
Maritime Fees	1,580,033	1,527,450	1,527,450	1,219,755
Hospital Fees	4,711,318	4,554,528	4,189,058	3,826,155
Other Revenue	13,618,176	13,378,863	16,340,873	24,501,480
TOTAL EXPENDITURE	809,233,222	893,418,962	743,007,891	872,966,890
RECURRENT EXPENDITURE	617,265,855	645,502,265	591,778,549	620,250,994
Personal Emoluments and Wages	246,325,191	237,707,674	237,070,824	231,421,710
Personal Emoluments	192,496,192	180,726,595	183,923,286	173,804,815
Wages	37,305,502	39,691,340	36,831,201	40,660,342
Allowances	16,523,497	17,289,739	16,316,337	16,956,553
Goods and Services	152,584,996	181,623,292	147,264,793	181,965,730
Supplies and Materials	19,216,573	19,059,573	19,059,573	18,087,601
Operating and Maintenance	19,405,806	21,582,603	18,475,546	20,280,210
Utilities - Electricity	15,000,000	15,000,000	15,000,000	14,426,900
Other	98,962,617	125,981,115	94,729,674	129,171,019
Interest Payments	19,780,437	22,336,535	22,336,535	21,435,901
Domestic	11,610,497	13,806,322	13,806,322	13,890,272
Foreign	8,169,940	8,530,213	8,530,213	7,545,629
Transfers & Subsidies	198,575,231	203,834,765	185,106,397	185,427,653
Expenses on Overseas Missions	5,006,369	5,006,369	5,006,369	4,990,113
Grants and Contributions	121,296,839	117,081,682	107,954,055	123,357,994
Local	92,098,563	89,548,836	81,420,293	105,470,047
Regional	24,607,802	23,226,989	22,227,905	15,708,135
International	4,590,474	4,305,857	4,305,857	2,179,812
Public Assistance	32,233,550	37,157,477	32,107,500	11,967,949

Section 2: Financial Summaries

2.2: Fiscal Operations

**2020 Estimates
Fiscal Operations
Economic Classification**

	2020	2019	2019	2018
	Estimates	Projections	Approved	Actuals
	\$	\$	Estimates	\$
			\$	\$
Pensions and Gratuities	40,038,473	44,589,237	40,038,473	45,111,597
Pensions	27,553,412	32,104,176	27,553,412	31,797,349
Gratuities	11,285,061	11,285,061	11,285,061	12,464,711
Ex-Gratia Awards	1,200,000	1,200,000	1,200,000	849,537
Current Account Surplus/(Deficit)	203,838,653	348,751,262	157,496,759	306,266,488
Grants	35,211,362	18,079,151	34,790,626	5,794,530
Budgetary Grants	10,225,159	2,434,920	9,900,000	274,316
Capital Grants	24,986,203	15,644,231	24,890,626	5,520,214
Capital Expenditure and Net Lending	191,967,367	247,916,697	151,229,342	252,715,896
Overall Balance	47,082,648	118,913,716	41,058,043	59,345,122
Primary Balance	66,863,085	141,250,251	63,394,578	80,781,023
Principal Payments	39,680,403	29,873,942	29,873,942	40,385,061
Domestic	8,438,618	10,625,147	10,625,147	22,507,280
Foreign	31,241,785	19,248,795	19,248,795	17,877,781
Land and Property Sales	5,000,000	6,501,500	6,500,000	35,450,182

2.3 : Reconciliation of Financial Statements and Fiscal Data

**2020 ESTIMATES
RECONCILIATION OF FINANCIAL STATEMENTS AND FISCAL DATA
FOR THE YEAR ENDED 31 DECEMBER 2018**

	Financial Statements	Fiscal Data
	\$	\$
RECURRENT ACCOUNT		
Revenue	916,369,731	926,517,483
Expenditure	633,873,872	620,250,994
Recurrent Account Surplus/(Deficit)	<u>282,495,859</u>	<u>306,266,489</u>
Recurrent Revenue per Financial Statements	916,369,731	
Adjustments:		
Adjustments from Below the Line activity	10,147,752	
Recurrent Revenue per Fiscal Data	<u>926,517,483</u>	
Recurrent Expenditure per Financial Statements	633,873,872	
Adjustments:		
Adjustments on Goods and Services recorded Below the Line	(15,639,132)	
Interest Payments Arrears	418,616	
Expenditure for Transfers recorded Below the Line	1,597,638	
Recurrent Expenditure per Fiscal Data	<u>620,250,994</u>	

**2020 ESTIMATES
RECONCILIATION OF FINANCIAL STATEMENTS AND FISCAL DATA
FOR THE YEAR ENDED 31 DECEMBER 2018**

	Financial Statements	Fiscal Data
	\$	\$
CAPITAL ACCOUNT		
Revenue and Grants	40,056,651	5,794,530
Expenditure and Net Lending	250,028,267	252,715,896
Capital Revenue and Budgetary Grants per Financial Statements	40,056,651	
Adjustments:		
Budgetary Grants recorded Below the Line	274,316	
Capital Grants recorded Below the Line	269,514	
Capital Grants re direct payments per PSIP Report	644,231	
Land and Property Sales classified as Financing	<u>(35,450,182)</u>	
Capital Revenue and Budgetary Grants per Fiscal Data	<u>5,794,530</u>	
Capital Expenditure and Net Lending per Financial Statements	250,028,267	
Adjustments:		
Capital Expenditure recorded Below the Line	1,901,891	
Direct payments per PSIP report	644,231	
Net Lending recorded Below the Line	141,507	
Capital Expenditure and Net Lending per Fiscal Data	<u>252,715,896</u>	

2.4 Total Revenue Excluding Land Sales and Loan Financing

Object Code	Portfolio / Autonomous Department	Revenue			
		Vote Supply	Main Estimates	Variation	
		2020	2019		
		\$	\$	\$	%
R. 01	Revenue collected by Governor General	2,282	-	2,282	-
R. 04	Revenue collected by Justice, Legal Affairs and Communications	1,905,710	1,913,464	(7,754)	(0.4)
R. 05	Revenue collected by Office of the Prime Minister	4,588	9,808	(5,220)	(53.2)
R. 06	Revenue collected by National Security	6,715,570	7,393,844	(678,274)	(9.2)
R. 07	Revenue collected by International Trade, Industry, and Commerce	181,993	156,696	25,297	16.1
R. 08	Revenue collected by Finance	781,268,910	711,245,285	70,023,625	9.8
R. 09	Revenue collected by Community Development, Gender Affairs and Social Services	100	-	100	-
R. 10	Revenue collected by Agriculture, Human Settlement, Cooperatives and Environment	716,600	750,927	(34,327)	(4.6)
R. 11	Revenue collected by Tourism	315,870	339,723	(23,853)	(7.0)
R. 12	Revenue collected by Public Infrastructure, Post, Urban Development, and Transport	23,416,993	20,453,518	2,963,475	14.5
R. 13	Revenue collected by Education	946,014	1,048,485	(102,471)	(9.8)
R. 14	Revenue collected by Health	5,170,738	4,864,754	305,984	6.3
R. 15	Revenue collected by Youth, Sports, and Culture	164,520	624,163	(459,643)	(73.6)
R. 16	Revenue collected by Sustainable Development (excluding Land and Property Sales)	35,490,967	35,252,335	238,632	0.7
R. 17	Revenue collected by Foreign Affairs and Aviation	15,015	12,932	2,083	16.1
	TOTAL	856,315,870	784,065,934	72,249,936	9.2

2.5 Total Revenue by Type of Revenue Excluding Loan Financing

Object Code	Portfolio	Vote Supply - 2020 Revenue			
		Recurrent	Capital	Budgetary Grant	Total
		\$	\$	\$	\$
R. 01	Revenue collected by Governor General	2,282	-	-	2,282
R. 04	Revenue collected by Justice, Legal Affairs and Communications	1,905,710	-	-	1,905,710
R. 05	Revenue collected by Office of the Prime Minister	4,588	-	-	4,588
R. 06	Revenue collected by National Security	6,715,570	-	-	6,715,570
R. 07	Revenue collected by International Trade, Industry, and Commerce	181,993	-	-	181,993
R. 08	Revenue collected by Finance	781,268,910	-	-	781,268,910
R. 09	Revenue collected by Community Development, Gender Affairs and Social Services	100	-	-	100
R. 10	Revenue collected by Agriculture, Human Settlement, Cooperatives and Environment	716,600	-	-	716,600
R. 11	Revenue collected by Tourism	315,870	-	-	315,870
R. 12	Revenue collected by Public Infrastructure, Post, Urban Development, and Transport	23,416,993	-	-	23,416,993
R. 13	Revenue collected by Education	946,014	-	-	946,014
R. 14	Revenue collected by Health	5,170,738	-	-	5,170,738
R. 15	Revenue collected by Youth, Sports, and Culture	164,520	-	-	164,520
R. 16	Revenue collected by Sustainable Development	279,605	29,986,203	10,225,159	40,490,967
R. 17	Revenue collected by Foreign Affairs and Aviation	15,015	-	-	15,015
TOTAL		821,104,508	29,986,203	10,225,159	861,315,870

2.6 Total Expenditure

Object Code	Portfolio / Autonomous Department	Expenditures			
		Vote Supply	Main Estimates	Variation	
		2020	2019	\$	%
		\$	\$	\$	%
E. 01	Represent the Queen	2,228,448	2,135,454	92,994	4.4
E. 02	Provide Legislative Services for the Federation	2,209,117	2,080,132	128,985	6.2
E. 03	Audit the Public Accounts	1,341,572	1,322,016	19,556	1.5
E. 04	Facilitate Justice and Manage the Country's Legal Affairs	16,572,584	14,493,172	2,079,412	14.3
E. 05	Manage the Affairs of the Federation	52,588,964	48,564,848	4,024,116	8.3
E. 06	Provide National Security	99,200,710	79,844,336	19,356,374	24.2
E. 07	Support Small Business Development, Industry and Commerce	4,987,965	4,064,360	923,605	22.7
E. 08	Manage Finance	272,526,724	247,095,176	25,431,548	10.3
E. 09	Promote Community Development, Gender Affairs and Social Services	37,664,611	34,370,192	3,294,419	9.6
E. 10	Manage Agriculture, Human Settlement, Cooperatives and Environment	15,978,216	14,351,948	1,626,268	11.3
E. 11	Promote and Develop Tourism	35,247,996	30,667,874	4,580,122	14.9
E. 12	Manage Public Infrastructure, Post, Urban Development and Transport	83,564,118	72,232,466	11,331,652	15.7
E. 13	Manage Education Services	89,912,832	89,331,936	580,896	0.7
E. 14	Manage Health Care and Health Environmental Services	61,953,408	60,626,283	1,327,125	2.2
E. 15	Manage Youth, Sports and Culture	15,734,436	13,609,326	2,125,110	15.6
E. 16	Manage Sustainable Development	19,214,587	23,464,958	(4,250,371)	(18.1)
E. 17	Manage the Foreign Policy of the Federation and Manage Aviation	20,658,393	18,787,824	1,870,569	10.0
E. 18	Manage Legal Representation of the Government and Provide Electoral Services	13,919,585	12,428,551	1,491,034	12.0
E. 19	Enhance Labour and Industrial Relations	3,409,359	3,410,981	(1,622)	-
	TOTAL	848,913,625	772,881,833	76,031,792	9.8

2.7 Total Expenditure by Type of Expenditure

Object Code	Portfolio / Autonomous Department	Vote Supply - 2020 Expenditures					
		Budgetary					Total
		Recurrent	Capital	Transfer	Principal Repayment	Net Lending	
		\$	\$	\$	\$	\$	
E. 01	Represent the Queen	1,428,448	800,000	-	-	-	2,228,448
E. 02	Provide Legislative Services for the Federation	1,917,746	250,000	41,371	-	-	2,209,117
E. 03	Audit the Public Accounts	1,336,572	-	5,000	-	-	1,341,572
E. 04	Facilitate Justice and Manage the Country's Legal Affairs	11,097,764	3,300,000	2,174,820	-	-	16,572,584
E. 05	Manage the Affairs of the Federation	37,612,580	7,900,000	7,076,384	-	-	52,588,964
E. 06	Provide National Security	59,028,832	35,683,926	4,487,952	-	-	99,200,710
E. 07	Support Small Business Development, Industry and Commerce	4,173,161	500,000	314,804	-	-	4,987,965
E. 08	Manage Finance	102,026,055	16,824,626	113,495,640	39,680,403	500,000	272,526,724
E. 09	Promote Community Development, Gender Affairs and Social Services	7,009,164	3,605,797	27,049,650	-	-	37,664,611
E. 10	Manage Agriculture, Human Settlement, Cooperatives and Environment	9,253,896	5,034,905	1,689,415	-	-	15,978,216
E. 11	Promote and Develop Tourism	6,721,227	10,127,795	18,398,974	-	-	35,247,996
E. 12	Manage Public Infrastructure, Post, Urban Development and Transport	21,562,098	61,704,488	297,532	-	-	83,564,118
E. 13	Manage Education Services	63,572,546	15,260,823	11,079,463	-	-	89,912,832
E. 14	Manage Health Care and Health Environmental Services	55,145,605	6,500,000	307,803	-	-	61,953,408
E. 15	Manage Youth, Sports and Culture	7,472,568	7,014,787	1,247,081	-	-	15,734,436
E. 16	Manage Sustainable Development	6,115,084	12,718,003	381,500	-	-	19,214,587
E. 17	Manage the Foreign Policy of the Federation and Manage Aviation	9,856,754	1,442,217	9,359,422	-	-	20,658,393
E. 18	Manage Legal Representation of the Government and Provide Electoral Services	11,506,465	1,300,000	1,113,120	-	-	13,919,585
E. 19	Enhance Labour and Industrial Relations	1,854,059	1,500,000	55,300	-	-	3,409,359
TOTAL		418,690,624	191,467,367	198,575,231	39,680,403	500,000	848,913,625

2.8 Total Expenditure by Object Code of Expenditure

Responsibility Centre: 01 - Governor General

Activity Name: E.01 - Represent the Queen

Programme	Expenditures 2020 by 2 - Category (in thousands)					Main Estimates 2019
	Compensation of employees	Interest	Use of Goods and Services	Fixed Assets	Total	
01001 - Manage General Administration	733	0	695	0	1,428	1,335
01001 - Invest in Government House	0	0	0	800	800	800
Total	733	0	695	800	2,228	2,135
Authorised/Estimated Positions					0	0

Responsibility Centre: 02 - Parliament

Activity Name: E.02 - Provide Legislative Services for the Federation

Programme	Expenditures 2020 by 2 - Category (in thousands)						Main Estimates 2019
	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total	
02011 - Provide Administrative and Support	166	41	394	0	250	851	723
00964 - Remunerate Members of Parliament	486	0	800	0	0	1,286	1,286
01484 - Support the Office of the Opposition	37	0	36	0	0	72	72
Total	688	41	1,229	0	250	2,209	2,080
Authorised/Estimated Positions						0	0

Responsibility Centre: 03 - Audit Office

Activity Name: E.03 - Audit the Public Accounts

Programme	Expenditures 2020 by 2 - Category (in thousands)				Main Estimates 2019
	Compensation of employees	Grants	Use of Goods and Services	Total	
03021 - Provide Administrative, Logistics and Operations Support	348	5	263	616	610
	726	0	0	726	712
03022 - Conduct Audits on Government Operations				1,342	1,322
Total	1,074	5	263	0	0
Authorised/Estimated Positions					

Responsibility Centre: 04 - Ministry of Justice, Legal Affairs and Communications

Activity Name: E.04 - Facilitate Justice and Manage the Country's Legal Affairs

Programme	Expenditures 2020 by 2 - Category (in thousands)						Main Estimates 2019
	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total	
04089 - Provide Telecommunications	1,824	196	2,077	900	250	5,247	5,103
04031 - Administer Justice and Legal Affairs	732	35	162	0	0	929	919
04033 - Provide Legal Services to the Public	313	0	55	0	0	368	363
04031 - Provide Legal Services to the	0	0	0	1,400	0	1,400	500
04034 - Manage Office of the Ombudsman	113	0	7	0	0	120	118
04059 - Register Legal Documents	2,569	1,856	984	750	0	6,159	5,172
04060 - Support the Judiciary	1,401	0	62	0	0	1,463	1,441
071 - Office of Director of Public Prosecution	531	88	267	0	0	886	877
Total	7,483	2,175	3,614	3,050	250	16,573	14,493
Authorised/Estimated Positions						0	0

Responsibility Centre: 05 - Office of the Prime Minister

Activity Name: E.05 - Manage the Affairs of the Federation

Programme	Expenditures 2020 by 2 - Category (in thousands)						
	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total
05041 - Manage General Administration	3,792	0	0	4,579	7,900	0	16,271
05041 - Manage Regional Integration and Diaspora	265	0	0	65	0	0	330
05041 - Manage the National Archives	245	0	0	29	0	0	274
05041 - Manage the Citizenship by Investment Unit	1,632	0	0	17,784	0	0	19,416
05042 - Manage the Human Resources Dept	4,185	0	7,076	873	0	0	12,134
05087 - Promote Investments	441	0	0	1,181	0	0	1,622
05088 - Inform the Public	1,090	0	0	390	0	0	1,480
05043 - Provide Government Printing Services	623	0	0	440	0	0	1,063
Total	12,272	0	7,076	25,340	7,900	0	52,589
Authorised/Estimated Positions							0

Programme	Main Estimates 2019
05041 - Manage General Administration	12,404
05041 - Manage Regional Integration and Diaspora Unit	325
05041 - Manage the National Archives and Records	269
05041 - Manage the Citizenship by Investment Unit	19,386
05042 - Manage the Human Resources of the Government	12,055
05087 - Promote Investments	1,615
05088 - Inform the Public on Government Activities and Create Public Awareness	1,460
05043 - Provide Printing Services for the Government	1,051
Total	48,565
Authorised/Estimated Positions	0

Responsibility Centre: 06 - Ministry of National Security

Activity Name: E.06 - Provide National Security

Programme	Expenditures 2020 by 2 - Category (in thousands)						
	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Memorandum Items
06052 - Manage Police Services	600	25,970	3,311	4,467	19	25,901	3,988
06051 - Manage Administration	0	2,780	203	4,456	0	700	1,975
06053 - Provide Fire and Rescue Services	50	5,265	0	816	6	1,600	0
06055 - Provide Prison Services	21	2,974	0	1,000	0	770	0
06056 - Enhance Disaster Management	0	576	233	116	0	0	300
06058 - Prevent and Reduce Drug Abuse	0	193	0	160	0	0	0
06054 - Provide National Defence	70	8,227	0	2,002	0	450	0
Total Authorised/Estimated Positions	741	45,987	3,747	13,017	25	29,421	6,263

Programme	Total	Main Estimates 2019
06052 - Manage Police Services	64,256	45,388
06051 - Manage the Ministry and Provide Administrative and Support Services	10,114	12,107
06053 - Provide Fire and Rescue Services	7,738	6,686
06055 - Provide Prison Services	4,765	3,901
06056 - Enhance Disaster Management in the Federation	1,225	1,107
06058 - Program to Prevent and Reduce Drug Abuse	354	293
06054 - Provide National Defence and Regional Security Assistance	10,749	10,362
Total	99,201	79,844
Authorised/Estimated Positions	0	0

Responsibility Centre: 07 - Ministry of International Trade, Industry and Commerce
Activity Name: E.07 - Support Small Business Development, Industry and Commerce

Programme	Expenditures 2020 by 2 - Category (in thousands)						Main Estimates 2019
	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total	
07074 - Provide Administrative Support	1,167	315	590	0	0	2,072	1,808
07075 - Establish and Monitor Standards	821	0	236	0	0	1,056	895
07075 - Promote Small Business	307	0	34	0	0	340	335
07117 - Manage Consumer Affairs	757	0	263	0	0	1,019	996
07074 - Invest in Trade	0	0	0	0	0	0	0
Invest in Bureau of Standards	0	0	0	500	0	500	31
Total	3,052	315	1,123	500	0	4,988	4,064
Authorised/Estimated Positions						0	0

Responsibility Centre: 08 - Ministry of Finance

Activity Name: E.08 - Manage Finance

Programme	Expenditures 2020 by 2 - Category (in thousands)						
	Social Benefits	Compensation of employees	Interest	Grants	Use of Goods and Services	Other Expenses	Fixed Assets
08081 - Administer Government Finances and Policies	0	4,904	0	70,386	4,625	29,432	12,325
08082 - Manage Government Accounts	40,038	6,690	19,780	0	16,355	0	0
08083 - Manage the Administration and Collection of Inland Revenue Dept	0	5,829	0	26	3,165	20	2,400
08084 - Manage Collection of Customs and Excise Dept. Revenue and Enforce Border Security	3,000	7,961	0	31	2,363	180	2,100
08090 - Provide Counter Measures to Money Laundering Terrorist Financing	0	586	0	14	137	0	0
08081 - Net Lending	0	0	0	0	0	0	0
Total Authorised/Estimated Positions	43,038	25,970	19,780	70,457	26,645	29,632	16,825

Programme						Main Estimates 2019
	Memorandum Items	90-00 Domestic Principal Repayments	91-00 Foreign Principal Repayments	Financial Assets - Domestic	Total	
08081 - Administer Government Finances and Polices	0	0	0	0	121,672	104,597
08082 - Manage Government Accounts	0	8,439	31,242	0	122,544	115,229
08083 - Manage the Administration and Collection of Inland Revenue Dept	0	0	0	0	11,439	10,580
08084 - Manage Collection of Customs and Excise Dept and Enforce Border Security	0	0	0	0	15,635	14,963
08090 - Provide Counter Measures to Money laundering and Terrorist Financing Money	0	0	0	0	737	726
08081 - Net Lending	0	0	0	500	500	1,000
Total	0	8,439	31,242	500	272,527	247,095
Authorised/Estimated Positions					0	0

Responsibility Centre: 09 - Ministry of Community Development, Gender Affairs and Social Services

Activity Name: E.09 - Promote Community Development, Gender Affairs and Social Services

Programme	Expenditures 2020 by 2 - Category (in thousands)						
	Social Benefits	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Fixed Assets	Total
09101 - Provide General Administration	0	960	0	23	399	0	1,383
09102 - Manage Community Development	26,634	2,118	0	0	229	4,106	33,087
09103 - Gender Affairs Department	0	387	0	0	110	0	497
09104 - Provide Care and Protection	313	937	0	40	77	0	1,367
09105 - Provide Probationary Services	40	1,096	0	0	694	0	1,830
Total	26,987	5,498	0	63	1,509	4,106	38,164
Authorised/Estimated Positions							0

Responsibility Centre: 10 - Ministry of Agriculture, Human Settlement, Cooperatives and Environment
111 - Permanent Secretary's Office
Activity Name: E.10 - Manage Agriculture, Human Settlement, Cooperatives and Environment

Programme	Expenditures 2020 by 2 - Category (in thousands)						
	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total
10173 - Manage and protect the Environment	0	540	0	86	0	0	626
10113 - Provide and Monitor Human	0	257	750	23	0	0	1,030
10111 - Provide General Administration	0	1,353	0	249	0	0	1,603
10112 - Support the Development of	0	3,990	831	534	752	1,311	7,418
10115 - Manage Marine Resources	0	1,141	109	766	2,172	200	4,387
10114 - Support the Cooperatives	0	274	0	41	0	0	315
10116 - National Health Insurance	0	0	0	0	600	0	600
Total	0	7,555	1,690	1,699	3,524	1,511	1 5,979
Authorised/Estimated Positions							0

Programme	Main Estimates 2019
10173 - Manage and protect the Environment	615
10113 - Provide and Monitor Human Settlement	1,025
10111 - Provide General Administration	1,526
10112 - Support the Development of Agriculture	6,726
10115 - Manage Marine Resources	3,389
10114 - Support the Cooperatives	370
10116 - National Health Insurance	700
Total	14,351
Authorised/Estimated Positions	0

Responsibility Centre: 11 - Ministry of Tourism
121 - Permanent Secretary's Office
Activity Name: E.11 - Promote and Develop Tourism

Programme	Expenditures 2020 by 2 - Category (in thousands)						Main Estimates 2019
	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total	
11121 - Manage General Administration	794	150	470	0	0	1,414	1,365
11122 - Promote and develop Tourism	1,664	18,249	3,793	5,928	4,200	33,834	29,303
Total	2,458	18,399	4,263	5,928	4,200	35,248	30,668
Authorised/Estimated Positions						0	0

**Responsibility Centre: 12 - Ministry of Public Infrastructure, Post, Urban Development and Transport
131 - Permanent Secretary's Office**

Activity Name: E.12 - Manage Public Infrastructure, Post, Urban Development and Transport

Programme	Expenditures 2020 by 2 - Category (in thousands)						
	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Memorandum Items	Total
12125 - Manage International Transport	252	25	94	0	0	0	371
12131 - Manage General Administration	604	0	324	0	0	0	928
12132 - Provide Postal Services	2,364	220	1,023	1	300	0	3,908
12133 - Maintain and Develop Infrastructure	7,214	0	4,374	0	55,014	0	66,602
12135 - Supply and Manage Water	3,720	53	1,292	0	6,391	0	11,456
12136 - Monitor and Regulate Transportation	38	0	0	0	0	0	38
12137 - Manage Urban Development Unit	181	0	80	0	0	0	261
Total	14,373	298	7,188	1	61,704	0	83,564
Authorised/Estimated Positions							0

Programme	Main Estimates 2019
12125 - Manage International Transport	366
12131 - Manage General Administration	918
12132 - Provide Postal Services	3,403
12133 - Maintain and Develop Infrastructure	54,450
12135 - Supply and Manage Water	12,967
12136 - Monitor and Regulate Transportation in the Federation	38
12137 - Manage Urban Development Unit	90
Total	72,232
Authorised/Estimated Positions	0

Responsibility Centre: 13 - Ministry of Education

Activity Name: E.13 - Manage Education Services

Programme	Expenditures 2020 by 2 - Category (in thousands)						
	Social Benefits	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Other Expenses	Fixed Assets
13141 - Provide Administrative Support	0	6,180	0	586	3,239	550	0
13141 - Invest in Education	0	0	0	0	0	0	3,011
13142 - Promote and support Early	1,500	5,719	0	0	95	0	0
13143 - Deliver Primary Education	0	15,442	0	0	2,031	0	0
13144 - Deliver Secondary Education	0	22,792	0	0	418	0	10,000
13145 - Deliver Post Secondary Education	0	2,550	0	0	586	0	0
13146 - Deliver Special Education Services	0	1,474	0	0	62	0	0
13147 - Deliver Tertiary Education through	0	1,682	0	8,843	0	0	2,250
13148 - Provide Public Library Services	0	673	0	151	82	0	0
Total Authorised/Estimated Positions	1,500	56,512	0	9,580	6,513	550	15,261

Programme			Main Estimates 2019
	Memorandum Items	Total	
13141 - Provide Administrative Support	0	10,554	10,281
13141 - Invest in Education	0	3,011	3,911
13142 - Promote and support Early Childhood	0	7,313	7,266
13143 - Deliver Primary Education	0	17,473	16,712
13144 - Deliver Secondary Education	0	33,210	32,787
13145 - Deliver Post Secondary Education	0	3,136	3,090
13146 - Deliver Special Education Services	0	1,536	1,515
13147 - Deliver Tertiary Education	0	12,775	12,877
13148 - Provide Public Library Services	0	905	893
Total	0	89,913	89,332
Authorised/Estimated Positions		0	0

Responsibility Centre: 14 - Ministry of Health

Activity Name: E.14 - Manage Health Care and Health Environmental Services

Programme	Expenditures 2020 by 2 - Category (in thousands)						
	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Memorandum Items
14151 - Provide Administrative Support	0	1,515	302	1,085	0	500	0
14152 - Deliver Health Care in Communities	0	13,366	0	1,122	0	2,000	0
14153 - Provide Health Care	6	25,974	0	12,083	0	4,000	0
Total	6	40,856	302	14,290	0	6,500	0
Authorised/Estimated Positions							

Programme	Main Estimates 2019	
	Total	
14151 - Provide Administrative Support	3,403	3,065
14152 - Deliver Health Care in Communities	16,488	18,922
14153 - Provide Health Care	42,063	38,639
Total	61,953	60,626
Authorised/Estimated Positions	0	0

Responsibility Centre: 15 - Ministry of Youth, Sports and Culture

Activity Name: E15 - Manage Youth, Sports and Culture

Programme	Expenditures 2020 by 2 - Category (in thousands)						
	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total
15161 - Administer Youth, Sports and Culture	564	0	0	162	0	0	727
15124 - Invest in Cultural Development	0	0	0	0	0	0	0
15149 - Support Youth Development	511	0	144	363	0	100	1,118
15123 - Develop Sports and people through	1,700	0	650	843	4,890	2,025	10,108
15124 - Organise, support and promote	484	0	453	2,845	0	0	3,782
Total	3,259	0	1,247	4,213	4,890	2,125	15,735
Authorised/Estimated Positions							0

Programme	Main Estimates 2019
15161 - Administer Youth, Sports and Culture	716
15124 - Invest in Cultural Development	200
15149 - Support Youth Development	1,167
15123 - Develop Sports and people through Sportssf	9,213
15124 - Organise, support and promote National and Community Festivals	2,313
Total	13,609
Authorised/Estimated Positions	0

Responsibility Centre: 16 - Ministry of Sustainable Development

Activity Name: E.16 - Manage Sustainable Development

Programme	Expenditures 2020 by 2 - Category (in thousands)						
	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Memorandum Items	Total
16171 - Provide General Administration	779	382	263	100	1,200	2,000	4,724
16172 - Develop and maintain Plans	1,026	0	8	0	6,002	891	7,927
16173 - Manage Physical Planning	1,287	0	419	0	100	0	1,806
16174 - Collect, compile and disseminate	1,015	0	13	0	325	200	1,552
16175 - Control Development Board	131	0	31	0	0	0	162
16176 - Register and Manage Land Stock	898	0	146	0	2,000	0	3,043
Total	5,136	382	880	100	9,627	3,091	19,214
Authorised/Estimated Positions							0

Programme	Main Estimates 2019
16171 - Provide general administration services for Central Planning	3,149
16172 - Develop and maintain strategic Development Plans	14,862
16173 - Manage Physical Planning	1,781
16174 - Collect, compile and disseminate Statistics	1,483
16175 - Control Development Board	162
16176- Register and Manage Land Stock	2,028
Total	23,465
Authorised/Estimated Positions	0

Responsibility Centre: 17 - Ministry of Foreign Affairs and Aviation

Activity Name: E.17 - Manage the Foreign Policy of the Federation and Manage Aviation

Programme	Expenditures 2020 by 2 - Category (in thousands)						Main Estimates 2019
	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	
17071 - Manage General Administration	0	2,332	4,217	497	1,442	8,488	6,660
17072 - Represent the Federation Abroad	0	6,675	0	5,046	0	11,722	11,682
17125 - Manage Civil Aviation	0	214	136	99	0	449	446
Total	0	9,221	4,353	5,642	1,442	20,659	18,788
Authorised/Estimated Positions						0	0

Responsibility Centre: 18 - Office of the Attorney General

Activity Name: E.18 - Attorney General

Programme	Expenditures 2020 by 2 - Category (in thousands)						Main Estimates 2019
	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Total	
092 - Provide Electoral Services	523	0	334	0	1,300	2,157	1,100
- Manage General Administration/ Represent the Government	2,221	1,113	2,645	5,783	0	11,763	11,329
Total Authorised/Estimated Positions	2,744	1,113	2,979	5,783	1,300	13,920 0	12,429 0

Responsibility Centre: 19 - Ministry of Nevis Affairs, Labour, Social Security and Ecclesiastical Affairs

Activity Name: E. 19 - Enhance Labour and Industrial Relations

Programme	Expenditures 2020 by 2 - Category (in thousands)						Main Estimates 2019
	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Fixed Assets	Total	
00780 - Enhance Labour and Industrial Relations	1,609	0	0	245	0	1,854	1,856
- Invest in Labour Department	0	0	0	0	1,500	1,500	1,500
- Participation in Regional and International Organizations	0	0	15	0	0	15	15
00781- Support Ecclesiastical Affairs	0	0	40	0	0	40	40
Total	1,609	0	55	245	1,500	3,409	3,411
Authorised/Estimated Positions						0	0

2.9a Capital Estimates by Ministry

2.9b Capital Estimates by Source of Funds

2.9a Capital Estimates by Ministry

Object Code	Portfolio / Autonomous Department	Capital Expenditure			
		Estimates	Estimates	Variation	
		2020	2019		
		\$	\$	\$	%
E. 01	Represent the Queen	800,000	800,000	-	-
E. 02	Provide Legislative Services for the Federation	250,000	250,000	-	-
E. 03	Audit the Public Accounts	-	-	-	-
E. 04	Facilitate Justice and Manage the Country's Legal Affairs	3,300,000	2,050,000	1,250,000	61.0
E. 05	Manage the Affairs of the Federation	7,900,000	4,100,000	3,800,000	92.7
E. 06	Provide National Security	35,683,926	19,370,623	16,313,303	84.2
E. 07	Support Small Business Development, Industry and Commerce	500,000	31,000	469,000	1,512.9
E. 08	Manage Finance	16,824,626	12,300,000	4,524,626	36.8
E. 09	Promote Community Development, Gender Affairs and Social Services	3,605,797	900,000	2,705,797	300.6
E. 10	Manage Agriculture, Human Settlement, Cooperatives and Environment	5,034,905	4,187,262	847,643	20.2
E. 11	Promote and Develop Tourism	10,127,795	5,961,699	4,166,096	69.9
E. 12	Manage Public Infrastructure, Post, Urban Development and Transport	61,704,488	50,881,001	10,823,487	21.3
E. 13	Manage Education Services	15,260,823	16,270,723	(1,009,900)	(6.2)
E. 14	Manage Health Care and Health Environmental Services	6,500,000	7,418,675	(918,675)	(12.4)
E. 15	Manage Youth, Sports and Culture	7,014,787	6,443,167	571,620	8.9
E. 16	Manage Sustainable Development	12,718,003	17,122,192	(4,404,189)	(25.7)
E. 17	Manage the Foreign Policy of the Federation and Manage Aviation	1,442,217	43,000	1,399,217	3,254.0
E. 18	Manage Legal Representation of the Government and Provide Electoral Services	1,300,000	600,000	700,000	116.7
E. 19	Enhance Labour and Industrial Relations	1,500,000	1,500,000	-	-
TOTAL		191,467,367	150,229,342	41,238,025	27.5

2.9b Capital Estimates by Source of Funds

Object Code	Portfolio / Autonomous Department	2020 Capital Expenditure			
		Revenue	Loan	Grant	Total
		\$	\$	\$	\$
C. 01	Represent the Queen	800,000	-	-	800,000
C. 02	Provide Legislative Services for the Federation	250,000	-	-	250,000
C. 03	Audit the Public Accounts	-	-	-	-
C. 04	Facilitate Justice and Manage the Country's Legal Affairs	3,300,000	-	-	3,300,000
C. 05	Manage the Affairs of the Federation	6,900,000	-	1,000,000	7,900,000
C. 06	Provide National Security	30,616,481	-	5,067,445	35,683,926
C. 07	Support Small Business Development, Industry and Commerce	500,000	-	-	500,000
C. 08	Manage Finance	14,420,000	-	2,404,626	16,824,626
C. 09	Promote Community Development, Gender Affairs and Social Services	1,056,868	-	2,548,929	3,605,797
C. 10	Manage Agriculture, Human Settlement, Cooperatives and Environment	5,034,905	-	-	5,034,905
C. 11	Promote and Develop Tourism	8,900,000	-	1,227,795	10,127,795
C. 12	Manage Public Infrastructure, Post, Urban Development and Transport	52,640,856	-	9,063,632	61,704,488
C. 13	Manage Education Services	11,878,000	2,000,000	1,382,823	15,260,823
C. 14	Manage Health Care and Health Environmental Services	6,500,000	-	-	6,500,000
C. 15	Manage Youth, Sports and Culture	6,350,792	-	663,995	7,014,787
C. 16	Manage Sustainable Development	6,291,045	4,800,000	1,626,958	12,718,003
C. 17	Manage the Foreign Policy of the Federation and Manage Aviation	1,442,217	-	-	1,442,217
C. 18	Manage Legal Representation of the Government and Provide Electoral Services	1,300,000	-	-	1,300,000
C. 19	Enhance Labour and Industrial Relations	1,500,000	-	-	1,500,000
TOTAL CAPITAL EXPENDITURE		159,681,164	6,800,000	24,986,203	191,467,367

Revenue

Section 3: Government Revenue Overview

3.1 Summary of Total Estimated Revenue Including Land Sales

3.2 Revenue Summary by Revenue Type Including Loan Financing

3.3 Revenue Summary Compared to Last Year (2019)

Section 4: Revenue Details

4.1 Revenue Details by Ministry

4.2 Revenue Details by Object Codes

Section 5: Revenue and Financing by Source of Funds

5.1 Revenue and Financing Summary by Source of Funds

Section 3: Government Revenue Overview

3.1 Summary of Total Estimated Revenue Including Land Sales

**SUMMARY OF TOTAL ESTIMATED REVENUE INCLUDING LAND SALES
FOR THE YEAR 2020**

Description	Estimates 2020 \$	Estimates 2019 \$	Increase / (Decrease) 2020 - 2019 \$	Actual 2018 (per Financial Statements) \$
Capital Revenue	5,000,000	6,500,000	(1,500,000)	35,450,182
Capital Grants	24,986,203	24,890,626	95,577	4,606,469
Revenue on Capital Account	29,986,203	31,390,626	(1,404,423)	40,056,651
Revenue from Budgetary Grants	10,225,159	9,900,000	325,159	-
Capital Revenue and Budgetary Grants	40,211,362	41,290,626	(1,079,264)	40,056,651
Revenue on Recurrent Account	821,104,508	749,275,308	71,829,200	916,369,731
TOTAL REVENUE	861,315,870	790,565,934	70,749,936	956,426,382

3.2 Revenue Summary by Revenue Type Including Loan Financing

Object Code	Portfolios	Vote Supply 2020 - Revenue			
		Recurrent	Capital	Budgetary Grant	Total
		\$	\$	\$	\$
R.01	Revenue collected by the Governor General	2,282			2,282
1031	Collect Administration	2,282			2,282
R.04	Revenue collected by Justice, Legal Affairs and Communications	1,905,710			1,905,710
04031	Collect Administration Revenue	6,227			6,227
04033	Collect Legal Aid Clinic Revenue	12,214			12,214
04059	Collect Registrar's Office Revenue	513,928			513,928
04060	Collect Magistrate's Department Revenue	1,297,291			1,297,291
04089	Collect Technology Department Revenue	76,050			76,050
R.05	Revenue collected by the Office of the Prime Minister	4,588			4,588
05087	Collect St. Kitts Investment Promotion Agency Revenue	579			579
05088	Collect Information Department Revenue	4,009			4,009
R.06	Revenue collected by National Security	6,715,570			6,715,570
06051	Collect Administration Revenue	6,277,260			6,277,260
06052	Collect Police Revenue	184,982			184,982
06053	Collect Fire and Rescue Services Revenue	249,392			249,392
06054	Collect Defence Force Revenue	217			217
06055	Collect Prison Department Revenue	3,719			3,719
R.07	Revenue collected by International Trade, Industry, Commerce and Consumer Affairs	181,993			181,993
07074	Collect International Trade	12,393			12,393
07075	Collect Industry Trade and Commerce Revenue	169,600			169,600
R.08	Revenue collected by Finance	781,268,910			781,268,910
08081	Collect Financial Secretary's Office Revenue	295,507,387			295,507,387
08082	Collect Accountant General's Department Revenue	20,700,197			20,700,197
08083	Collect Inland Revenue Department Revenue	270,532,837			270,532,837
08084	Collect Customs and Excise Department Revenue	194,528,489			194,528,489
R.09	Revenue collected by Community Development, Gender Affairs and Social Services	100			100
09101	Collect Permanent Secretary Office Revenue	100			100
	TOTAL C/F	790,079,153	-	-	790,079,153

Object Code	Portfolios	Vote Supply 2020 - Revenue			
		Recurrent	Capital	Budgetary Grant	Total
		\$	\$	\$	\$
	TOTAL B/F	790,079,153			790,079,153
R.10	Revenue collected by Agriculture, Human Settlement, Cooperatives and Environment	716,600			716,600
10112	Collect Department of Agriculture Revenue	286,533			286,533
10115	Collect Department of Marine Resources Revenue	430,067			430,067
R.11	Revenue collected by Tourism	315,870			315,870
11121	Collect Tourism Revenue	315,870			315,870
R.12	Revenue collected by Public Infrastructure, Post, Urban Development, and Transport	23,416,993			23,416,993
12125	Collect Transport Revenue	1,580,033			1,580,033
12132	Collect Postal Services	9,417,225			9,417,225
12133	Collect Public Infrastructure Department Revenue	3,745,072			3,745,072
12135	Collect Water Department Revenue	8,644,663			8,644,663
12137	Collect Urban Development Revenue	30,000			30,000
R.13	Revenue collected by Education	946,014			946,014
13141	Collect Administration Revenue	928,374			928,374
13147	Collect Clarence Fitzroy Bryant College Revenue	17,640			17,640
R.14	Revenue collected by Health	5,170,738			5,170,738
14151	Collect Administration Revenue	38,144			38,144
14152	Collect Community Health Services Revenue	151,964			151,964
14153	Collect Institution Health Services Revenue	4,980,630			4,980,630
R.15	Revenue collected by Youth, Sports and Culture	164,520			164,520
15123	Collect Sports Department Revenue	164,520			164,520
R.16	Revenue collected by Sustainable Development	279,605	36,786,203	10,225,159	47,290,967
16173	Collect Physical Planning Revenue	279,605			279,605
16176	Collect Lands and Surveys Department Revenue		5,000,000		5,000,000
16172	Multilateral and Bilateral Grants			10,225,159	10,225,159
16172	Capital Revenue - Grants		24,986,203		24,986,203
16172	Capital Revenue - Loans		6,800,000		6,800,000
R.17	Revenue collected by Foreign Affairs and Aviation	15,015			15,015
17125	Collect Civil Aviation Revenue	15,015			15,015
	TOTAL	821,104,508	36,786,203	10,225,159	868,115,870

3.3 Revenue Summary Compared to Last Year, 2019

Object Code	Portfolios	Vote Supply 2020 - Revenue			
		Vote Supply 2020 \$	Main Estimates 2019 \$	Variation	
				\$	%
R.01	Revenue collected by the Governor General	2,282	-	2,282	-
1031	Collect Administration	2,282	-	2,282	-
R.04	Revenue collected by Justice, Legal Affairs and Communications	1,905,710	1,913,464	(7,754)	(0.4)
04031	Collect Administration Revenue	6,227	6,075	152	2.5
04033	Collect Legal Aid Clinic Revenue	12,214	12,451	(237)	(1.9)
04059	Collect Registrar's Office Revenue	513,928	756,848	(242,920)	(32.1)
04060	Collect Magistrate's Department Revenue	1,297,291	1,138,090	159,201	14.0
04089	Collect Technology Department Revenue	76,050	-	76,050	-
R.05	Revenue collected by the Office of the Prime Minister	4,588	9,808	(5,220)	(53.2)
05087	Collect St. Kitts Investment Promotion Agency Revenue	579	6,354	(5,775)	(90.9)
05088	Collect Information Department Revenue	4,009	3,454	555	16.1
R.06	Revenue collected by National Security	6,715,570	7,393,844	(678,274)	(9.2)
06051	Collect Administration Revenue	6,277,260	7,011,728	(734,468)	(10.5)
06052	Collect Police Revenue	184,982	154,972	30,010	19.4
06053	Collect Fire and Rescue Services Revenue	249,392	220,000	29,392	13.4
06054	Collect Defence Force Revenue	217	191	26	13.6
06055	Collect Prison Department Revenue	3,719	6,953	(3,234)	(46.5)
R.07	Revenue collected by International Trade, Industry, Commerce and Consumer Affairs	181,993	156,696	25,297	16.1
07074	Collect International Trade	12,393	10,667	1,726	16.2
07075	Collect Industry Trade and Commerce Revenue	169,600	146,029	23,571	16.1
R.08	Revenue collected by Finance	781,268,910	711,245,285	70,023,625	9.8
08081	Collect Financial Secretary's Office Revenue	295,507,387	235,052,058	60,455,329	25.7
08082	Collect Accountant General's Department Revenue	20,700,197	20,731,514	(31,317)	(0.2)
08083	Collect Inland Revenue Department Revenue	270,532,837	256,069,148	14,463,689	5.6
08084	Collect Customs and Excise Department Revenue	194,528,489	199,392,565	(4,864,076)	(2.4)
R.09	Revenue collected by Community Development, Gender Affairs and Social Services	100	-	100	-
09101	Collect Permanent Secretary Office Revenue	100	-	100	-
				-	-
	TOTAL C/F	790,079,153	720,719,097	69,360,056	9.6

Object Code	Portfolios	Vote Supply 2020 - Revenue			
		Vote Supply 2020	Main Estimates 2019	Variation	
		\$	\$	\$	%
	TOTAL B/F	790,079,153	720,719,097	69,360,056	9.6
R.10	Revenue collected by Agriculture, Human Settlement, Cooperatives and Environment	716,600	750,927	(34,327)	(4.6)
10112	Collect Department of Agriculture Revenue	286,533	380,641	(94,108)	(24.7)
10115	Collect Department of Marine Resources Revenue	430,067	370,286	59,781	16.1
R.11	Revenue collected by Tourism	315,870	339,723	(23,853)	(7.0)
11121	Collect Tourism Revenue	315,870	339,723	(23,853)	(7.0)
R.12	Revenue collected by Public Infrastructure, Post, Urban Development, and Transport	23,416,993	20,453,518	2,963,475	14.5
12125	Collect Transport Revenue	1,580,033	1,527,450	52,583	3.4
12132	Collect Postal Services	9,417,225	6,641,243	2,775,982	41.8
12133	Collect Public Infrastructure Department Revenue	3,745,072	3,085,624	659,448	21.4
12135	Collect Water Department Revenue	8,644,663	9,199,201	(554,538)	(6.0)
12137	Collect Urban Development Revenue	30,000	-	30,000	-
R.13	Revenue collected by Education	946,014	1,048,485	(102,471)	(9.8)
13141	Collect Administration Revenue	928,374	1,040,322	(111,948)	(10.8)
13147	Collect Clarence Fitzroy Bryant College Revenue	17,640	8,163	9,477	116.1
R.14	Revenue collected by Health	5,170,738	4,864,754	305,984	6.3
14151	Collect Administration Revenue	38,144	11,673	26,471	226.8
14152	Collect Community Health Services Revenue	151,964	201,321	(49,357)	(24.5)
14153	Collect Institution Health Services Revenue	4,980,630	4,651,760	328,870	7.1
R.15	Revenue collected by Youth, Sports and Culture	164,520	624,163	(459,643)	(73.6)
15123	Collect Sports Department Revenue	164,520	624,163	(459,643)	(73.6)
R.16	Revenue collected by Sustainable Development	47,290,967	53,872,336	(6,581,369)	(12.2)
16173	Collect Physical Planning Revenue	279,605	461,710	(182,105)	(39.4)
16176	Collect Lands and Surveys Department Revenue	5,000,000	6,500,000	(1,500,000)	(23.1)
16172	Multilateral and Bilateral Grants	10,225,159	9,900,000	325,159	3.3
16172	Capital Revenue - Grants	24,986,203	24,890,626	95,577	0.4
16172	Capital Revenue - Loans	6,800,000	12,120,000	(5,320,000)	(43.9)
R.17	Revenue collected by Foreign Affairs and Aviation	15,015	12,932	2,083	16.1
17125	Collect Civil Aviation Revenue	15,015	12,932	2,083	16.1
	TOTAL	868,115,870	802,685,935	65,429,935	8.2

Section 4: Revenue Details

4.1 Revenue Details by Ministry

Portfolio	R.01 - Revenue collected by the Governor General
Responsibility Centre	01 - Governor General
Officer in Charge	Governor General
Goals/Global Objectives	

Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
01031 - Administration				2	2
Total				2	2

Portfolio R.04 - Revenue collected by Justice, Legal Affairs and Communications

Responsibility Centre
04 - Ministry of Justice, Legal Affairs and Communications

Officer in Charge Permanent Secretary

Goals/Global Objectives

To provide legal advice to the Government of St. Kitts and Nevis within the confines of the authority of the laws of St. Kitts and Nevis and the constitution or order to endure that fundamental rights and freedom of all citizens are protected.

Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
	(in thousands)				
04089 - Collect Technology Department Revenue			76	88	97
04031 - Collect Administration Revenue	6	6	6	6	7
04033 - Collect Legal Aid Clinic Revenue	10	12	12	13	13
04059 - Collect Registrar's Office Revenue	474	757	514	534	554
04060 - Collect Magistrate's Department Revenue	1,158	1,138	1,297	1,34	1,409
Total	1,648	1,913	1,905	1,990	2,080

Portfolio R.05 - Revenue collected by the Office of the Prime Minister

Responsibility Centre
05 - Office of the Prime Minister

Officer in Charge Prime Minister

Goals/Global Objectives
To govern the affairs of the nation in order to improve the quality of life of its citizens

Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
	(in thousands)				
05087 - Collect St. Kitts Investment Promotion Agency Revenue	1		1	1	1
05088 - Collect Information Department Revenue	5	3	4	4	4
Total	6	10	5	5	5

Portfolio	R.06 - Revenue collected by National Security
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Responsibility Centre 06 - Ministry of National Security

Officer in Charge	Permanent Secretary
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Goals/Global Objectives To provide public safety and security through the development of policies that are fair and accessible to the citizens and investors of St. Kitts and Nevis. To foster and safeguard without prejudice, amicable employment relationships between employer and employees, endeavouring to promote general welfare and harmony with the Federation.
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Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
	(in thousands)				
06051 - Collect Administration Revenue	5,670	7,012	6,277	6,524	6,812
06052 - Collect Police Revenue	234	155	185	19	19
06053 - Collect Fire and Rescue Services Revenue	261	220	248	258	262
06054 - Collect Defence Force Revenue					
06055 - Collect Prison Department Revenue	3	7	4	4	4
Total	6,168	7,394	6,716	6,979	7,271

Portfolio R.07 - Revenue collected by International Trade, Industry and Commerce

Responsibility Centre
07 - Ministry of International Trade, Industry and Commerce

Officer in Charge Accounts Officer

Goals/Global Objectives
To provide opportunities for economic development through small business formulation and industrial development. To provide a range of programs aimed at promoting fair and accessible trade. To develop a competitive consumer sensitive domestic market and economy.

Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
	(in thousands)				
07074 - Collect International Trade Revenue	13	11	12	13	13
07075 - Collect Industry Trade and Commerce Revenue	235	146	170	176	176
Total	248	157	182	189	189

Portfolio	R.08 - Revenue collected by Finance
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Responsibility Centre 08 - Ministry of Finance

Officer in Charge	Financial Secretary
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Goals/Global Objectives To take leadership in the development and implementation of an overall economic and fiscal strategy aimed at promoting financial and economic stability and growth towards the improvement of the standard of living and well being of all citizens of St. Kitts and Nevis.

Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
	(in thousands)				
08081 - Collect Financial Secretary's Office Revenue	418,358	235,052	295,507	189,827	189,827
08082 - Collect Accountant General's Department Revenue	30,854	20,732	20,700	21,379	21,600
08083 - Collect Inland Revenue Department Revenue	250,389	256,068	270,533	279,333	290,052
08084 - Collect Customs and Excise Department Revenue	182,997	199,393	194,528	205,118	217,140
Total	882,598	711,245	781,268	695,657	718,619

Portfolio	R.10 - Revenue collected by Agriculture, Human Settlement, Cooperatives and Environment
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Responsibility Centre
10 - Ministry of Agriculture, Human Settlement, Cooperatives and Environment
111 - Permanent Secretary's Office

Officer in Charge	Permanent Secretary
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Goals/Global Objectives
To significantly increase agriculture production, to provide employment opportunities within the marine sector in a competitive and sustainable manner, to provide regulatory and technical support for the cooperatives and to provide support structures.

Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
	(in thousands)				
10112 - Collect Department of Agriculture Revenue	470	381	287	294	303
10115 - Collect Department of Marine Resources Revenue	438	370	430	447	447
Total	908	751	717	740	750

Portfolio R.11 - Revenue collected by Tourism

Responsibility Centre
11 - Ministry of Tourism
121 - Permanent Secretary's Office

Officer in Charge Permanent Secretary

Goals/Global Objectives
To provide a quality tourism product that is sustainable.

Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
11121 - Collect Tourism Revenue	310	340	316	315	326
Total	310	340	316	315	326

Portfolio	R.12 - Revenue collected by Public Infrastructure, Post, Urban Development and Transport
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Responsibility Centre
12 - Ministry of Public Infrastructure, Post, Urban Development and Transport
131 - Permanent Secretary's Office

Officer in Charge	Permanent Secretary
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Goals/Global Objectives
To coordinate the formulation, implementation and monitoring of Government policies and regulations in relation to housing, public works, electricity and water in order to deliver the best quality services to all customers, and to enhance the national economic landscape thus improving the quality of life.

Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
	(in thousands)				
12132 - Collect Postal Services	6,502	6,641	9,417	9,787	10,228
12133 - Collect Public Infrastructure Department Revenue	2,921	3,086	3,745	3,891	4,058
12125 - Collect Other Revenue - Maritime	1,220	1,527	1,580	1,642	1,716
12135 - Collect Water Department Revenue	8,472	9,199	8,645	8,984	8,986
12137 - Collect Urban Development Revenue			30	30	30
Total	19,114	20,454	23,417	24,335	25,018

Portfolio	R.13 - Revenue collected by Education
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Responsibility Centre 13 - Ministry of Education

Officer in Charge	Minister
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Goals/Global Objectives To provide all persons of the state with access and developmental opportunities to satisfy their developmental needs through the provision of quality education which will equip them to achieve their full potential and make a meaningful contribution to national development.

Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
	(in thousands)				
13141 - Collect Administration Revenue	829	1,040	928	965	1,008
13147 - Collect Clarence Fitzroy Bryant College Revenue	17	8	18	18	18
Total	845	1,048	946	982	1,027

Portfolio	R.14 - Revenue collected by Health
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Responsibility Centre 14 - Ministry of Health
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Officer in Charge	Permanent Secretary
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Goals/Global Objectives To ensure healthy population development by sustaining a cost effective, optimal level of health care which is appropriate, accessible, affordable and acceptable to the citizens and residents of St. Kitts and Nevis.

Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
	(in thousands)				
14151 - Collect Administration Revenue	34	12	38	40	41
14152 - Collect Community Health Services Revenue	136	201	152	187	190
14153 - Collect Institution Health Services Revenue	3,912	4,652	4,981	5,374	6,010
Total	4,082	4,865	5,171	5,601	6,241

Portfolio	R.15 - Revenue collected by Youth, Sports and Culture
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Responsibility Centre 15 - Ministry of Youth, Sports and Culture

Officer in Charge	Permanent Secretary
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Goals/Global Objectives To implement youth and sports programmes, strengthen relationships with private and public sector sponsors, ensure that the public service is provided with the necessary telecommunication infrastructure and provide affordable and modern postal services.

Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
	(in thousands)				
15123 - Collect Sports Department Revenue	147	624	165	171	179
Total	147	624	165	171	179

Portfolio R.16 - Revenue collected by Sustainable Development

Responsibility Centre
16 - Ministry of Sustainable Development

Officer in Charge Permanent Secretary

Goals/Global Objectives
To provide the necessary policy advice, technical expertise, information, management of the environment, physical planning and distribution of land resources to provide for economic growth and improved standard of living for St.Kitts and Nevis.

Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
	(in thousands)				
16173 - Collect Physical Planning Revenue	250	462	280	291	304
16176 - Collect Lands and Surveys Department Revenue	35,450	6,500	5,000	5,000	5,000
16172 - Multilateral and Bilateral Grants		9,900	10,225	4 8	
16172 - Capital Revenue - Grants	4,606	24,891	24,986	20 92	21 0 8
Total	40,306	41,752	40,491	30,604	26,382

Portfolio R.17 - Revenue collected by Foreign Affairs and Aviation

Responsibility Centre
17 - Ministry of Foreign Affairs and Aviation

Officer in Charge Permanent Secretary

Goals/Global Objectives
To implement the foreign policy of the Federation of St. Kitts and Nevis.

Financial Summary

Programme	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020 (in thousands)	2021	2022
17071 - Collect Administration Revenue	2				
17125 - Collect Civil Aviation Revenue	42	13	15	16	16
Total	44	13	15	16	16

4.2 Revenue Details by Object Codes

Org Unit Name: 01 - Governor General

Activity Type: Programme

Activity Name: R.01 - Revenue collected by the Governor General

01031 - Administration

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue			2	2	2
54 Fees, Fines and Forfeiture			2	2	2
54-38 Fees - Tours			2	2	2
Total			2	2	2
Total			2	2	2

Org Unit Name: 04 - Ministry of Justice, Legal Affairs and Communications
089 - Communications
089 - Technology Department

Activity Type: Programme

Activity Name: R.04 - Revenue collected by Justice, Legal Affairs and Communications
04089 - Collect Technology Department Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue			76	88	97
55 Rent of Government Property			72	80	85
55-12 Rent - Other			72	80	85
61 Other Revenue			4	8	12
61-62 Global Certification Testing			4	8	12
Total			76	88	97
Total			76	88	97

Org Unit Name: 04 - Ministry of Justice, Legal Affairs and Communications

031 - Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.04 - Revenue collected by Justice, Legal Affairs and Communications

04031 - Collect Administration Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	6	6	6	6	7
54 Fees, Fines and Forfeiture	6	6	6	6	7
54-03 Fees - Public Institutions	6	6	6	6	7
61 Other Revenue		1			
61-13 Sale of Acts, etc.		1			
61-50 Unclassified					
Total	6	6	6	6	7
Total	6	6	6	6	7

Org Unit Name: 04 - Ministry of Justice, Legal Affairs and Communications

031 - Permanent Secretary's Office

033 - Legal Aid Clinic

Activity Type: Programme

Activity Name: R.04 - Revenue collected by Justice, Legal Affairs and Communications

04033 - Collect Legal Aid Clinic Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	11	12	12	13	13
54 Fees, Fines and Forfeiture	11	12	12	13	13
54-03 Fees - Public Institutions	11	12	12	13	13
Total	11	12	12	13	13
Total	11	12	12	13	13

Org Unit Name: 04 - Ministry of Justice, Legal Affairs and Communications

031 - Permanent Secretary's Office

059 - Registrar's Office

Activity Type: Programme

Activity Name: R.04 - Revenue collected by Justice, Legal Affairs and Communications

04059 - Collect Registrar's Office Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	474	757	514	534	554
54 Fees, Fines and Forfeiture	384	685	430	447	467
54-01 Fees - Judicial Stamps	380	646	426	443	463
54-21 Fines and Forfeiture	4	39	4	5	5
61 Other Revenue	89	72	84	87	87
61-31 Sale of Forms	30	13	15	15	15
61-33 Miscellaneous Fees	59	59	69	72	72
Total	474	757	514	534	554
Total	474	757	514	534	554

Org Unit Name: 04 - Ministry of Justice, Legal Affairs and Communications

031 - Permanent Secretary's Office

060 Magistrates Department

Activity Type: Programme

Activity Name: R.04 - Revenue collected by Justice, Legal Affairs and Communications

04060 - Collect Magistrate's Department Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	1,158	1,138	1,297	1,348	1,409
54 Fees, Fines and Forfeiture	1,158	1,138	1,297	1,348	1,409
54-02 Fees - Magistrates Court	7	9	8	9	9
54-21 Fines and Forfeiture	1,151	1,129	1,289	1,340	1,400
Total	1,158	1,138	1,297	1,348	1,409
Total	1,158	1,138	1,297	1,348	1,409

Org Unit Name: 05 - Office of the Prime Minister

087 - St. Kitts Investment Promotion Agency

Activity Type: Programme

Activity Name: R.05 - Revenue collected by the Office of the Prime Minister

05087 - Collect St. Kitts Investment Promotion Agency Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	1	6	1	1	1
61 Other Revenue	1	6	1	1	1
61-58 SKIPA Revenue	1	6	1	1	1
Total	1	6	1	1	1
Total	1	6	1	1	1

Org Unit Name: 05 - Office of the Prime Minister

041- Permanent Secretary

Activity Type: Programme

Activity Name: R.05 - Revenue collected by the Office of the Prime Minister

05088 - Collect Information Department Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	6	3	4	4	4
61 Other Revenue	6	3	4	4	4
61-13 Sale of Acts, etc.	6	3	4	4	4
Total	6	3	4	4	4
Total	6	3	4	4	4

Org Unit Name: 06 - Ministry of National Security
051 - Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.06 - Revenue collected by National Security

06051 - Collect Administration Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	5,670	7,012	6,277	6,524	6,812
54 Fees, Fines and Forfeiture	5,490	6,902	6,149	6,391	6,679
54-16 Fees - Certificate of Citizenship	524	674	587	610	637
54-17 Fees - Work Permits	3,061	3,511	3,429	3,563	3,724
54-18 Fees - Visa Extensions	1,866	2,434	2,090	2,173	2,271
54-19 Fees - Ordinances	39	282	44	45	47
61 Other Revenue	180	110	128	133	133
61-11 Gains on Exchange	4	1	1	1	1
61-14 Passports	75	105	122	127	127
61-33 Miscellaneous Fees	95				
61-34 Flags	7	4	4	4	4
Total	5,670	7,012	6,277	6,524	6,812
Total	5,670	7,012	6,277	6,524	6,812

Org Unit Name: 06 - Ministry of National Security**052 - Police****Activity Type:** Programme**Activity Name:** R.06 - Revenue collected by National Security**06052 - Collect Police Revenue**

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	234	155	185	192	192
61 Other Revenue	234	155	185	192	192
61-24 Sale of Books	26	10	12	13	13
61-25 Police Certificates and Reports	194	135	161	167	167
61-28 Rental of Cots					
61-50 Unclassified	7	5	5	6	6
61-59 Police Escort Services	7	5	6	6	6
Total	234	155	185	192	192
Total	234	155	185	192	192

Org Unit Name: 06 - Ministry of National Security

053 - Fire and Rescue Services

Activity Type: Programme

Activity Name: R.06 - Revenue collected by National Security

06053 - Collect Fire and Rescue Services Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	261	220	249	258	262
55 Rent of Government Property		21	18	18	22
55-12 Rent - Other		21	18	18	22
61 Other Revenue	261	199	231	240	240
61-47 Vehicle Registration	248	199	231	240	240
61-50 Unclassified	12				
Total	261	220	249	258	262
Total	261	220	249	258	262

Org Unit Name: 06 - Ministry of National Security

054 - St. Kitts and Nevis Defence Force

Activity Type: Programme

Activity Name: R.06 - Revenue collected by National Security

06054 - Collect Defence Force Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in hundredths)				
Recurrent Revenue	400	191	217	226	226
61 Other Revenue	400	191	217	226	226
61-28 Rental of Cots	400	191	217	226	226
Total	400	191	217	226	226
Total	400	191	217	226	226

Org Unit Name: 06 - Ministry of National Security

055 - Prison Department

Activity Type: Programme

Activity Name: R.06 - Revenue collected by National Security

06055 - Collect Prison Department Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	3	7	4	4	4
54 Fees, Fines and Forfeiture	3	7	4	4	4
54-20 Fees - Prison Services	3	7	4	4	4
Total	3	7	4	4	4
Total	3	7	4	4	4

Org Unit Name: 07 - Ministry of International Trade, Industry and Commerce

074 - International Trade

Activity Type: Programme

Activity Name: R.07 - Revenue collected by International Trade, Industry and Commerce

07074 - Collect International Trade Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
			(in thousands)		
Recurrent Revenue	13	11	12	13	13
61 Other Revenue	13	11	12	13	13
61-56 CARICOM Skills Certificate	13	11	12	13	13
Total	13	11	12	13	13
Total	13	11	12	13	13

Org Unit Name: 07 - Ministry of International Trade, Industry and Commerce

075-293 - Bureau of Standards

Activity Type: Programme

Activity Name: R.07 - Revenue collected by International Trade, Industry and Commerce

07075 - Collect Industry Trade and Commerce Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	235	146	170	176	176
61 Other Revenue	235	146	170	176	176
61-39 Multi-Purpose Laboratory	235	146	170	176	176
Total	235	146	170	176	176
Total	235	146	170	176	176

Org Unit Name: 08 - Ministry of Finance

081 - Financial Secretary's Office

Activity Type: Programme

Activity Name: R.08 - Revenue collected by Finance

08081 - Collect Financial Secretary's Office Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	418,358	235,052	295,507	189,827	189,827
54 Fees, Fines and Forfeiture	417,780	230,000	295,000	189,300	189,300
54-15 Fees - Citizenship by Investment	321,311	43,269	131,500	87,078	87,078
54-34 Citizenship by Investment (Application Fees)	8,402	2,163	10,500	3,786	3,786
54-35 Citizenship by Investment (Background Checks)	88,067	32,452	38,000	22,716	22,716
54-36 Citizenship by Investment (HRF Contribution)		108,173	38,500		
54-37 Citizenship by Investment (SGF Contribution)		43,942	76,500	75,720	75,720
61 Other Revenue	578	5,052	507	527	527
61-37 Centralised Purchasing Unit	578	437	507	527	527
61-50 Unclassified		4,615			
Total	418,358	235,052	295,507	189,827	189,827
Total	418,358	235,052	295,507	189,827	189,827

Org Unit Name: 08 - Ministry of Finance**082 - Accountant General's Department****Activity Type:** Programme**Activity Name:** R.08 - Revenue collected by Finance**08082 - Collect Accountant General's Department Revenue**

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	30,854	20,732	20,700	21,379	21,600
55 Rent of Government Property	5	5	5	5	6
55-02 Rent - Land and Houses	5	5	5	5	6
57 Interest, Dividends and Currency Profits	15,695	10,900	9,264	9,494	9,715
57-01 Interest on Advances and Deposits	5,368	4,015	2,379	2,609	2,830
57-03 Dividends and Royalties	10,328	6,885	6,885	6,885	6,885
61 Other Revenue	15,153	9,827	11,431	11,879	11,879
61-03 Overpayments Recovered	10,325	9,115	10,587	11,003	11,002
61-04 Commission on Insurance	115	79	99	102	102
61-06 Pension Contributions - Legislators	23	17	20	21	21
61-07 Trademarks and Patents	537	385	457	475	475
61-11 Gains on Exchange					
61-12 Commissions on Airlines Pay Later Plan	111	91	106	110	110
61-33 Miscellaneous Fees	3,089	2	3	3	3
61-50 Unclassified	952	137	159	166	166
Total	30,854	20,732	20,700	21,379	21,600
Total	30,854	20,732	20,700	21,379	21,600

Org Unit Name: 08 - Ministry of Finance

083 Inland Revenue Department

Activity Type: Programme

Activity Name: R.08 - Revenue collected by Finance

08083 - Collect Inland Revenue Department Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	250,389	256,069	270,533	279,333	290,052
50 Taxes on International Trade and Transactions	5,086	4,832	5,442	5,774	6,146
50-08 Travel Tax	4,206	3,698	4,688	4,990	5,327
50-14 Duty Free Shops	159				
50-16 Excise Tax	721	1,134	754	784	819
51 Taxes on Domestic Goods and Consumption	94,969	107,693	99,371	103,405	108,182
51-01 Consumption Tax - Inland Revenue					
51-02 Wheel Tax	6,227	6,865	6,922	7,194	7,518
51-04 Traders Tax	4				
51-05 Hotel Rooms and Restaurant Tax	848		414	430	449
51-07 Stamp Duty Unclassified	12,771	12,372	13,040	13,552	14,163
51-08 Licenses - Agents and Peddlars	10	5	7	7	8
51-09 Licenses - Arms	179	120	128	133	139
51-11 Licenses - Dogs					
51-12 Licenses - Liquor and Tobacco	240	158	172	179	187
51-13 Licenses - Banks					
51-14 Licenses - Motor Car Drivers	2,384	2,755	2,850	2,962	3,095
51-16 Licenses - Businesses and Occupations	1,577	1,829	1,858	1,931	2,018
51-17 Licenses - Gaming Machines	216	165	155	161	168
51-18 Licenses - Telecommunications	3,681	4,645	4,805	4,994	5,218
51-21 Insurance Fees	4,232	4,726	5,123	5,325	5,564
51-22 IDD Overseas Calls Tax					
51-23 Proceeds from Lotto					
51-24 Island Enhancement Fund	4,246	4,683	5,094	5,423	5,789
51-27 Value Added Tax (VAT)	52,006	62,259	58,802	61,113	63,865
51-28 Unincorporated Business Tax	6,349	7,112			
52 Taxes on Income	136,629	126,943	150,396	154,228	159,082
52-01 Income Tax	81,399	67,133	81,784	82,919	84,562
52-02 Withholding Tax	14,695	15,116	15,636	16,250	16,982
52-03 Housing and Social Development Levy	40,535	44,694	46,232	48,049	50,213
52-04 Unincorporated Business Tax			6,744	7,009	7,325
53 Taxes on Property	13,692	16,590	15,310	15,912	16,628
53-01 House Tax	10,357	12,733	11,273	11,716	12,244
53-02 Condominium Tax	3,335	3,857	4,037	4,196	4,384
61 Other Revenue	13	12	14	14	14
61-50 Unclassified	13	12	14	14	14
Total	250,389	256,069	270,533	279,333	290,052
Total	250,389	256,069	270,533	279,333	290,052

Org Unit Name: 08 - Ministry of Finance**084 - Customs and Excise Department****Activity Type:** Programme**Activity Name:** R.08 - Revenue collected by Finance**08084 - Collect Customs Department Revenue**

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	182,997	199,393	194,528	205,118	217,140
50 Taxes on International Trade and Transactions	181,942	198,146	193,294	203,836	215,800
50-01 Consumption Tax - Customs	552	663	697	725	758
50-02 Import Duties on Articles other than Alcoholic Liquors	59,092	59,949	63,402	67,494	72,047
50-03 Import Duties on Alcoholic Liquors	1,270	1,418	1,360	1,448	1,545
50-04 Export Duty - Unclassified					
50-05 Excise Duty on Rum					
50-06 Customs Service Charge	36,679	41,320	38,285	40,756	43,505
50-10 Environmental Levy	5,450	5,829	6,521	6,942	7,410
50-11 Excise Duty on Alcohol and Tobacco					
50-13 Nonrefundable Duty Free Stores	6,383	7,447	7,118	7,577	8,088
50-14 Duty Free Shops	4				
50-15 Input VAT	59,855	66,816	62,669	65,131	68,064
50-16 Excise Tax	12,655	14,706	13,243	13,763	14,383
51 Taxes on Domestic Goods and Consumption	909	1,002	1,070	1,112	1,162
51-12 Licenses - Liquor and Tobacco					
51-16 Licenses - Businesses and Occupations	908	1,001	1,069	1,111	1,161
51-19 Licenses - Unclassified	1	1	1	1	1
54 Fees, Fines and Forfeiture	144	242	161	167	175
54-06 Fees - Customs Officers	120	195	135	140	146
54-21 Fines and Forfeiture	1	6	1	1	1
54-25 Fees - Yachts	22	41	25	26	27
61 Other Revenue	3	3	3	3	3
61-50 Unclassified	3	3	3	3	3
Total	182,997	199,393	194,528	205,118	217,140
Total	182,997	199,393	194,528	205,118	217,140

Org Unit Name: 09 - Ministry of Community Development, Gender Affairs and Social Services

Activity Type: Programme

Activity Name: R. 09 - Revenue Collected by Community Development, Gender Affairs and Social Services

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in hundredths)				
Recurrent Revenue	100	0	100	100	100
61 Other Revenue	100	0	100	100	100
61-50 Unclassified	100	0	100	100	100
Total	100	0	100	100	100
Total	100	0	100	100	100

Org Unit Name: 10 - Ministry of Agriculture, Human Settlement, Cooperatives and Environment

111 - Permanent Secretary's Office

112 - Department of Agriculture

Activity Type: Programme

Activity Name: R.10 - Revenue collected by Agriculture, Human Settlement, Cooperatives and Environment

10112 - Collect Department of Agriculture Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	470	381	287	294	303
54 Fees, Fines and Forfeiture	97	140	108	112	118
54-08 Fees - Abattoire	92	134	103	107	112
54-11 Fees - Cemetary	4	6	5	5	5
55 Rent of Government Property	89	169	95	94	99
55-06 Rent - Agricultural Lands	19	27	20	20	21
55-12 Rent - Other	70	142	75	75	78
61 Other Revenue	284	72	83	87	87
61-15 La Guerite Experimental Station	31	18	20	21	21
61-16 Public Markets	22	20	24	25	25
61-18 Veterinary Division	43	28	33	34	34
61-50 Unclassified	188	6	7	7	7
Total	470	381	287	294	303
Total	470	381	287	294	303

Org Unit Name: 10 - Ministry of Agriculture, Human Settlement, Cooperatives and Environment

111 - Permanent Secretary's Office

115 - Department of Marine Resources

Activity Type: Programme

Activity Name: R.10 - Revenue collected by Agriculture, Human Settlement, Cooperatives and Environment

10115 - Collect Department of Marine Resources Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	438	370	430	447	447
61 Other Revenue	438	370	430	447	447
61-38 Basseterre Fisheries Complex	438	370	430	447	447
Total	438	370	430	447	447
Total	438	370	430	447	447

Org Unit Name: 11 - Ministry of Tourism

121 - Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.11 - Revenue collected by Tourism

11121 - Collect Tourism Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	310	340	316	315	326
55 Rent of Government Property	307	322	310	308	320
55-08 Rent - Tourism Mall	266	275	266	264	274
55-09 Rent - Ferry Dock Booths	23	22	24	24	25
55-10 Rent - Amino Craft Market	19	24	20	20	21
61 Other Revenue	3	18	6	7	7
61-08 Insurance Claims Settlements					
61-50 Unclassified	3	18	6	7	7
Total	310	340	316	315	326
Total	310	340	316	315	326

Org Unit Name: 12 - Ministry of Public Infrastructure, Post, Urban Development and Transport

131 - Permanent Secretary's Office

132 - Postal Services

Activity Type: Programme

Activity Name: R.12 - Revenue collected by Public Infrastructure, Post, Urban Development and Transport

12132 - Collect Postal Services

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2018	2019	2020	2021	2022
	(in thousands)				
Recurrent Revenue	6,502	6,641	9,417	9,787	10,228
60 Postal Services	6,502	6,641	9,417	9,787	10,228
60-02 Commission on Money Orders	4	5	4	4	4
60-03 Commission on Postal Orders	6		4	4	5
60-04 Gain on Exchange	9	13			
60-05 Parcel Post	37	125	36	37	39
60-06 Rent of P. O. Boxes	205	336	206	214	224
60-07 Sale of Postage Stamps	3,995	3,045	7,827	8,134	8,501
60-09 Terminal Dues - Letter Mail	24	339	6	6	7
60-10 Transit Dues		3			
60-11 Franking Machine Licenses	3	3	3	3	3
60-12 Express Mail Services	48	76	29	30	31
60-13 Receipts from Philatelic Operations	1,189	1,384	668	695	726
60-14 Unclassified	29	509	24	25	26
60-16 Commission on E-Topups	1	2			
60-17 - US Mailbox Service	951	800	611	635	663
Total	6,502	6,641	9,417	9,787	10,228
Total	6,502	6,641	9,417	9,787	10,228

Org Unit Name: 12 - Ministry of Public Infrastructure, Post, Urban Development and Transport

131 - Permanent Secretary's Office

133 - Public Infrastructure Department

Activity Type: Programme

Activity Name: R.12 - Revenue collected by Public Infrastructure, Post, Urban Development and Transport

12133 - Collect Public Infrastructure Department Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	2,921	3,086	3,745	3,891	4,058
55 Rent of Government Property	20	17	21	21	22
55-12 Rent - Other	20	17	21	21	22
61 Other Revenue	2,901	3,069	3,724	3,870	4,036
61-29 Government Repair Shop	2	4	5	5	5
61-36 Sand Receipts	131	99	115	120	120
61-50 Unclassified	55	47	55	57	57
61-52 Stone Crusher Receipts	2,713	2,918	3,549	3,688	3,854
Total	2,921	3,086	3,745	3,891	4,058
Total	2,921	3,086	3,745	3,891	4,058

Org Unit Name: 12 - Ministry of Public Infrastructure, Post, Urban Development and Transport

131 - Permanent Secretary's Office

125 - International Transport

Activity Type: Programme

Activity Name: R.12 - Revenue collected by Public Infrastructure, Post, Urban Development and Transport

12125 - Collect Other Revenue - Maritime

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	1,220	1,527	1,580	1,642	1,716
61 Other Revenue	1,220	1,527	1,580	1,642	1,716
61-55 Maritime Fees	1,220	1,527	1,580	1,642	1,716
Total	1,220	1,527	1,580	1,642	1,716
Total	1,220	1,527	1,580	1,642	1,716

Org Unit Name: 12 - Ministry of Public Infrastructure, Post, Urban Development and Transport

131 -Permanent Secretary's Office

135 - Water Services Department

Activity Type: Programme

Activity Name: R.12 - Revenue collected by Public Infrastructure, Post, Urban Development and Transport

12135 - Collect Water Department Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	8,472	9,199	8,645	8,984	8,986
58 Utilities (Water)	8,472	9,199	8,645	8,984	8,986
58-01 Water Rates	8,424	9,176	8,596	8,934	8,935
58-02 Water Connections and Repairs	48	23	49	51	51
Total	8,472	9,199	8,645	8,984	8,986
Total	8,472	9,199	8,645	8,984	8,986

Org Unit Name: 12 - Ministry of Public Infrastructure, Post, Urban Development and Transport

131 - Permanent Secretary's Office

137 - Urban Development Department

Activity Type: Programme

Activity Name: R.12 - Revenue collected by Public Infrastructure, Post, Urban Development and Transport

12137 - Collect Urban Development Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue			30	30	30
55 Rent of Government Property			30	30	30
55-15 Rent - Booth			30	30	30
Total			30	30	30
Total			30	30	30

Org Unit Name: 13 - Ministry of Education

141 - Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.13 - Revenue collected by Education

13141 - Collect Administration Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	829	1,040	928	965	1,008
54 Fees, Fines and Forfeiture	829	1,040	928	965	1,008
54-05 Fees - College / University	829	1,040	928	965	1,008
Total	829	1,040	928	965	1,008
Total	829	1,040	928	965	1,008

Org Unit Name: 13 - Ministry of Education

141 - Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.13 - Revenue collected by Education

13147 - Collect Clarence Fitzroy Bryant College Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	17	8	18	18	18
55 Rent of Government Property	17	8	18	18	18
55-02 Rent - Land and Houses	17	8	18	18	18
Total	17	8	18	18	18
Total	17	8	18	18	18

Org Unit Name: 14 - Ministry of Health

151 - Office of Policy Development and Information Management

Activity Type: Programme

Activity Name: R.14 - Revenue collected by Health

14151 - Collect Administration Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	34	12	38	40	41
54 Fees, Fines and Forfeiture	34	12	38	40	41
54-04 Fees - Registrar General	34	12	38	40	41
Total	34	12	38	40	41
Total	34	12	38	40	41

Org Unit Name: 14 - Ministry of Health

151 - Office of Policy Development and Information Management

152 - Community Health Services

Activity Type: Programme

Activity Name: R.14 - Revenue collected by Health

14152 - Collect Community Health Services Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	136	201	152	187	190
54 Fees, Fines and Forfeiture	54	119	61	63	66
54-04 Fees - Registrar General	2	3	3	3	3
54-22 Fees - Dental Services		9			
54-28 Pharmaceutical Prescription Fees	36	59	40	41	43
54-29 Fees - Vaccines for Adults	16	49	18	19	20
61 Other Revenue	82	82	91	124	124
61-21 Precast Private Latrines					
61-44 Registration of Doctors	1	26	25	55	55
61-45 Food Handlers Permits	78	52	60	62	62
61-46 Rental of Chemical Toilets	2	3	3	4	4
61-50 Unclassified	1	2	2	2	2
Total	136	201	152	187	190
Total	136	201	152	187	190

Org Unit Name: 14 - Ministry of Health

151 - Office of Policy Development and Information Management

153 - Institution Health Services

Activity Type: Programme

Activity Name: R.14 - Revenue collected by Health

14153 - Collect Institution Health Services Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	3,912	4,652	4,981	5,374	6,010
54 Fees, Fines and Forfeiture	3,826	4,603	4,918	5,310	5,945
54-23 Fees - Hospital	3,826	4,189	4,711	4,896	5,117
54-24 Fees - Warehouse		414			
54-39 Cardio Catheterization Lab Fees			207	414	828
55 Rent of Government Property	17	11	18	18	19
55-11 Rent - Space at JNF Hospital	17	11	18	18	19
61 Other Revenue	69	38	44	46	46
61-49 Supply Department	69	38	44	46	46
61-50 Unclassified					
Total	3,912	4,652	4,981	5,374	6,010
Total	3,912	4,652	4,981	5,374	6,010

Org Unit Name: 15 - Ministry of Youth, Sports and Culture

123 - Sports Department

Activity Type: Programme

Activity Name: R.15 - Revenue collected by Youth, Sports and Culture

15123 - Collect Sports Department Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	147	624	165	171	179
54 Fees, Fines and Forfeiture	147	585	165	171	179
54-33 Fees - Sports	147	585	165	171	179
55 Rent of Government Property		40			
55-14 Rent - Warner Park Corporate Boxes		40			
Total	147	624	165	171	179
Total	147	624	165	171	179

Org Unit Name: 16 - Ministry of Sustainable Development

173 - Physical Planning Department

Activity Type: Programme

Activity Name: R.16 - Revenue collected by Sustainable Development

16173 - Collect Physical Planning Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Recurrent Revenue	250	462	280	291	304
54 Fees, Fines and Forfeiture	250	462	280	291	304
54-07 Fees - Building Board	250	462	280	291	304
Total	250	462	280	291	304
Total	250	462	280	291	304

Org Unit Name: 16 - Ministry of Sustainable Development

176 - Lands and Survey Department

Activity Type: Programme

Activity Name: R.16 - Revenue collected by Sustainable Development

16176 - Collect Lands and Surveys Department Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Capital Revenue	35,450	6,500	5,000	5,000	5,000
71 Capital Revenue - Sale of Lands	35,404	6,500	5,000	5,000	5,000
71-00 Capital Revenue - Sale of Lands	35,404	6,500	5,000	5,000	5,000
72 Capital Revenue - Sale of Property	46				
72-00 Capital Revenue - Sale of Property	46				
Total	35,450	6,500	5,000	5,000	5,000
Total	35,450	6,500	5,000	5,000	5,000

Org Unit Name: 16 - Ministry of Sustainable Development

172 - Economic Affairs and Public Sector Investment Program

Department

Activity Type: Programme

Activity Name: R.16 - Revenue collected by Sustainable Development

16172 - Multilateral and Bilateral Grants

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
			(in thousands)		
Budgetary Grant					
Revenue		9,900	10,225	4,387	
80 Grants and Donations		9,900	10,225	4,387	
80-03 From International Organisations		9,900	10,225	4,387	
Total		9,900	10,225	4,387	
Total		9,900	10,225	4,387	

Org Unit Name: 16 - Ministry of Sustainable Development

**172 - Economic Affairs and Public Sector Investment Program
Department**

Activity Type: Programme

Activity Name: R.16 - Revenue collected by Sustainable Development

16172 - Capital Revenue - Loans

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
			(in thousands)		
Capital Revenue		12,120	6,800	6,000	4,000
73 Capital Revenue - Loans		12,120	6,800	6,000	4,000
73-00 Capital Revenue - Loans		12,120	6,800	6,000	4,000
Total		12,120	6,800	6,000	4,000
Total		12,120	6,800	6,000	4,000

Org Unit Name: 16 - Ministry of Sustainable Development
172 - Economic Affairs and Public Sector Investment Program
Department
Activity Type: Programme
Activity Name: R.16 - Revenue collected by Sustainable Development
16172 - Capital Revenue - Grants

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
	(in thousands)				
Capital Revenue	4,606	24,891	24,986	20,926	21,078
74 Capital Revenue - Grants	4,606	24,891	24,986	20,926	21,078
74-00 Capital Revenue - Grants	4,606	24,891	24,986	20,926	21,078
Total	4,606	24,891	24,986	20,926	21,078
Total	4,606	24,891	24,986	20,926	21,078

Org Unit Name: 17 - Ministry of Foreign Affairs and Aviation

Activity Type: Programme

Activity Name: R.17 Revenue collected by Foreign Affairs and Aviation

17125 - Collect Civil Aviation Revenue

	Revenue Actual 2018	Revenue Estimated 2019	Revenue Planned 2020	Revenue Projected 2021	Revenue Projected 2022
			(in thousands)		
Recurrent Revenue	42	13	15	16	16
61 Other Revenue	42	13	15	16	16
61-51 Airport Permits and Licenses	42	13	15	16	16
Total	42	13	15	16	16
Total	42	13	15	16	16

Section 5: Revenue by Source of Funds

5.1 Revenue Summary by Source of Funds

Source of Funds	Revenue Actual 2018 \$	Revenue Estimated 2019 \$	Revenue Planned 2020 \$	Revenue Projected 2021 \$	Revenue Projected 2022 \$
Development Aid (Grant)	5,794,530	34,790,626	35,211,362	25,313,734	21,077,795
Loans	-	12,120,000	6,800,000	-	3,000,000
Revenue	961,967,664	755,775,308	826,104,508	742,272,994	767,026,809
Total	967,762,194	802,699,934	868,115,870	767,586,731	791,104,604

APPENDICES

ST. KITTS ESTIMATES, 2020

LIST OF APPENDICES

No.	1	Listing of Accounting Officers
	2	Schedule of Estimated Debt Service Charges for 2020
	3	Approved Salary and Increment Schedule as at January 1st, 2020
	4	Approved Salary Scales and Grades as at January 1st, 2020

ST. KITTS AND NEVIS ESTIMATES, 2020

ACCOUNTING OFFICERS

MINISTRIES	OFFICERS
01 Governor General	Director and Comptroller
02 Parliament	Clerk of the National Assembly
03 Audit Office	Director of Audit
04 Justice and Legal Affairs	Permanent Secretary
05 Office of the Prime Minister Human Resource Management Department	Cabinet Secretary Chief Personnel Officer
06 National Security	Permanent Secretary
07 International Trade, Industry and Commerce	Permanent Secretary
08 Finance	Financial Secretary
09 Community Development, Gender Affairs and Social Services	Permanent Secretary
10 Agriculture, Human Settlement, Co-operatives and Environment	Permanent Secretary
11 Tourism	Permanent Secretary
12 Public Infrastructure, Post, Urban Development and Transport	Permanent Secretary
13 Education	Permanent Secretary
14 Health	Permanent Secretary
15 Youth, Sports and Culture	Permanent Secretary
16 Sustainable Development	Permanent Secretary
17 Foreign Affairs and Aviation	Permanent Secretary
18 Office of the Attorney General	Permanent Secretary
19 Nevis Affairs, Labour, Social Security and Ecclesiastical Affairs	Permanent Secretary

**CENTRAL GOVERNMENT ESTIMATED DEBT SERVICE PAYMENTS
(EC \$)**

	2020				TOTAL
	PR	IN	OT		
Domestic					
SK Treasury Bills - Over the counter	-	8,520,941	-	-	8,520,941
National Savings Scheme	-	241,282	-	-	241,282
Interest on Savings Bank	-	595,666	-	-	595,666
Treasury Savings Certificate Interest	-	44,473	-	-	44,473
Purchase of Equipment Loan from PSKN @ 1%	490,197	91,035	-	-	581,232
Domestic portion of US Dollar Discount Bond @ 3%	316,278	135,138	-	-	451,416
Domestic portion of EC Dollar Par Bond @ 1.5%	-	1,687,735	32,190	-	1,719,925
Central Gov't Arrears to Petro Caribe-PSKN	7,632,143	262,037	-	-	7,894,180
Total Domestic	8,438,618	11,578,307	32,190	32,190	20,049,115
External					
Agency for International Development Loan	280,514	236,698	-	-	517,212
Petroleos de Venezuela S.A. Loan	9,363,020	637,856	-	-	10,000,876
Caribbean Development Bank Loans	12,526,110	4,357,151	22,610	-	16,905,871
European Investment Bank	113,971	7,388	-	-	121,359
International Development Association Loan	202,591	57,612	-	-	260,203
Int'l Bank for Reconstruction and Dev Loan	79,169	1,356	-	-	80,525
\$15M Development Bond @ 3.5%	4,725,000	82,688	-	-	4,807,688
External portion of US Dollar Discount Bond @ 3%	4,002,858	1,710,329	93,836	-	5,807,023
External portion of EC Dollar Par Bond @ 1.5%	-	328,363	-	-	328,363
External portion of Parallel Discount Bond	21,753	9,295	-	-	31,048
Parallel Par Bond	-	3,625	-	-	3,625
Restructured BNS/GOKN loans	690,845	1,255,585	-	-	1,946,430
Total External	32,005,831	8,687,946	116,446	116,446	40,810,223
Other Restructured External Instruments					
NHC Discount & Par Bond	(96,223)	(57,148)	(19,049)	-	(172,420)
NHC Parallel Discount & Par Bond	(21,753)	(12,919)	(4,306)	-	(38,978)
SCASPA Discount Bond	(188,061)	(89,210)	(29,737)	-	(307,008)
SCASPA/BNS Canada Loan	(458,009)	(422,083)	-	-	(880,092)
Total Other Restructured External Instruments	(764,046)	(581,360)	(53,092)	(53,092)	(1,398,498)
Total Debt Service	39,680,403	19,684,893	95,544	95,544	59,460,840

Approved Salary and Increment Schedule as at January 1st, 2020

Salary Scale	Monthly Salary \$	Annual Salary \$	Annual Increment \$
K 1	1,040	12,480	-
K 2	1,100	13,200	720
K 3	1,160	13,920	720
K 4	1,235	14,820	900
K 5	1,310	15,720	900
K 6	1,395	16,740	1,020
K 7	1,480	17,760	1,020
K 8	1,575	18,900	1,140
K 9	1,645	19,740	1,140
K10	1,720	20,640	1,140
K11	1,810	21,720	1,140
K12	1,890	22,680	1,140
K13	1,975	23,700	1,140
K14	2,055	24,660	1,140
K15	2,140	25,680	1,140
K16	2,225	26,700	1,140
K17	2,325	27,900	1,200
K18	2,425	29,100	1,200
K19	2,525	30,300	1,200
K20	2,630	31,560	1,260
K21	2,750	33,000	1,440
K22	2,890	34,680	1,680
K23	3,030	36,360	1,680
K24	3,170	38,040	1,680

Salary Scale	Monthly Salary \$	Annual Salary \$	Annual Increment \$
K25	3,310	39,720	1,680
K26	3,450	41,400	1,680
K27	3,590	43,080	1,740
K28	3,735	44,820	1,740
K29	3,880	46,560	1,740
K30	4,030	48,360	1,800
K31	4,180	50,160	1,800
K32	4,335	52,020	1,920
K33	4,495	53,940	1,920
K34	4,645	55,740	1,920
K35	4,810	57,720	1,980
K36	5,050	60,600	2,880
K37	5,280	63,360	2,880
K38	5,525	66,300	2,940
K39	5,760	69,120	2,940
K40	6,035	72,420	3,300
K41	6,310	75,720	3,300
K42	6,605	79,260	3,540
K43	6,935	83,220	3,960
K44	7,315	87,780	4,560
K45	7,820	93,840	6,060
K46	8,335	100,020	6,180
K47	8,895	106,740	6,720

ST. KITTS AND NEVIS ESTIMATES 2020

APPROVED SALARY SCALES AND GRADES WITH EFFECT FROM 1ST JANUARY, 2020

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
C	Governor General	137,779	
	Honourable Prime Minister	137,280	
	Honourable Attorney General	112,320	
	Honourable Minister	106,080	Deputy Prime Minister receives an annual allowance of \$9,000
	Honourable Minister of State	99,840-106,080	
K47	Head of Civil Service	106,740	
	Cabinet Secretary		
	Financial Secretary		
K45	Accountant General	93,840	
	Ambassador		
	Ambassador/High Commissioner		
	Chief Personnel Officer		
	Chief Personnel Officer Supernumerary		
	Deputy Financial Secretary		
	Director of Audit		
	Director of Public Prosecution		
	Financial Advisor		
	General Counsel		
	Head of Regional Integration & Diaspora Unit (RIDU)		
	Law Commissioner		
	Legal Advisor		
	Ombudsman		
	Permanent Secretary		
Solicitor General			
Special Advisor			
K44	Advisor, National Crime Commission	87,780	
	Chief Fire Officer		
	Chief Immigration Officer		
	Chief Medical Officer		
	Comptroller of Customs		
	Comptroller of Inland Revenue		
	Commissioner of Police		
	Commissioner of Corrections		

ST. KITTS AND NEVIS ESTIMATES 2020

APPROVED SALARY SCALES AND GRADES - CONTINUED

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K44	Director General, Information Services Director, Financial Intelligence Unit Director, Technology Foreign Officer Lieutenant Colonel, Defence Force Press Secretary Senior Magistrate Senior Director, Statistics	87,780	
K43	Agriculture Development Advisor Anaesthetist Cardiologist Chief Education Officer Chief Education Planner Chief Policy Analyst Clinical Psychologist Co-ordinator, Community Nursing Co-ordinator, Nat'l Council on Drug Abuse/Prevention Deputy Chief Personnel Officer Director, Agriculture Director, Budget Division Director, Bureau of Standards Director, Communications Director, Community Health Services Director, Citizenship by Investment Unit Director, Diaspora Unit Director, Education Planning Director, Environment Director, Fiscal Affairs and Policy Unit Director, Foreign Affairs Director, Government House Director, Health Institutions Director, Institutional Services Director, Investment and Debt Management Unit Director, Lands and Survey Director, Legal Aid Clinic Director, Marine Resources Director, People Empowerment Director, Physical Planning /Environment Director, Public Works Director, Statistics Director, Office of the Prime Minister Emergency Specialist General Surgeon Health Planner ICT Policy Advisor Legal Advisor Magistrate	83,220	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K43	Manager/Water Engineer Medical Chief of Staff/General Surgeon Medical Specialist Nephrologist National Disaster Co-ordinator, NEMA Obstetrician/Gynecologist Oncologist Ophthalmologist Orthopaedist Paediatrician Pathologist Personnel Officer Psychiatrist Radiologist Registrar and Provost Marshall Registrar of Land and Property Registrar of Intellectual Property Senior Crown Counsel Vascular Surgeon	83,220	
K42-K43	Principal Nursing Officer	79,260-83,220	
K41-K43	Director, Counseling Unit Director, Gender Affairs Director, New Horizons CO-ED Training Center Director, Policy Planning and Projects Director, Probation and Child Protection Services Director, Social & Community Development Director, Social Implementation Unit	75,720-83,220	
K39-K42/ K43	Dental Surgeon	69,120-79,260/ 83,220	
K35-K42	Counsel	57,720-79,260	
K42	Chief Engineer Chief Veterinary Officer Counsellor Deputy Accountant General Deputy Chief Fire Officer Deputy Chief Officer Deputy Commissioner of Corrections Deputy Commissioner of Police Deputy Comptroller, Inland Revenue	79,260	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K42 Deputy Comptroller, Customs Deputy Director of Audit Director Crown Counsel Head - Fiscal Affairs and Policy Unit Head - Investment and Debt Management Unit Labour Commissioner Major, Defence Force Procurement Manager Manager, Printery Personnel Officer Science and Research Manager Senior Administrative Officer Senior Budget Analyst Senior Development Control Officer Senior Economist Senior GIS Officer Senior Physical Planning Officer Senior Project Analyst Senior Project Officer Senior Statistician	79,260	
K36-K41/ District Medical Officer K42 Medical Officer, Institutions & Psychiatry	60,600-75,720/ 79,260	
K39-K41/ Postmaster General K42-K43	69,120-75,720/ 79,260-83,220	
K41 Assistant Accountant General Assistant Director Institutional Services Assistant Commissioner of Police Assistant Comptroller II, Customs Assistant Comptroller of Inland Revenue Chief Executive Officer Deputy Chief Immigration Officer Deputy, Co-ordinator - Community Nursing Director, Curriculum Unit Director, Management Information System Director, National Crime Commission Librarian Principal, High School	75,720	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K41	Senior Internal Auditor	75,720	
K39-K41	Assessment Quality and Assurance Officer Audit Manager Captain, Coast Guard Captain, Defence Force Chemist II Chief Valuation Officer Co-ordinator - Development Co-ordinator - Networks Crown Counsel Debt Advisor Deputy Labour Commissioner Director, Archives Director, Early Childhood Education Director, Maritime Affairs Director, St. Kitts Spectrum Services Financial Analyst Funds Manager National Examinations Registrar Occupational Therapist Project Engineer Project Officer II Quality Assurance Officer Senior Accountant Senior Assistant Secretary Senior Foreign Service Officer Senior Information Officer Senior Intelligence Analyst Systems Manager Senior Trade Policy Officer	69,120-75,720	
K41-K42	Senior Education Officer	75,720-79,260	
K39-K41/ K42	Director, Consumer Affairs Director, Industry and Commerce Director, Trade Research Medical Officer	69,120-75,720/ 79,260	
K39-K40/ K41	Director, Health Institutional Services Mental Health Coordinator	69,120-72,420/ 75,720	
K38/ K39-K41	Chief Environmental Health Officer	66,300/ 69,120-75,720	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K39-K40	Project Co-ordinator	69,120-72,420	
K38/ K39-K40	Deputy Chief Environmental Health Officer	66,300/ 69,120-72,420	
K37-K39	Administrative Night Coordinator Admission and Discharge Planning Nurse Nurse Anaesthetist	63,360-69,120	
K35-K38/ K39-K41	Laboratory Manager - Health Occupational Therapist Physiotherapist Chief Pharmacist	57,720-66,300/ 69,120-75,720	
K36-K40	Assistant Comptroller I, Customs	60,600-72,420	
K33-K41	Animal Health Officer Architect Assistant Engineer, Water Services Assistant Registrar Deputy National Disaster Co-ordinator, NEMA Engineer Housing and Planning Officer	53,940-75,720	
K33-K38/ K39-K41/K43	Epidemiologist	53,940-66,300/ 69,120-75,720/ 83,220	
K33-K38/ K39-K41	Accountant Administrative Officer Administrative/Research Assistant Biosafety Officer Budget Analyst I/Budget Analyst II Cash Management Analyst Chief Electrical Inspector Clerk to the National Assembly Conservation Officer II Communicable/Non-Communicable Diseases Programme Co-ordinator Debt Analyst I / Debt Analyst II Deputy Director, Social & Community Development	53,940-66,300/ 69,120-75,720	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K33-K38/ K39-K41	Deputy Director of People Empowerment Development Control Officer I/II Director, Youth Economist I/Economist II Environmental Scientist Financial Analyst I / Financial Analyst II Financial Inspector Health Information Systems Administrator Human Resource Manager Internal Auditor II Investment Officer I/Investment Officer II National AIDS Programme Coordinator Network Administrator Nutrition Surveillance Coordinator Operations Manager, JNF Operations Manager, CIU Operations Manager Finance Operations Manager Processing Project Analyst I/Project Analyst II Psychologist Senior Assistant Secretary Senior Tax Inspector Social Planner Speech Therapist Statistician I/Statistician II Systems Co-ordinator Systems Co-ordinator I/II Tax Specialist	53,940-66,300/ 69,120-75,720	
K30-K41	Surveyor	48,360-75,720	
K30-K38/ K39-K41	Surveyor	48,360-66,300/ 69,120-75,720	
K40	Administrative Night Coordinator Admission and Discharge Planning Nurse Co-ordinator, Measurement and Testing Deputy Principal Director, AVEC ICU Nurse Infection Control Officer In-Service Coordinator Nurse Anaesthetist Nurse Manager Quality Assurance Officer Senior Tax Inspector III School Psychologist	72,420	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K35-K38/ K39-K40	Executive Director - Accreditation Services	57,720-66,300/ 69,120-72,420	
K33-K38/ K39-K40	Assessment and Training Officer Assistant Secretary Director, Media Unit Secretary General Senior Pharmacist Senior Environmental Health Officer Standards Officer	53,940-66,300/ 69,120-72,420	
K33-K40	Agronomist Agricultural Officer Agricultural Engineer Co-ordinator Co-ordinator, Health and Well-being Curriculum Co-ordinator Language Enrichment Director, National Skills Education Officer Education Officer, Secondary Guidance Counsellor Laboratory Technician Livestock Production Officer Manager, Agro-Processing Unit Project Officer, Procurement Project Officer Quarantine Officer Quarry Manager Senior Inspector/Surveyor Teacher Veterinary Officer	53,940-72,420	
K28-K32/ K33-K40	Senior Computer Technician/Specialist	44,820-52,020/ 53,940-72,420	
K30-K40	Research Officer Sports Co-ordinator Subject Co-ordinator, Special Education Teacher Venue Manager	48,360-72,420	
K39	Assistant Nurse Manager Chief Officer/Matron Clinical Instructor	69,120	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K39	Communications Officer, Police Divisional Fire Officer Senior Tax Inspector II Superintendent, Police	69,120	
K38-K39	Deputy Director, New Horizons Co-Ed Training Center Infection Control Officer Nurse Manager Quality Assurance Officer	66,300-69,120	
K38	Inspector	66,300	
K36-K38	Assistant Nurse Manager ICU Nurse In-Service Coordinator	60,600-66,300	
K35-K38	Chief Radiographer Dietitian Director, Culture Manager, Central Drug & Medical Stores Supervisor, Cardin Home	57,720-66,300	
K33-K35/ K36-K38	Assistant Nurse Manager Biomedical Engineering Technician Physical Plant Maintenance Technician Senior Lab Technologist	53,940-57,720/ 60,600-66,300	
K33-K38	Administrative Assistant Administrative/Research Assistant Administrative Officer Accounts Manager Agricultural Planner Air Quality Officer Aquaculture Officer Assistant Co-ordinator Assistant Deputy Director, New Horizons Assistant Human Resource Manager Assistant Registrar Assistant Secretary Business Development Officer	53,940-66,300	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K33-K38 Cartographic Officer Chemist I Chief Production Officer Chief Child Protection and Probation Officer Civil Aviation Officer II Collections Manager Communications Officer Counselor Debt Analyst I Dental Therapist Deputy Postmaster General Drug Prevention Officer Energy Officer Engineer Enterprise Architect Executive Officer Force Finance Officer Foreign Service Officer Guidance Counsellor Health Educator/Counselor Health Services Administrative Officer ICT Development Officer Information Officer Intelligence Analyst IT Specialist Labour Officer IV Legal Researcher Librarian Manager, ECO Park Marine Management Areas and Habitat Officer Marketing Support Officer Microbiologist Multimedia Market and Research Officer Network Specialist Nursing Programme Co-ordinator Oceanography and GIS Officer Oncology Technician Payroll Manager Personal Accreditation Officer Personal Assistant	53,940-66,300	

ST. KITTS AND NEVIS ESTIMATES, 2020

APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K33-K38	Port State Control Officer Planning Officer, NEMA Project Coordinator Project Officer Project Development Officer Psychiatric Social Worker Psychologist Public Relations Officer Registrar Registry Operations Manager Research/Communications Officer Secretary to PSC Senior Auditor Senior Community Development Officer Senior Customs Officer IV Senior Tax Inspector I Staff Nurse Standards Development Head Statistician Strategic Planning Officer Supervisor, Central Purchasing Unit Systems Administrator Systems Analyst Trade Policy Officer Teacher Urban Development Officer	53,940-66,300	
K10-21/ K25-K32/ K33-K40	Teacher	20,640-33,000/ 39,720-52,020/ 53,940-72,420	
K10-K21/ K22-K27/ K28-K32/ K33-K38	Sports Officer	20,640-33,000/ 34,680-43,080/ 44,820-52,020/ 53,940-66,300	
K32-K34/ K35-K38	Inspector, Police	52,020-55,740/ 57,720-66,300	
K30-K32/ K33-K38	Environmental Education Officer	48,360-52,020/ 53,940-66,300	
K30-K38	Administrative Officer Assistant Librarian Technical Vocational Officer Physical Planning Officer	48,360-66,300	
K28-K32/ K33-K38/ K39-K41	Systems Administrator	44,820-52,020/ 53,940-66,300/ 69,120-75,720	

ST. KITTS AND NEVIS ESTIMATES 2020

APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K28-K32/ K33-K38	Case Manager Child Protection and Probation Officer II Debt Collection Officer Development Control Administrative Officer Executive/Administrative Officer Case Worker, New Horizon Co-Ed Training Center Family Counselor Finance Officer Human Resource Assistant Personal Assistant Probation/Truancy Officer Project Officer Senior Child Protection and Probation Officer Server Administrator Statistical Officer Trade Policy Officer Tourism Officer Youth Officer	44,820-52,020/ 53,940-66,299	
K28-K32/ K33-K36	Roads Supervisor	44,820-52,020/ 53,940-60,600	
K27-K32/ K33-K38	Project/Research Officer	43,080-52,020/ 53,940-66,300	
K25-K32/ K33-K40/ K41-K43	Institution Liaison	39,720-52,020/ 53,940-72,420/ 75,720-83,220	
K25-K32/ K33-K38	Community Nurse HIV Case Manager Lab Technologist Pharmacist Port Health Nurse	39,720-52,020/ 53,940-66,300	
K22-K27/ K28-K32/ K33-K38	Community Development Officer Case Manager Gender Field Officer II Price Control Officer Project Officer Stakeholder Relation Officer	34,680-43,080/ 44,820-52,020/ 53,940-66,300	
K36-K37	Community Nurse Manager	60,600-63,360	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K36-K37	Clinical Instructor Nurse Preceptor Psychiatric Nurse	60,600-63,360	
K34-K37	Lieutenant, Coast Guard Lieutenant, Defence Force	55,740-63,360	
K33-K37	Analyst Police Officer	53,940-63,360	
K33-K36	Clerk of Works Manager, Government Repair Shop	53,940-60,600	
K32-K36	Co-ordinator, Project Strong Co-ordinator, Remedial Education Co-ordinator, SELF Headteacher	52,020-60,600	
K33-K35	Cleansing Supervisor Medical Supplies Officer	53,940-57,720	
K33-K34/ K35-K36	Civilian - Forensic	53,940-55,740/ 57,720-60,600	
K33	Registered Nurse	53,940	
K32-K35	Medical Statistician Customs Officer IV	52,020-57,720	
K30-K35	Dance Specialist Drumming Specialist Events Specialist Executive Director, Festival Secretariat Instructor/Trainee Music Specialist Research and Documentation Specialist	48,360-57,720	
K32-K34	Inspector, Police Fire Station Officer Warrant Officer Class I Principal Prison Officer	52,020-55,740	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K34 Communications Specialist Fisheries Law Enforcement Officer	55,740	
K28-K32 Assistant Accountant Assistant Land Surveyor Assistant to Secretary to PSC Assistant Sports Co-ordinator Boat Captain Building Inspector Comptroller and Private Secretary Co-ordinator Co-ordinator, Teacher Resource Center Customer Service Manager Debt Officer I Deputy Clerk to the National Assembly District Co-ordinator Electrical Inspector Executive Officer Finance Officer Fisheries Officer Funds Supervisor GIS Officer Immigration Officer III Inspectors/Surveyors Inspector of Pumps, Electrical Inspector of Pumps, Mechanical Inspector of Treatment Inspector of Works Internal Auditor I Junior Trade Policy Officer Labour Officer III Mall Manager Manager, Abattoir and Public Markets Manager, National Heroes Park Oncology Technician Payroll Supervisor Research Assistant Secretary Security Officer Senior Foreman Mechanic Staff Nurse Tax Inspector	44,820-52,020	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K28-K32	Technical Specialist Veterinary Assistant	44,820-52,020	
K25-K30	Co-ordinator, School Meals	39,720-48,360	
K25-K32	Agricultural Assistant Agronomy Assistant Dental Hygenist Extension Officer Health Educator Manager, Saddlers Home Medical Records Technician School Attendance Officer Teacher (Trained) Teacher (TVET) Tree Crops Officer	39,720-52,020	
K12-K23/ K25-K32/ K33-K38	Nutrition Officer Environmental Health Officer	22,680-36,360/ 39,720-52,020/ 53,940-66,300	
K22-K27/ K28-K32	Accounts Supervisor Assistant Manager, Abattoir and Public Markets Auditor I/Auditor II Human Resource Technician Engineering Assistant Laboratory Assistant Lab Technician, Food Quality Lab Technician, Soil Analysis Senior Assistant Surveyor Statistical Clerk II Technician II Quarantine Assistant Officer	34,680-43,080/ 44,820-52,020	
K24-K32	Draughtsman Laboratory Technician - PWD	38,040-52,020	
K22-K32	Customs Systems Technician	34,680-52,020	
K12-K23/ K25-K32	Assistant Maintenance Technician Medical Equipment Mtce Technician	22,680-36,360/ 39,720-52,020	
K24-K32	Draughtsman Laboratory Technician - PWD	38,040-52,020	

ST. KITTS AND NEVIS ESTIMATES, 2020

APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K22-K32	Customs Systems Technician	34,680-52,020	
K12-K23/ K25-K32	Assistant Maintenance Technician Medical Equipment Mtce Technician	22,680-36,360/ 39,720-52,020	
K31	Warrant Officer Class II Pound Keeper	50,160	
K30	Fire Sub-Station Officer II Nursing Assistant II Station Sergeant, Police Staff Sergeant	48,360	
K26-K30	Customs Officer III	41,400-48,360	
K22-K30	Court Stenographer	34,680-48,360	
K20-K30/ K33-K38	Resource Teacher	31,560-48,360/ 53,940-66,300	
K20-K30	Conservation Officer I Guidance Counsellor Job Development Specialist Teacher Social Skills Trainer	31,560-48,360	
K26-K28	Fire Sub-Station Officer I Sergeant Technician	41,400-44,820	
K25-K27	Registered Nurse	39,720-43,080	
K23-K28	Secretary	36,360-44,820	
K22-K27	Administrative Assistant Accounts Supervisor Assistant Fisheries Officer Budget Analyst Assistant Cash Management Officer II Cashier Supervisor Child Protection and Probation Officer I Civil Aviation Officer I	34,680-43,080	

ST. KITTS AND NEVIS ESTIMATES 2020

APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K22-K27	Complaints and Investigation Officer Composer Co-operatives Officer Customer Service Officer/Cashier Cytoscreener Draughtsman Financial Officer Foreman of Works Ground Supervisor House Parent Intake Officer Immigration Officer II Investigations Officer Laboratory Assistant Labour Officer II Maintenance Officer Maintenance Technician Payroll Officer II Postal Inspector Pump Operator Roads Foreman Security Officer Senior Bailiff Senior Clerk Senior Draughtsman Senior Foreman Mechanic (Vehicles) Senior Library Technician Senior Press Operator Senior Tax Officer Shop Technician Social Assistance Officer Supervisor Supervisor of Parks Technician Technical Officer Treatment Plant Operator	34,680-43,080	
K12-K21/ K22-K27	GIS Assistant	22,680-33,000/ 34,680-43,080	
K10-K21/ K22-K27/ K28-K32	Cameraman Assistant Archivist Archive Assistant	20,640-33,000/ 34,680-43,080/ 44,820-52,020	

ST. KITTS AND NEVIS ESTIMATES 2020

APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K10-K21/ K22-K27	Assistant Personnel Secretary Collections Officer Emergency Medical Technician Junior Electrical Inspector Laboratory Technician Monitor, Evaluation and Surveillance Officer Port Health Officer Secretary Statistical Clerk I Supervisor IT Clerk	20,640-33,000/ 34,680-43,080	
K17-K27	Assistant Project Analyst Research Officer	27,900-43,080	
K26	Clerk of Works	41,400	
K19-K26	Laboratory Technician	30,300-41,400	
K22-K25	Corporal Fire Sub-Officer	34,680-39,720	
K18-K25	Supervisor - Old Road Fisheries Complex	29,100-39,720	
K17-K25	Administrative Assistant Secretary	27,900-39,720	
K10-K17/ K18-K25	Customs Officer I/II	20,640-27,900/ 29,100-39,720	
K10-K25	Draughtsman/Technician Electrician Grade I Library Technician Mechanic Grade I	20,640-39,720	
K12-K23	Dental Assistant Laboratory Assistant, PWD Student Dietary Assistant Student Lab Technician Student Pharmacy Technician Student X-Ray Technician	22,680-36,360	
K12-K22	Nursing Assistant I	22,680-34,680	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K18-K21	Lance Corporal Logistic Support Officer	29,100-33,000	
K7-K17/ K18-K21	Press Operator	17,760-27,900/ 29,100-33,000	
K15-K21	Constable, Police Prison Officer	25,680-33,000	
K16-K21	Technical Support Officer	26,700-33,000	
K15	Civilian Worker, Prisons	25,680	
K12-K21	Development Control Assistant Environmental Planning Assistant Junior Clerk Physical Planning Assistant	22,680-33,000	
K10-K21	Accounts Clerk I Accounts Clerk Accounts Officer Administrative Assistant Agricultural Trainee Assistant Farm Manager Assistant Information Officer Assistant Research and Document Specialist Assistant Technical Officer Audit Assistant Bailiff Binder Blood Bank Advocate/Counselor Cashier Clerk Clerk/Typist Clerk/Bailiff Clerk/Binder Clerk, Management Information System Community Nursing Assistant Community Tourism and Education Officer Customs Assistant Deputy House Parent Dental Clerk Fire Officer Fisheries Assistant Gender Field Officer I Home Care Officer Housekeeper Human Resource Clerk Immigration Officer I Internal Audit Assistant	20,640-33,000	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K10-K21	Junior Assistant Land Surveyor Junior Clerk Junior Clerk/ Store Clerk Junior Tax Officer Junior Youth Officer Laboratory Technician Laboratory Trainee Labour Officer I Maintenance Officer Market Keeper Meter Reader Messenger/Office Assistant Office Assistant Orderly Part-Time Child Protection and Probation Officer Payment Officer I Programmer Protocol Officer Psychiatric Aide Payroll Officer I People Empowerment Officer Phlebotomist Postman Pupil Draughtsman Registry Clerk Secretary Secretary/Registrar Security Officer Supernumerary Teacher Supervisor Supervisor, Kitchen Supervisor, Laundry Teacher Teacher Aides Teacher in Training Teaching Assistant Technician I Telecom Operator Telephone Operator Vital Statistics Clerk Water Overseer	20,640-33,000	
K12-K19	Student of Nursing	22,680-30,300	

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APPROVED SALARY SCALES AND GRADES - CONTINUED

GRADE AND POST		SALARY SCALE PER ANNUM \$	NOTES
K8-K19	Office Attendant/Driver Telephone Operator	18,900-30,300	
K12-K18	Scrub Technician	22,680-29,100	
K10-K17	Private/Recruit, Defence Force Private/Recruit, Coast Guard	20,640-27,900	
K10-K16	Special Constable	20,640-26,700	
K10-K14	Community Health Worker Nursing Attendant Marketing Attendant	20,640-24,660	
K12	Office Attendant/Cleaner	22,680	
K7-K17	Assistant Binder Book Binder Clerk Driver Driver/Attendant Forestry Guard Forestry Ranger Insect/Vector Control Officer Library Assistant Messenger, Postal Services Orderly Office Attendant Park Caretaker Postman Port Health Vector Control Officer Repository Assistant Seamstress Sub-Postclerk Van Driver	17,760-27,900	
K1-K17	Attendant/Messenger Driver/Messenger Messenger/Janitor Office Attendant/Driver	12,480-27,900	
K1-K14	Attendant Janitor Messenger Messenger/Driver Office Attendant	12,480-24,660	